



Solvency and Financial Condition Report 2025

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SUMMARY



PURPOSE OF THE SOLVENCY AND FINANCIAL CONDITION REPORT

This report will help you understand our regulatory capital and financial position under the European-wide Solvency II regulations introduced on 1 January 2016. The appendices to this report also detail specific Quantitative Reporting Templates (QRTs) for the company in the format needed under the regulations. The specifics of these templates are discussed in more detail across various sections of this report including sections A.2 (Underwriting Performance), A.3 (Investment Performance), D (Valuation for Solvency Purposes) and E (Capital Management).

It also covers how we are run, as well as a description of our business and performance, system of governance, risk profile, valuation for Solvency II purposes and our approach to capital management.

ABOUT US

Irish Life Assurance plc ('ILA', 'we') is at the heart of the Irish Life Group ('Irish Life'). For nearly 90 years Irish Life has helped people to confidently prepare and plan for their future. As one of Ireland's leading financial services brands, Irish Life now takes care of over 1.5 million customers. It provides a range of innovative health and financial solutions, supported by the highest quality customer care.

Irish Life is proud to be a part of the Great-West Lifeco (Lifeco) group of companies, one of the world's leading and most secure life assurance organisations. Great-West Lifeco and its subsidiaries - including the Great-West Life Assurance Company which was founded in Winnipeg, Canada, more than a century ago - have around \$3.5 trillion Canadian dollars in consolidated assets under administration. They are members of the Power Financial Corporation group of companies.

OUR PURPOSE, VISION AND VALUES

Irish Life's purpose is to help people build better futures. We do this by helping people take care of their health and financial well-being, empowering them to look to the future with greater certainty and confidence.

Irish Life's vision is to be the driving force of Ireland's financial, physical and mental wellbeing. To achieve this vision, we provide our customers with the highest quality advice and guidance, anticipating their changing needs and supporting them at every stage of their lives. This is supported by market-leading product solutions and the highest standards of customer care.

WE PUT OUR CUSTOMERS AT THE HEART OF EVERYTHING

Helping People build better futures

We are passionate about helping people build better futures. We listen to understand what our customers want now and in the future. Every day, all over the country, our financial advisers and distribution partners give clear financial advice to individuals, small to medium-sized enterprises (SMEs) and corporates. We are there for people when they need us most.

In 2025, we paid out €404 million (2024: €380 million) in claims to our customers and their families affected by injury, illness and death. We paid €265 million (2024: €241 million) in 2,831 (2024: 2,838) life insurance claims, a further €62 million (2024: €68 million) in specified illness cover claims and another €68 million (2024: €64 million) in income protection claims.

Delivering top quartile customer service

A key goal and focus for our business is to deliver consistently outstanding levels of service and quality of experience for our customers and business partners. We are extremely proud of the way our teams lived our core value of 'We put customers at the heart of everything' throughout 2025, showing a dedication to continuous experience improvement and supporting our customers throughout the journeys they travel with us. This dedication has delivered extremely high scores for the knowledge, understanding and helpfulness of our financial advisers.

We have maintained our commitment to delivering outstanding service and quality experiences, with customer satisfaction and trust remaining at top-quartile levels. We continue to focus on making things easier for our customers, systematically enhancing the experience through our Customer Atlas and Customer

Lifecycle model, and delivering improvements across key customer journeys.

Our customer-centric operating model, launched in 2024, has enabled us to provide a single, joined-up experience for both individual and corporate customers. The MyIrishLife digital hub supports seamless digital engagement and access to our full suite of propositions.

In an environment that has become even more challenging, with an ongoing cost-of-living crisis, where consumers have higher service and value expectations and lower loyalty to brands, Irish Life has continued to deliver customer satisfaction and ease scores consistently in the top quartile. We achieve this through a growing awareness amongst each and every one of our employees of our EPICC customer experience vision, strategy and 'best practice' principles (Ease, Plan, Inform, Clear and Care), the five customer promises that we know through research when kept, have the greatest effect on driving up our customer satisfaction levels.

We have further embedded our Voice of the Customer programme, using real-time insights from customer journeys to drive continuous improvement and ensure we are meeting customer needs at every touchpoint. Our systematic approach to experience enhancement, supported by advanced analytics and design methodologies, ensures that customer feedback directly informs our service delivery and innovation agenda.

OUR GROWTH AND STRATEGY

Irish Life has been a market leader for nearly 90 years. We occupy a unique market position with the breadth of our offerings, our share of major segments, and the number of people in Ireland whose lives our products and services support, both directly and by working with the best brokers and distribution partners in the market. Our Better Futures strategy was launched in 2024 and we have made significant progress in driving more value for our customers and providing

them with access to the full range of products and services that we can offer. We review our strategy on an ongoing basis to ensure that we continue to be responsive to changing customer needs and a dynamic external environment.

Ireland remains a vibrant market for us, with economic growth continuing to outperform European peers, record levels of employment, and a strong track record in attracting and retaining Foreign Direct Investment (FDI). The population is projected to grow, age, and become wealthier in the coming years, with a significant cohort entering retirement planning and the number of over-65s set to double by 2041. This demographic shift, combined with sustained increases in household wealth and a robust labour market, creates a long-term opportunity for our business to support our customers' needs.

Our strategy is underpinned by five strategic priorities:

- > making it easy for customers, partners, and corporates.
- > leveraging data and technology to deliver personalised propositions and experiences.
- > attracting, retaining, and developing the best people.
- > being mindful of sustainability considerations across our business.
- > enhancing our operating model to drive efficiency, velocity, and customer-centricity.

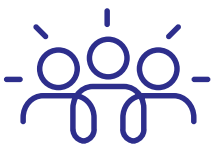
Our actions to execute our strategy have already benefited our customers, with sustained high levels of customer service, significant enhancements in service performance, and increased digital engagement through the MyIrishLife digital portal and the Platform Quarter.

Our ambition is to build on this success in the years to come, creating better futures for people in Ireland.

OUR VALUES AND ACHIEVEMENTS

In 2025, Irish Life has reaffirmed and embedded the values that underpin our culture and drive our success. Our values remain unchanged, reflecting our ongoing commitment to collaboration, integrity, customer focus, innovation, and ambition. This year, we have continued to bring these values to life through our actions and achievements across the organisation, reflecting the importance of collaboration and our shared commitment to a common purpose. Our values are:

1. **We work best together.** Reflecting the importance of collaboration and our shared commitment to a common purpose
2. **We do the right thing.** Ensuring that integrity, honesty and being a force for good is central to our priorities
3. **We put customers at the heart of everything.** Recognising that delivering for our customers is the primary concern across our business.
4. **We find better ways.** Demonstrating our dedication to continuously improving our processes, delivery, and technology to address challenges and meet our customers' evolving needs
5. **We aim high.** Fostering a culture of continuous improvement, ambition, and opportunity.



We work best together

We collaborate across teams and with our partners.
 We continuously learn, share knowledge, and embrace new skills.
 We support and care for one another.
 We value and celebrate diversity.



We do the right thing

We treat each other fairly and respectfully
 We act with integrity and keep our promises
 We own our decisions and carefully manage risk
 We have the courage to speak up.



We put customers at the heart of everything

We listen, learn, and take inspiration from our customers.
 We show empathy and consideration for every customer.
 We remove complexity, streamline processes and improve customer experiences.
 We are proactive – we think and plan ahead.



We find better ways

We think differently and solve problems creatively
 We focus on what really matters
 We constantly evolve and improve our digital capabilities, products and services
 We are curious and make space to turn ideas into reality.



