

# **Portfolio Matrix**

# **Highfield Level 5 End-Point Assessment for ST0385 Operations Manager**

#### **Apprentice Details**

Name	
Employer	
Training Provider	

#### Portfolio of evidence

It is a requirement of this assessment plan that a portfolio of evidence is submitted at Gateway to support the professional discussion underpinned by a portfolio of evidence. This is not assessed. Please see the EPA-kit for more information on the requirements for the portfolio of evidence.

Please indicate below which piece of evidence is mapped to each KSB covered in the professional discussion underpinned by a portfolio of evidence. Please use the same reference as the file name to ensure the correct piece of evidence can be located.

KSB	Evidence reference	Evidence location
<b>K2</b> : Relevant regulation and legislation requirements, and their impact on their team, the individual, their role and the organisation (OG1)		
<b>K3</b> : Legislation and organisational policies relating to equity, diversity and inclusion in the workplace and their impact on the organisation and stakeholders (OG2, <i>OG3</i> )		
<b>K4</b> : Approaches to people management, for example recruitment, performance management, reward, and talent management and resource planning (ML4, <i>ML5</i> )		
<b>K14</b> : Conflict resolution and mediation processes (ML3)		
<b>K16</b> : Ethics and values-based leadership theories and principles, for example employee wellbeing (ML3)		

<b>K18</b> : Leadership and management tools	
and techniques (ML3)	
<b>K19</b> : The sector in which the	
organisation operates and its impact on	
their role (OP1)	
<b>K20</b> : The continuous development	
requirements and learning needs of	
their team (ML1)	
<b>K21</b> : Business continuity principles,	
including risk assessment, contingency	
planning and disaster recovery (OP2,	
OP5) <b>K22</b> : Organisational policies and	
procedures, for example health and	
safety (OG1)	
<b>K23</b> : Responsible organisation policies	
and practices covering social,	
environmental, and economic factors,	
including sustainability (OP3, <i>OP6</i> )	
<b>K24</b> : Coaching and mentoring	
techniques (ML4, <i>ML6</i> )	
<b>K25</b> : The strategic direction of the	
organisation and the impact on	
operational plans (OP4)	
<b>S3</b> : Manage and set goals and	
accountabilities for individuals and	
teams (ML3)	
<b>S4</b> : Analyse performance data for	
individuals and teams to identify areas	
for improvement (ML1)	
<b>S6</b> : Lead and influence the team and	
individuals to support an inclusive	
culture of equity, diversity, and the	
promotion of well-being (OG2, OG3)	
<b>S7</b> : Motivate team members and	
individuals through collaborative	
activities, for example one-to-one	
coaching and team meetings, to achieve	
organisational goals (ML4, <i>ML5</i> )	
<b>S11</b> : Interpret and implement the	
practical application of regulation,	
legislation and organisational policies	
for stakeholders (OG1)	
<b>\$13</b> : Analyse and prioritise organisation	
activities in response to the operating	
environment (OP1)	

<b>\$14</b> : Implement business continuity plans, including risk assessment, contingency planning and disaster recovery, to ensure the uninterrupted operation of critical functions (OP2, <i>OP5</i> )	
<b>\$17</b> : Manage relationships across multiple and diverse stakeholders (SR1, <i>SR2</i> )	
<b>\$18</b> : Deliver sustainable services and solutions which allow the organisation to respond to changes in social, economic and environmental factors (OP3, <i>OP6</i> )	
<b>\$19</b> : Manage and facilitate learning and continuous professional development for their team (ML2)	
<b>\$20</b> : Coach and mentor individuals within their team (ML4, <i>ML6</i> )	
<b>S21</b> : Develop and implement operational plans that align with the strategic direction of the organisation (OP4)	
<b>B1</b> : Acts professionally, ethically and with integrity (ML3)	
<b>B2</b> : Supports an inclusive culture, treating colleagues and stakeholders fairly and with respect (SR1, <i>SR2</i> )	
<b>B4</b> : Seeks learning opportunities and continuous professional development for self and the wider team (ML2)	

## **Apprentice Declaration**

I confirm that the evidence contained in this portfolio of evidence is all my own work and any assistance given and/or sources used have been acknowledged.

Signed by apprentice (name)	Signature	Date

## **Employer Declaration**

I confirm that the portfolio of evidence is valid and attributable to the apprentice.

Signed on behalf of employer (name)	Signature	Date