We aim high

We are ambitious and driven to succeed
 We act decisively and make things happen
 We lead the way and set the benchmark for excellence
 We are a force for good, committed to making a meaningful difference.

WE WORK BEST TOGETHER

People Experience

We work hard to attract and retain the most talented people, and to support and develop them throughout their careers. We look for creative, original thinkers who will challenge us to be the best we can be. As a result, we have built a skilled and enthusiastic workforce with exceptional knowledge and expertise. Our selection process is designed to be fair, transparent, and eliminate bias. Salaries are reviewed annually and benchmarked against the industry.

Having the right people, with the right skillsets, placed in the right roles, supports us to achieve our goals. So, our employee proposition is reviewed often, to ensure we provide a comprehensive, attractive offering and employee experience.

In 2025 we continued to embed and adapt our hybrid working model, where employees split their time between the office and home locations. We have supports and tools in place to help our employees transition to new ways of working and we have set up working groups and processes through which the change impact is assessed. We identified Connection, Collaboration and Community as being key to underpinning the value of why we come together.

Continuous development and growth are key for our people. Our Learning & Development programmes offer employees a selection of development and learning options across a range of strategically aligned topics, including our successful mentoring programme. Training and development is provided in-person and online through workshops, conferences, webinars and briefings, and supported by an online self-service learning portal which provides access to a wide variety of courses and topics.

Employee wellbeing continues to be championed through our three Executive-sponsored Employee Resource Groups (ERGs) for physical, mental, and financial wellbeing. These groups have delivered a range of initiatives in 2025, including expanded fitness and nutrition programmes, mental health awareness campaigns, and enhanced financial education and support. Our Employee Assistance Programme remains a cornerstone of our wellbeing offering, providing confidential support for colleagues facing personal or professional challenges.

Social and Employee Matters

Irish Life has a long-standing tradition of corporate social responsibility (“CSR”) and charitable giving, with numerous employee-driven initiatives that positively support the communities where we live and work through volunteering and charitable giving through our staff charities.

Employees are the key drivers of these programmes, volunteering their time and skills to ensure the success of our initiatives. In 2025, we launched our volunteering pilot, and employees continue to support our communities through programmes such as Pathways in Technology, Time to Count and Time to Read.

In 2025, Irish Life's Staff Charities programme moved from an annual rotation of charity partners to selecting a single long-term partner for a three-year period. Following a company-wide vote, Jack and Jill Children's Foundation was chosen as the official Staff Charity Partner. This new approach, developed in collaboration with external experts and the CSR Committees, is designed to provide more meaningful and sustained support, enabling deeper engagement and greater impact for the chosen charity and the communities it serves.

WE DO THE RIGHT THING

We are committed to ensuring compliance with the Corporate Governance Requirements set out by the Central Bank of Ireland. The Board of Directors are responsible for the governance of ILA, supported by our Senior Leadership Team. We strive to always do the right thing with our customers, our colleagues and our stakeholders, working on a trust basis. Our actions are guided by our values and behaviours. We operate with the highest ethical standards, which are set out in Irish Life's Code of Conduct which is approved by the Board. The Board oversees compliance with the Code through our Compliance function, who monitor the upholding of the Code.

Our Speak-Up policy supports us to uphold the highest standards of openness, integrity and accountability. Our environment supports people to raise concerns, supported by processes and policies, about any wrongdoing or concerns that they may have about suspected wrongdoing without fear of repercussions. This is achieved through a mix of formal group processes which include a confidential anonymous telephone line and through informal local channels.

Executive Sustainability Committee

An Executive Sustainability Committee ('ESC') was set up by Irish Life in 2021 to provide leadership on all sustainability activities within Irish Life. The ESC is comprised of members of the senior leadership team across Irish Life. It has five work streams comprising DEI, Responsible Investing, Corporate Social Responsibility, Wellness and the Future of Work.

Sustainable Investments

Our primary investment manager is Keyridge Asset Management Limited ("Keyridge"), trading as Irish Life Investment Managers ("ILIM") and trading as Setanta Asset Management. ILIM's purpose is to manage the assets entrusted to it by its clients, with the objective of delivering long-term risk-adjusted returns in line with their investment objectives.

ILIM's first sustainability-focused investment solution was launched in 2005. Currently €80.7 billion (as at 31 December 2025) of ILIM's clients' assets are invested in investment solutions that promote environmental or social characteristics within the meaning of the Sustainable Finance Disclosure Regulation (categorised as Article 8 or Article 9 financial

products), representing 51.4% of assets under administration. The equivalent proportion of overall Irish Life Assurance's assets under management categorised as Article 8 or 9 financial products is 48.8% or €34.9 billion (as at 31 December 2025).

Environmental matters

We operate from the Irish Life campus ("the Campus"). Irish Life has developed an approach designed to reduce the potential impacts of its activities, products and services on the environment.

The ISO 14001 is an international standard that specifies requirements for an effective environmental management system. In 2018, Irish Life successfully transitioned to ISO14001:2015 which is audited annually, for its buildings on the Campus. This certification sets out the criteria and framework that Irish Life follows for an effective environmental management system. Irish Life is required to consider all environmental issues, including power usage, waste management, and the effective use of resources.

As part of the environmental management system, we have introduced electric car charging points, LED lighting, recycling stations, the Government supported bike to work scheme and the Government travel pass scheme.

As part of a drive to reduce the reliance on single use plastic throughout the Campus, reusable cups have been supplied to staff. Irish Life will continue to look for further opportunities to reduce reliance on single use plastic on the Campus.

The electricity supply to the main Abbey Street buildings and Dundalk Contact Centre is from a renewable energy supplier.

Our office in Dundalk is a significant benchmark on how to design an environmentally friendly workplace. Designed as a Nearly Zero Energy Building, it generates as much energy as it consumes, and in addition to the Leadership in Energy and Environmental Design (LEED) gold standard award, it won the ACEI (Association of Consulting Engineers Ireland) Environmental Sustainability-Built Environment-Large category award for its design.

In 2023, we commissioned a landmark refurbishment and extension project to redevelop our landmark Irish HQ office block on the Abbey Street campus. This redevelopment project is a statement of our values and our commitment to sustainable business practices, wellbeing, and innovation. This project:

- > Sets a benchmark for responsible business and future-focused workplaces
- > Is designed to achieve sustainability standards including NZEB (Nearly Zero-Energy Building), LEED (Leadership in Energy and Environmental Design) Platinum and A-rated BER (Building Energy Rating)
- > Creates a vibrant, inclusive environment where our people can thrive
- > Supports long-term value for our teams, partners, and the wider area

Initiatives for Ireland

As one of Ireland's leading financial services brands, managing the financial needs of more than 1.5 million Irish customers, Irish Life is very aware of the need to identify opportunities and anticipate challenges of changing demographics.

We aim to drive meaningful societal impact by acting as a force for good within our business and communities.

We are proud of our partnerships, which help to build stronger communities and create opportunities for progress. This includes the Pathways in Technology programme, Time to Read and Time to Count with Scoil Chaoimhín and being members of the Talbot Street Taskforce in Dublin's north inner city. In 2025, we collaborated with Dublin City Council and Visual Artists Ireland to provide an art studio space adjacent to our Irish Life campus and an Art Mural on Marlborough Street.

Every year, our employees vote to select two charities to raise funds for the Irish Life Staff Charities partners. All funds raised by employees are matched by Irish Life. Started in 1995, Staff Charities and our employees have raised a total of over €6 million for a range of charities. As well as annual fundraising events, over 1,100 Irish Life employees donate to these charities by way of salary deduction each month. The 2025 Irish Life charity partners were Breast Cancer Ireland and Pieta House. The total donated to our charity partners in 2025 was €580,000. Jack and Jill's Children's Foundation has been chosen as the official Staff Charity Partner for the next three years.

In 2025, we renewed our partnership with the GAA Healthy Clubs Programme, building on over ten years of supporting the holistic health of members and communities across Ireland. The 2025 Irish Life GAA Healthy Clubs Steps Challenge, a flagship initiative of the overall Irish Life GAA Healthy Clubs programme, saw participants record over 7 million kilometres of walking, with a record 1,100 GAA clubs and 39,000 participants taking part nationwide.

Our title sponsorship of the Irish Life Dublin Marathon and Race Series demonstrates our commitment to supporting people to live more active and healthier lives. Each year, fundraising for the Irish Life Dublin Marathon contributes millions of Euro to over 120 charities. This year saw almost 19,000 runners achieve their goal of completing a marathon, cheered on by 330,000 proud family members and friends along the streets of Dublin.

WE FIND BETTER WAYS

In 2025, Irish Life has continued to drive innovation and improvement across every aspect of our business, always seeking better ways to serve our customers, partners, and the environment. Our commitment to finding better ways is embedded in our values and is a core pillar of our Better Futures Strategy.

Focussing on Innovation

Irish Life's ExO Hub remains at the forefront of exploring next-generation technologies to develop forward-thinking solutions that meet evolving customer needs. Through the ExO Hub, we use strategic partnerships with leading platforms like Plug & Play and InsTech.ie to connect with an external ecosystem of start-ups, peers, global exemplars and domain authorities.

WE AIM HIGH

In 2025, Irish Life continued to demonstrate our ability to aim high – not only in how we manage our environmental impact and support our people, but also in how we innovate with data and artificial intelligence which enhances our customer experience and strengthens our market positions in pensions, savings and wealth.

Between 2023 and 2025, we implemented the enterprise data platform, established data governance forums and agreed a data roadmap, laying the foundations for AI-enabled growth and efficiency.

We also aim high in how we use technology to enhance customer journeys and advice. Irish Life has continued to develop MyIrishLife and digital portals which support personalised advice, next best actions and a more integrated view of customer relationships across pensions, savings and wealth.

Across our businesses, we believe providing high quality advice is a system-wide differentiator – embedding advice at the centre of pensions, savings and investment journeys and wealth planning – and have begun to standardise the technology, data and operating model that supports this.

Our ambition in pensions remains central to our strategy. Irish Life continues to be a leading pensions provider in Ireland. We have sustained this position in an environment of auto-enrolment reform and demographic change by focusing on advice-led propositions, strengthening our Master Trust offering and improving member experience.

In Individual Markets and Wealth, we have sharpened our strategic focus on innovation and growth. Through the Better Futures strategy, we have deepened our understanding of customer needs, assessed market opportunities and clarified where digital solutions, AI-enabled journeys and brand investment can support long-term growth in these markets.

Our learning culture continues to reflect this ambition. In 2025, Irish Life Financial Services (ILFS) delivered 20,279 hours of learning to 1,789 individuals, including 18,875 hours of mandatory and elective e-learning (2024: 19,926 hours for 1,645 individuals). Alongside this, we have begun to treat AI and data literacy as core workforce capabilities, raising awareness of AI tools and use cases and supporting "learning by doing" through pilots, product increments and innovation sprints.

We continue to aim high in how we engage and recognise our people. Employee Listening remains central to our engagement strategy, with an annual staff survey informing local engagement action plans supported by HR and contributing to consistently strong engagement scores. In 2024, we launched the "Values in Action" recognition programme to celebrate employees who exemplify our core values and behaviours.

Across our data and AI agenda, our market strategies in pensions, savings and wealth, our technology and advice capabilities and our people practices, Irish Life demonstrates that we aim high – by setting ambitious goals, investing at scale and delivering tangible outcomes for our customers, colleagues, communities and shareholders.

BUSINESS AND PERFORMANCE

The financial services sector is undergoing significant change. The introduction of pension auto-enrolment in January 2026 will materially increase the size of the pensioned population in Ireland, supporting greater long-term financial security for individuals and expanding the overall market opportunity for providers like Irish Life. In parallel, the continued growth of Master Trusts, regulatory developments such as the updated Consumer Protection Code and the EU AI Act, and rapid advances in technology, particularly AI, are reshaping customer expectations and competitive dynamics. Customers increasingly expect seamless, personalised, omni-channel experiences and there is a growing need for holistic financial planning and advice.

Against this backdrop, our Better Futures strategy is delivering clear business progress. Over the past year we:

- > Launched the Platform Quarter, a market-first broker platform providing a single digital access point for life and non-life solutions and joining up propositions with Irish Life Assurance (ILA).
- > Deepened our relationships with corporates and the FDI sector through our Employer Solutions business, which now partners with 28 of the top 30 FDI companies in Ireland and looks after 1 in every 2 workers in the country.
- > Reinforced our market leadership in workplace benefits, maintaining over 40% share across pensions, risk, and annuities and 25% in corporate health, with strong retention rates and annual premiums for group risk and group pensions more than doubling since 2019.

We are also championing customer experience excellence and delivering market-leading digital experiences for customers, employers, and intermediaries. Momentum around digital engagement was very strong in 2025, with MyIrishLife increasing both registered and monthly active users, and digital leads and engagement ahead of target across key business lines.

Looking ahead, we will continue to welcome and support the roll-out of auto-enrolment, recognising its importance in increasing awareness and understanding of pensions and in improving retirement readiness across the Irish workforce. This, combined with our strengthened propositions and relationships, positions Irish Life strongly for future growth in both the individual wealth and advice market and workplace benefits.

At the end of 2025, we reported a solvency capital ratio, after dividends, of 154% (2024:152%). Our Available Own Funds, after dividends was €674m (2024: €588m) above the €1,250m (2024: €1,137m) Solvency Capital Requirement (SCR).

Our underwriting result is discussed in sections A.2 (Underwriting Performance), A.3 (Investment Performance) and A.5 (Any other information).

The Company's financial performance resulted in a profit for the financial year after taxation of €156m (2024: €144m). The 2025 profit is driven by strong sales, exceeding €1bn in APE for the first time, with a strong growth in pensions and group risk business, as well as the expected release of the CSM and risk adjustment, along with positive experience on group risk business and annuities, which were reflected in the insurance services result.

Following significant growth in 2024 Advice Solutions sales increased by 6% in 2025 to €2,498m (2024: €2,390m). APE sales also increased in 2025 to €388m (2024: €367m) and was delivered through all channels and across all products.

Advice Solutions provides life, pensions, health and investment products and financial advice to personal and small business customers in Ireland. It holds a leading market position with a comprehensive product range spanning protection, pre- and post-retirement pensions and investment products (both lump sum and regular savings). Through ILFS, the company has the largest and most diverse distribution network of any life assurance company in Ireland including the largest direct sales force.

The sales division follows a multi-channel distribution strategy, with sales of its new business annual premium equivalent ('APE') split between (i) independent brokers and independently regulated tied agents, (ii) tied agents in bank branches and (iii) its employed and self-employed sales force. During 2025 Advice Solutions launched an innovative broker platform ("The Platform Quarter") which provides significant benefits to brokers in relation to pricing, services and digital capabilities

Overall Employer Solutions sales increased by 36% to €1,418m (2024: €1,043m). APE sales grew by 28% in 2025 to €638m (2024: €498m). The main drivers of this growth were Group risk and pension sales, both for new business and growth on the existing book.

Employer Solutions was established at the start of 2024 with an ambitious vision to bring Irish Life Group Pension, Risk, Health and Wellbeing propositions together, offering a new comprehensive employee benefits solution to employers and affinity groups; broadening and deepening relationships with clients, and driving cross-sales. It is the clear market leader for the Group offerings with 40%+ share across Pension, Risk and Annuities. Business is distributed through direct channels, brokers and pension consultants, including Cornmarket, a specialist affinity broker and a related party within the Great-West Lifeco group. A strong Irish employment market and salary growth are key drivers of sales growth, with pension funds under management growing by 10.8% in 2025 to €23bn. We also saw strong premium growth partly assisted by the introduction of Auto Enrolment in Ireland, with an additional 25,000 members joining our pension schemes as a result. 2025 was another exceptional year for Group Risk products, with growing market share and strong potential for 2026. Bulk Annuities continue to offer another key market opportunity for 2026, with Employer Solutions seen as leading experts on the de-risking of defined benefit pension liabilities.

We calculate our SCR using the standard We calculate our SCR using the standard formula set by the European Insurance and Occupational Pensions Authority (EIOPA). We monitor and report solvency capital in line with the capital management and metrics detailed in section E (Capital Management).

The table below summarises our year end position.

€m	2025	2024
<u>Tier 1 - unrestricted</u>		
Issued share capital	1	1
Share premium account	340	340
Surplus funds	—	—
Reconciliation reserve	1,393	1,194
Other own fund items approved by the supervisory authority	190	190
Available Own Funds (after foreseeable dividends and adjustments)	1,924	1,725
Ring fenced funds adjustment (Participating Funds)	—	—
Total available Own Funds to meet the SCR	1,924	1,725
Solvency Capital Requirement (SCR)	1,250	1,137
Solvency Ratio	154 %	152 %
Minimum Capital Requirement (MCR)	562	512
Eligible Own Funds as a percentage of MCR	342 %	337 %

Note: all tables in this document use units of millions and thousands. Because we have rounded the figures, the totals in the tables may not equal the sum of the components exactly.

A dividend of €40m, which was approved by the Board in February 2026, has been accounted for as a liability on the SII Balance Sheet and therefore part of ‘Reconciliation reserve’ in the table above. This change is driven by the new taxonomy release in Q4 2023 and states that any dividends approved by the Board after the reporting period is accounted for as a payable.

SYSTEM OF GOVERNANCE

The Board of Directors of ILA is responsible for the governance and oversight of all of ILA’s operations and risks. The ILA Executive Committee (Exco), chaired by the ILA Managing Director, provides executive leadership and management of ILA.

Our business activities are arranged in four operating units: Advice Solutions, Employer Solutions, Customer Solutions and Insurance and Financial Solutions. Our operations include activity that is outsourced to Irish Life Financial Services Limited (ILFS), an insurance intermediary tied to ILA for life and pensions products, and are overseen by our management and governance committees.

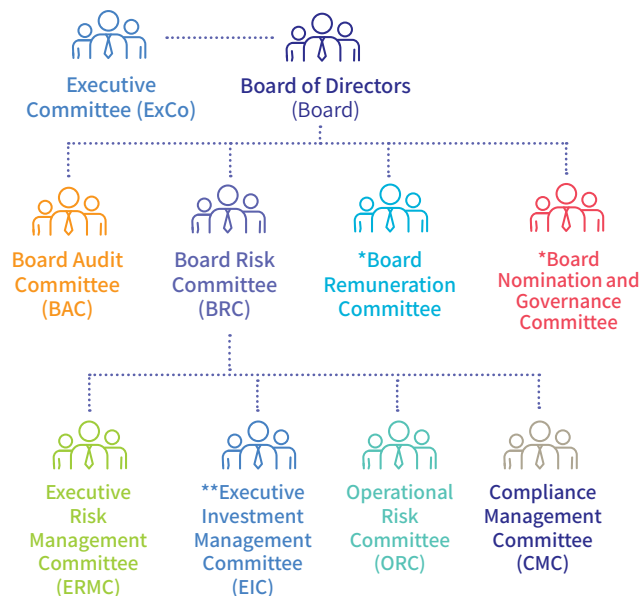
Advice Solutions serves the product and advice needs of individual customers and some small group businesses. Employer Solutions serves larger group business, including corporate customers and affinity groups with a large number of members. The Customer Solutions unit performs ILA operations activities such as Policy Administration and Underwriting, Customer Support, Claims and Benefits Management. Insurance and Financial Solutions houses the management and control functions for ILA: CEO, Risk, Actuarial, Compliance and Finance,

as well as product, pricing and development functions, underwriting oversight, and stakeholder management.

Business matters and risk issues can be reported and escalated from the bottom up. Communication and guidance on policy and decisions happens from the top down.

The committees critical to the risk governance structure are set out below.

Governance Structure



Notes: *The Remuneration Committee and Nomination and Governance Committee are constituted at the level of the Irish Life Group, ILA’s parent company, and their membership includes some non-ILA directors. ILA relies on these committees, as permitted under the Corporate Governance Requirements as issued by the Central Bank of Ireland.

**The Executive Investment Management Committee also reports to the Board.

RISK PROFILE

Our risk profile reflects our main business activities.

We control the way we accept risks, using our expertise to manage them and create shareholder value from them. The Board approves our risk appetite at least once a year, defining a risk preference for all significant risks.

We categorise our risk exposures under major risk headings. The SCR, split by major risk category, is as follows:

€m	End 2025		End 2024	
Market risk	769		685	
Life Underwriting risk	712		732	
Health Underwriting risk	373		234	
Counterparty risk	56		52	
Requirement before diversification		1,911		1,703
Post diversification		1,358		1,235
Operational risk		91		81
Loss absorbing capacity of deferred tax		(199)		(179)
Total SCR		1,250		1,137

Section C (Risk Profile) provides further information.

Risk Management Model

We manage risk using a three lines of defence model.

> The first line of defence

This relates to the main business activities, operating under oversight of the ILA Executive Committee. Primarily responsible for day-to-day Enterprise Risk Management (ERM) operations within the established ERM Framework, responsible to identify, measure, manage, monitor and report risk.

> The second line of defence

This is the oversight function - including the Risk, Compliance, Actuarial and Finance Functions. The Risk Function oversees the ERM framework, using it to challenge the compliance of the first line of defence.

> The third line of defence

This is Internal Audit. This team carries out independent risk assessments of the internal risk control framework and the oversight provided by the second line of defence.

You can find out more in section B.3.2 (Risk management model - three lines of defence).

VALUATION FOR SOLVENCY PURPOSES

In section D (Valuation for Solvency Purposes), we explain how we have valued our assets and liabilities under Solvency II regulations. We compare this to our annual audited financial statements, which are prepared under International Financial Reporting Standards (IFRS). The main differences include differences in how various items are valued, including deferred acquisitions costs, intangible assets, deferred front end fees, technical provisions, reinsurance recoverables and deferred tax arising from these.

Section D.2 (Technical Provisions) outlines the way we have calculated the amount we need to meet our contractual obligations under the policies we have written using Solvency II regulations.

CAPITAL MANAGEMENT


Our policy is to manage the capital base to a level that enables us to carry out our business plans and meet our growth objectives, within our risk appetite. We actively and regularly review our level of capital and the quality of this capital. We aim to meet all regulatory requirements and maintain customer, investor, creditor and market confidence. Our business planning process, which considers projections over a five year time frame, informs how we manage our capital.

Our 'Own Funds' are composed of the excess of our assets over the value of our liabilities on a Solvency II basis. Overall, Available Own Funds have increased by €199m in 2025 to €1,924m (2024: €1,725m), after taking into account paid dividends during 2025 of €135m (2024: €215m) and planned dividend payments of €40m to our parent company.

The SCR at 31 December 2025 was €1,250m an increase of €113m (2024: €1,137m). The solvency ratio increased to 154% at 31 December 2025, from 152% at 31 December 2024.

Throughout 2025 we were in compliance with the regulatory capital requirements (SCR and MCR). Further information is provided in section E (Capital Management).

The Board reviewed and approved this report on 31 March 2026.



Gerard Davis,
Managing Director,
Irish Life Assurance plc

A. BUSINESS & PERFORMANCE



This section describes our organisational structure and financial performance over the last financial year.

A.1 BUSINESS

Company name

Irish Life Assurance plc

Name and contact details of the supervisory authority who is responsible for financial supervision of the company:

Central Bank of Ireland
 New Wapping Street
 North Wall Quay
 Dublin 1

We are a wholly owned subsidiary of Irish Life Group Limited (ILG), an insurance holding company subject to Solvency II group supervision by the Central Bank of Ireland. Canada Life Limited (CLL), is the immediate parent of ILG. The supervisory authority of CLL is the Prudential Regulation Authority (PRA).

The contact details for the PRA are:
 20 Moorgate
 London, EC2R 6DA.

Name and contact details of the external auditor of the company is:

Deloitte Ireland LLP
 Chartered Accountants and Statutory Audit Firm
 Deloitte & Touche House
 29 Earlsfort Terrace
 Dublin 2

Irish Life Assurance plc (ILA) is a member of the Great-West Lifeco group of companies, one of the world’s leading life assurance organisations.

Great-West Lifeco (Lifeco) and its subsidiaries, including The Great-West Life Assurance Company (GWL), have approximately \$3.5 trillion Canadian dollars in consolidated assets under administration and at the end of 2025 had approximately 33,500

employees worldwide and are members of the Power Financial Corporation Group of companies. GWL is a wholly owned subsidiary of Lifeco which is incorporated in Canada and listed on the Toronto Stock Exchange.

Lifeco is the indirect parent company of The Canada Life Group (U.K.) Limited (CLG). CLG is the parent company of Canada Life Limited (CLL) which is a U.K. based insurance company.

CLL acquired Irish Life Group Limited in 2013. The Irish Life Group has a number of subsidiaries, and is subject to Solvency II group supervision as the insurance holding company for ILA and Irish Life Health DAC.

Keyridge Asset Management Limited and Canada Life Asset Management Limited are sister companies within CLG. They provide ILA with asset management services and expertise.

Below is a simplified diagram of how our parent company is organised:



We are the largest life and pensions group in Ireland, serving over 1.54 million customers. The Irish Life brand is one of the most established and recognised financial brands in Ireland. Our strong brand is thanks to our large distribution network, product innovation, flexibility and strong investment performance.

Our activities are organised through four operating units: Irish Life Advice Solutions (“Advice Solutions”), Irish Life Employer Solutions (“Employer Solutions”), Irish Life Customer Solutions (“Customer Solutions”) and Irish Life Insurance & Financial Solutions (“IFS”).

We distribute products through two main distribution divisions, Advice Solutions and Employer Solutions. Advice Solutions is focused on individual life assurance, pensions and investments and Employer Solutions is focused on life assurance, income

protection, health insurance & wellbeing solutions, and pension products for employers and affinity groups. Customer Solutions performs key operations activities such as Policy Administration and Underwriting, Customer Supports, Claims and Benefit Management. IFS houses the control functions of ILA: Executive Management, Risk, Actuarial, Compliance and Finance, as well as product, pricing and development functions, underwriting oversight, and stakeholder management.

The Company’s market share at the financial year end was circa 31% (2024: circa 30%).

A.2 UNDERWRITING PERFORMANCE

The tables below show the premiums, claims and expenses in relation to insurance and investment contracts for each of the Solvency II lines of business, in line with the S.05.01 QRT guidelines.

2025					
€m	Health insurance	Insurance with profit participation	Index linked and unit-linked insurance	Other life insurance	Total
Premiums earned (net of reinsurance)	183	-	7,259	342	7,784
Claims (net of reinsurance)	(62)	(16)	(6,060)	(233)	(6,371)
Expenses	(58)	-	(331)	(114)	(503)

Note: Over 90% of the gross written premiums are undertaken in Ireland.

2024					
€m	Health insurance	Insurance with profit participation	Index linked and unit-linked insurance	Other life insurance	Total
Premiums earned (net of reinsurance)	139	1	7,166	376	7,682
Claims (net of reinsurance)	(63)	(9)	(5,853)	(233)	(6,158)
Expenses	(47)	-	(316)	(114)	(477)

Note: Over 90% of the gross written premiums are undertaken in Ireland.

The different lines of business shown in the tables are explained as follows:

- 1. Health insurance:** This line of business includes group and individual income protection business and group stand-alone serious illness business.
- 2. Insurance with profit participation:** This line of business includes products that offer policyholders bonuses which reflect the fund's experience on investment returns, mortality rates and expenses.
Almost all the profits (where applicable) for this line of business are paid out to policyholders, so the profits are offset by an increase in the value of the non-controlling interest in the financial statements.
- 3. Index-linked and unit-linked insurance:** This line of business includes unit-linked products, where the unit-linked policyholders bear all the financial risks associated with the related assets. Examples of these products are defined contribution pensions and savings and investment plans. For a small proportion of these unit-linked products, we offer guarantees that protect policyholders from market falls in the underlying investments.
- 4. Other life insurance:** This line of business includes our life assurance products such as term assurance products and annuities.

Total premiums increased by €102m in the year to €7,784m, principally driven by increased premiums and sales in 2025 compared to 2024 within the index-linked and unit-linked insurance and health insurance lines of business.

Total claims increased by €213m in the year to €6,371m principally driven by the index linked and unit-linked insurance line of business.

A.3 INVESTMENT PERFORMANCE

A.3.1

Non-Linked Investments

The make-up of the asset classes in the portfolio remained largely unchanged throughout the year. The tables below show our investment income and investment performance during each year for each class:

Asset Class €m	2025				
	Dividends	Interest	Rent	Total Income	Gains and Losses
Equity and Unit Trusts	(1)	—	—	(1)	3
Fixed Income	—	74	—	74	(116)
Derivatives	—	(2)	—	(2)	8
Mortgages	—	5	—	5	(1)
Property	—	—	3	3	24
Cash and Deposits	—	3	—	3	(3)
Grand Total	(1)	80	3	82	(85)

2024					
Asset Class €m	Dividends	Interest	Rent	Total Income	Gains and Losses
Equity and Unit Trusts	(1)	—	—	(1)	5
Fixed Income	—	65	—	65	(16)
Derivatives	—	(2)	—	(2)	(27)
Mortgages	—	4	—	4	6
Property	—	—	2	2	(27)
Cash and Deposits	—	4	—	4	1
Grand Total	(1)	71	2	72	(58)

Investment Income

Our net investment income from non-linked investments was €82m in 2025 (2024: €72m), which consists mainly of income from bond products of €74m (2024: € 65m). Income from bonds generated more than 90% (2024: 83%) of our overall investment income, with bonds achieving a running yield of 2% in 2025.

Investment expenses

Our non-linked investment manager is Canada Life Asset Management Limited, who charge a fee based on assets under management.

Investment performance

Bond markets were volatile during the year, with some US and European bonds exhibiting different behaviours.

In the US, government bond yields finished the year lower over fears of slowing economic growth, tariffs hurting business activity, the US central bank resuming cutting interest rates, and inflation not rising as much as people had feared.

In Germany, however, government bond yields rose on the back of a large proposed fiscal spending plan and expectations that more new bonds would be issued. This caused the 5+ year benchmark to deliver a small loss over the year.

European IG and global high yield bonds rose by 3.0% and 7.8% while EM local and hard debt rose by the 6.5% and 11.0% as yields fell.

A.3.2

Unit-Linked Investments

The make-up of the asset classes in the portfolio remained largely unchanged throughout the year. The tables below show our investment income and investment performance during each year for each class:

2025					
Asset Class €m	Dividends	Interest	Rent	Total Income	Gains and Losses
Equity and Unit Trusts	665	—	—	665	2,623
Fixed Income	—	279	—	279	(546)
Derivatives	—	—	—	—	651
Property	—	—	87	87	(16)
Cash and Deposits	—	191	—	191	(46)
Grand Total	665	470	87	1,222	2,666

2024					
Asset Class €m	Dividends	Interest	Rent	Total Income	Gains and Losses
Equity and Unit Trusts	636	—	—	636	6,749
Fixed Income	—	237	—	237	(172)
Derivatives	—	—	—	—	(157)
Property	—	—	85	85	(134)
Cash and Deposits	—	278	—	278	6
Grand Total	636	515	85	1,236	6,292

Investment income

Our net investment income from unit-linked funds was €1,222m in 2025 (2024: €1,236m) which consists mainly of:

- > dividend income of €665m (2024: €636m) which generated 54% (2024: 53%) of our overall investment income.
- > income from bond products of €279m (2024: €237m) which generated more than 23% (2024: 20%) of our overall investment income.
- > rental returns from properties of €87m (2024: €85m) which generated more than 7% (2024: 10%) of our overall investment income, from a portfolio of properties held in Ireland and the U.K.
- > as a result of rising interest rates, return on cash significantly increased year on year.

Unit-linked funds earned management fee income of €372m (2024: €335m).

Investment expenses

Our unit-linked investment manager is Keyridge Asset Management Limited, who charge an arm's length fee based on assets under management.

Investment performance

Investment markets generally performed well in 2025, despite volatility associated with the US policy agenda, particularly around tariffs. Equity markets rose over 20% in local currency terms although were up only high single digits in euro terms given the weakness in the US dollar. Markets experienced bouts of volatility, especially in early April when initial US tariffs were announced at levels which gave rise to fears of recession. Equities however recovered from the April lows as the tariff threat eased and the threatened recession was avoided. A robust earnings backdrop and the artificial intelligence (AI) theme also supported the rally in equities. Eurozone sovereign bonds fell as yields rose following the large German fiscal stimulus programme announced post the election early in the year. In contrast, US Treasuries rose as yields fell with US growth being lower than expected at the beginning of the year due to the drag from trade and immigration policies. Most other fixed income categories rose, supported by the income stream from high yield levels and narrowing spreads within corporate credit. Commodities saw gold reach new highs and oil prices decline due to oversupply.

The global economy in 2025 proved to be very resilient, despite the uncertainties and headwinds posed by increased US tariffs. With tariffs settling at lower levels than initially threatened, the growth outlook improved as fiscal and monetary stimulus provided support, as did improving corporate sentiment and strong consumer balance sheets which buoyed consumer spending, even in the US where the labour market experienced some softness.

Inflation trended lower in most regions except for the US as tariffs contributed to a rise in inflation although this was more moderate than expected. This lower inflation backdrop allowed central banks to implement interest rate cuts. Even in the US, the weakness in the labour market enabled the Federal Reserve to resume rate cuts in September as an insurance to avoid any risk of a slowdown in growth. While the Federal Reserve is still guiding to further cuts, the ECB has signalled a possible end of its easing cycle as the growth outlook has improved given the planned infrastructure and defence spending in Germany with higher defence spending also evident across the rest of Europe.

A.3.3

Other information

At the end of 2025 we did not hold investments in off balance sheet securitisation vehicles.

A €26m (2024: €(21)m loss) pre-tax profit was recognised in the Statement of Comprehensive Income for 2025 following a revaluation of certain property assets.

We recognised a €(3)m (2024: €(1)m) actuarial loss in the Statement of Comprehensive Income from our defined benefit pension scheme. This was primarily due to assumption changes.

A.4 PERFORMANCE OF OTHER ACTIVITIES

There are no items to note.

A.5 ANY OTHER INFORMATION

There are no other items to note.

B. SYSTEM OF GOVERNANCE

This section describes the structures, systems and processes we have put in place to direct and control our operations and risks so we can balance the interests of our many stakeholders.

B.1 GENERAL INFORMATION ON THE SYSTEMS OF GOVERNANCE

B.1.1 Governance structure

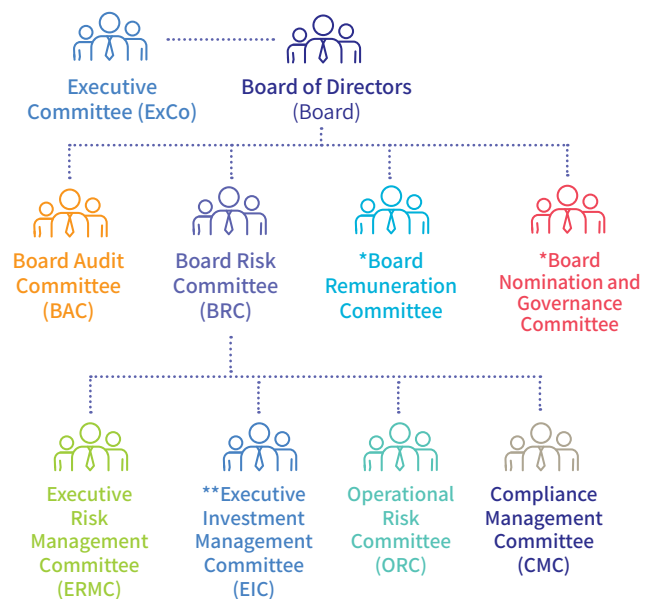
The Board of Directors of ILA is responsible for the governance and oversight of all of ILA's operations and risks. The ILA Executive Committee (Exco), chaired by the ILA Managing Director, provides executive leadership and management of ILA.

Our business activities are arranged in four operating units: Advice Solutions, Employer Solutions, Customer Solutions and Insurance and Financial Solutions. Our operations include activity that is outsourced to Irish Life Financial Services Limited (ILFS), an insurance intermediary tied to ILA for life and pensions products and are overseen by our management and governance committees.

Advice Solutions serves the product and advice needs of individual customers and some small group businesses. Employer Solutions serves larger group business, including corporate customers and affinity groups with a large number of members. The Customer Solutions unit performs ILA operations activities such as Policy Administration and Underwriting, Customer Support, Claims and Benefits Management. Insurance and Financial Solutions houses the management and control functions for ILA: CEO, Risk, Actuarial, Compliance and Finance, as well as product, pricing and development functions, underwriting oversight, and stakeholder management.

Business matters and risk issues can be reported and escalated from the bottom up. Communication and guidance on policy and decisions happens from the top down.

The committees critical to the governance structure are set out opposite. A number of the committees are Board level committees, and their members are made up of Directors of ILA. The other committees are executive level, and are made up of senior managers. The executive committees help the Board committees meet their objectives. Control functions support the executive committees and the Board Risk and Audit Committees.



Notes: *The Remuneration Committee and Nomination and Governance Committee are constituted at the level of the Irish Life Group, ILA's parent company, and their membership includes some non-ILA directors. ILA relies on these committees, as permitted under the Corporate Governance Requirements as issued by the Central Bank of Ireland.

**The Executive Investment Management Committee also reports to the Board.

	Main function	Main responsibilities
Board of Directors	Lead and control ILA.	<ul style="list-style-type: none"> > Makes all material strategic decisions. > Establishes an organisational structure with clearly defined authority levels and reporting responsibilities. > Agrees the rules on management authority levels and what the Board should be notified of.
Board Risk Committee	Responsible for ILA's risk governance and oversight of current risk exposures and current and future risk strategy.	<ul style="list-style-type: none"> > Reviews compliance within the Enterprise Risk Management (ERM) framework and advises the Board on risk oversight. > Reviews the company's Risk Appetite Framework and Risk Strategy. > Approves the operation of the Risk and Compliance functions, making sure they have the resources, authority and independence to meet their responsibilities. > Recommends changes to the risk and compliance management frameworks and policies. > Promotes a company culture that supports risk management. > Develops and approves responses when a risk exposure exceeds appetite. > Oversees and approves Operational Resilience Framework
Board Audit Committee	Act as an independent link between the Board and ILA's external auditors.	<ul style="list-style-type: none"> > Recommends and monitors the choice of external auditors. > Reviews the scope of the external audit and reviews the independence of the external auditors. > Reviews the company's annual report and financial statements, other public reports and reports we send to the regulatory authorities. > Reviews the effectiveness of internal control systems. > Manages the risks of financial reporting by reviewing significant financial reports. > Reviews financial statements for ILA and Solvency II Pillar I and Pillar III requirements. > Reports to the Board on financial statements it needs to approve. > Monitors the Actuarial, Internal Audit and Finance functions. Ensures they have the resources, authority and independence to meet their responsibilities.
Board Remuneration Committee	Develop ILA's remuneration policy.	<ul style="list-style-type: none"> > Decides, implements and operates our remuneration policies.
Board Nomination and Governance Committee	Recommend Board and Board Committee appointments to ILA's Board. Keep the governance arrangements for ILA under review.	<ul style="list-style-type: none"> > Succession plans for the Board. > Makes sure the Board and sub-committees have the right skills and resources. > Arranges training for new directors and ongoing training for all directors. > Oversee ILA's Corporate Governance.
Executive Committee (ExCo)	Provide leadership for all operational aspects of ILA	<ul style="list-style-type: none"> > Recommend strategic goals and objectives for the Company whilst reviewing trends and opportunities & the strengths and weaknesses of ILA > Oversee the operational resilience of ILA and the review of internal control environment > Monitor the implementation of approved business, financial and capital plans and results, other material developments and business or investment decisions and transactions
Executive Investment Management Committee (EIC)	Manage and oversee all investments undertaken by ILA.	<ul style="list-style-type: none"> > Reviews and recommends the ILA Investment Policy and monitors its implementation. > Monitors and oversees the use of derivatives and stock lending activities. > Oversees the performance of, and recommends the appointment or removal of investment managers and custodians. > Monitors the operation of unit-linked funds, including the range of investment options available to policyholders. > Ensures the management of the non-linked portfolio is aligned to ILA's risk appetite.

	Main function	Main responsibilities
Executive Risk Management Committee (ERMC)	Manage all ILA's material risks, apart from operational and legal/ regulatory compliance risks.	<ul style="list-style-type: none"> > Oversees risk exposures and recommends suitable risk policy (including insurance risks, market risk, credit risks and liquidity risk). > Monitors capital and how assets and liabilities are matched. > Reviews new product developments. > Approves significant transactions. > Monitors and reviews risk experience. > Reviews and recommends material risk management matters, including risk mitigations.
Compliance Management Committee (CMC)	Establish and oversee regulatory and compliance policies and standards. Monitor compliance within ILA.	<ul style="list-style-type: none"> > Recommends appropriate regulatory and compliance policies and standards. > Promote a risk culture that stresses integrity and effective compliance risk management throughout ILA. > Monitors compliance across ILA. > Monitors ILA's regulatory relationships. > Keeps under review ILA's consumer protection (conduct risk) compliance frameworks.
Operational Risk Committee (ORC)	Oversee and monitor ILA's operational risk including conduct risk.	<ul style="list-style-type: none"> > Acts as a forum for prioritising and reviewing existing and emerging material operational risks. > Designs and monitors key risk indicators attached to these risks. > Is supported by Operational Risk Steering Committees that operate in the different business units.

The following table shows the members of our Board and Board Committees at 31 December 2025:

Members	Position	Board	Board Audit Committee	Board Risk Committee	Board Remuneration Committee	Board Nomination and Governance Committee
Mr Stefan Kristjanson	Chair of the Board and non-executive director	Y				
Mr Kilian Colleran	Independent non-executive director	Y	Y	Y		
Ms Brenda Dunne	Independent non-executive director and chair of the risk committee	Y	Y	Y	Y	Y
Ms Helen A. Keelan	Independent non-executive director and chair of the audit committee	Y	Y	Y	Y	
Ms Deborah Mintern	Independent non-executive director	Y	Y	Y		
Mr Gerard Davis	Chief Executive Officer and executive director	Y				
Mr Declan Bolger	Non-executive director	Y				
Company secretary is Ms Maria-Teresa Kelly						

Mr Gerard Davis was appointed as a director of the Company on 31 March 2025. Mr Denis McLoughlin retired as Chief Executive Officer and executive director on 2 April 2025, at which point Mr Davis was appointed Chief Executive Officer. Ms Rose McHugh resigned as an Independent Non-Executive Director on 29 June 2025. Ms Deirdre Moore resigned as Chief Financial Officer and executive director on 30 September 2025.

B.1.2

Adequacy of and review of systems of governance

We are committed to best practice corporate governance.

We must comply with the Central Bank's Corporate Governance Requirements for Insurance Undertakings 2015 (the Requirements). These include requirements in relation to the composition of the Board and its Committees. We also submit a compliance statement to the Central Bank each year.

We review our systems of governance each year. We also annually review the performance of our governance committees. This includes assessing their responsibilities and updating charters if appropriate.

We commission independent reviews of governance periodically, and there is an independent evaluation of the overall performance of the Board and individual directors every three years.

B.1.3

Remuneration practices

B.1.3.1 The Principles of the Remuneration Policy.

Our Remuneration Policy is designed to attract, retain and reward qualified and experienced employees who will contribute to our success. We use our Remuneration Policy to:

- > help generate long-term value for shareholders and customers
- > motivate employees to meet annual corporate, divisional and individual performance goals
- > encourage employees to achieve goals in line with our Code of Conduct
- > align with sound risk management practices and regulatory requirements.

We support the Remuneration Policy with our performance management process. This helps to develop a risk-aware performance culture that reflects our Vision and Values. The process is based on three core principles:

- > quality feedback and open conversations
- > shared responsibility for the process
- > treating staff fairly and recognising their positive contribution.

The umbrella policy for operational risk and the Great-West Lifeco 'Code of Conduct' set out the principles behind our approach to managing the risks associated with our Remuneration Policy.

The principles state that remuneration programmes should:

- > promote sound and effective risk management and align with the risk strategy and preferences approved by the Board

- > be consistent with business and risk strategy and shareholders' long-term interests
- > be consistent with the companies approach to the integration of sustainability risks in the investment decision making and investment advice process
- > be communicated to all staff
- > be competitive and fair
- > attract, reward and motivate staff to deliver on objectives and achieve success
- > be underpinned by clear, effective and transparent remuneration governance.

The Remuneration Policy is also designed to meet our regulatory requirements. We identified and assessed the applicable Solvency II principles around remuneration. Then we set up and documented the following compliance arrangements:

- > establishing a Board Remuneration Committee to help the Board carry out its remuneration-related roles and responsibilities; the Remuneration Committee, based on data provided, makes sure we comply with the Remuneration Policy each year
- > making sure there are specific remuneration arrangements (programmes) for the Board, senior leaders and the key control functions
- > benchmarking base salaries against market rate for the role as defined in independent salary surveys
- > assessing all bonus schemes against both personal and financial targets (the financial targets for senior oversight roles are not significantly linked to company performance)
- > auditing and risk assessing the Remuneration Policy
- > publishing our Remuneration Policy on our employee intranet site.

B.1.3.2

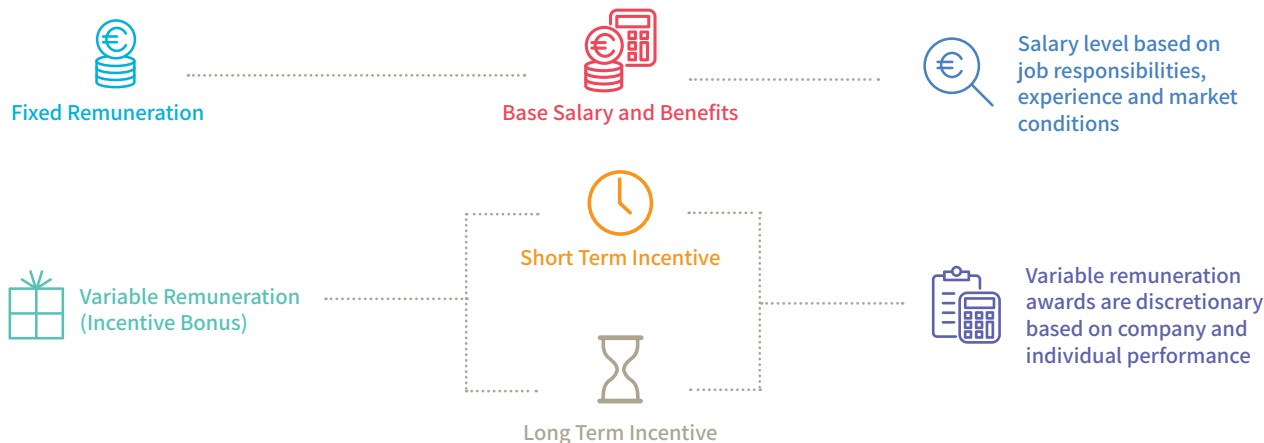
Share options, shares or variable components of remuneration

All remuneration packages consist of:

- > a base salary.
- > annual incentive bonus.
- > retirement benefits.
- > benefits during employment.

Senior positions may also include a long-term incentive.

The proportion of each element in the overall package will vary based on the role.



The base salary reflects the skills, competencies, experience and performance level of the individual. Base salaries are based on market rate for the role as defined by independent salary surveys.

We also have an annual incentive bonus scheme that links an individual’s overall remuneration to the performance of the company and the performance of the individual. The bonus depends on key business units meeting objectives that are high impact and closely aligned to our critical priorities. However, this does not apply to those in senior oversight roles. Their bonuses are not significantly linked to company performance.

In addition, we have a number of incentive schemes linked to the level of the role (each level attracts different payments for hitting specific targets, and has its own maximum bonus) and, where appropriate, the type of role (for example sales and investment roles). Each staff member has a number of operational and bonus objectives for the year, including an accountability heading of Risk and Management Control. We make our base salaries high enough to prevent employees being overly dependent on their bonuses.

Long Term Incentives are made up of stock options, issued by our parent company, and performance share units.

B.1.3.3 Supplementary pension or early retirement schemes for the members of the management body and other key functions

Our Remuneration Policy does not include any supplementary pension or early retirement schemes for Board members or other key function holders. We offer enhanced early retirement pensions to all members of our Irish Life Group defined benefit scheme who are aged over 60 and have completed 40 years’ service.

The company has closed its defined benefit pension scheme to future accrual from 30 June 2018 and existing members have joined a company defined contribution plan for future service pension provision beyond this date. Members have retained the benefits they have accrued up to the date of closure of the scheme and these benefits are still linked to final salary.

B.1.3.4 Material transactions during the reporting period

There were no material transactions with senior ILA managers in the period, apart from transactions linked to their remuneration and transactions relating to insurance policies conducted on normal commercial terms.

B.1.4 Key functions

In line with the European Regulator’s Guidelines on System of Governance, we consider key functions to be Risk Management, Compliance, Actuarial and Internal Audit. We also view Finance as a key function. Collectively, we refer to these five functions as ‘control functions’.

Control functions help the Board to manage ILA effectively. Each one reports to either the Board Audit or Risk Committee.

The Board Committee approves the mandate, resources and plans for the control functions annually. The control functions report to each meeting of the Board Committees and the head of each control function has a direct line of communication with the relevant committee Chair.

Each control function is staffed by professionals with appropriate skills and experience, plus a deep knowledge of our business.

Risk

Overview

This independent second-line function is separate from business operations and looks at them objectively. It has authority across all operating divisions, and access to all ILA records, information and personnel needed to carry out its responsibilities and follow up on issues. In addition, the Chief Risk Officer (CRO) has the right to access, and to attend meetings of, the Board Risk Committee.

The CRO reports to the Board Risk Committee and the Irish Life Group CRO on oversight matters and to the CEO on operational matters and day-to-day management.

The CRO updates each meeting of the Board Risk Committee, including producing a quarterly CRO Report.

The Risk Function's operational risk responsibilities are supported by operational risk resources within each business unit.

Main responsibilities

These are outlined in the Risk Function Mandate, which is set by the Board Risk Committee. Encompassing independent oversight of all forms of risk across all our business divisions, the Risk Function's responsibilities include:

- > management and oversight of the Risk Appetite Framework.
- > maintaining risk policies.
- > risk governance and culture.
- > carrying out risk processes including.
 - risk identification, assessment and prioritisation.
 - risk measurement and limit setting.
 - risk management, responses and mitigation strategies.
 - risk monitoring and reporting.
 - escalation, compliance, independent assurance and oversight at an aggregate and disaggregate level.
- > ensuring that risk infrastructure is effective.
- > Own Risk and Solvency Assessment (ORSA) process.
- > coordinating the development and maintenance of the Recovery Plan.
- > providing risk opinions to the Board.
- > taking part in management committees.

Governance

The Board Risk Committee reviews the Risk Function Mandate annually, and makes sure the Risk Function complies with it. The Committee also assesses the Risk Function's performance each year.

Actuarial

Overview

This independent second-line function is led by the ILA Head of Actuarial Function (HoAF), who reports directly to the Board Audit Committee and to the Irish Life Group Chief Actuary for oversight matters. The HoAF is responsible to the CEO for operational and day-to-day management.

The Actuarial Function is made up of:

- > the actuarial reporting team which carries out most of the actuarial calculations
- > the development and strategic initiatives team which develops the actuarial models, processes and mechanisms behind the actuarial calculations, and is responsible for capital and reinsurance optimisation
- > the actuarial business support team which works closely with pricing and other key business areas
- > the oversight and governance team which looks after all aspects of Board and regulatory reporting

Main responsibilities

These are outlined in the mandate for the Actuarial Function, which is set by the Board Audit Committee. They include:

- > calculating the value of our liabilities in relation to our insurance policies and reporting on this to the Board in line with regulatory requirements
- > contributing to the effective implementation of our risk management system
- > providing oversight of product development, pricing and reinsurance activities
- > reviewing Policyholders' Reasonable Expectations (PRE) on an ongoing basis and reporting to the Board on the Head of Actuarial Function's interpretation of PRE
- > calculating the value of our liabilities in relation to our life insurance business for inclusion in our financial statements
- > providing an opinion to the Board on our underwriting and reinsurance arrangements and on the ORSA process.

Governance

The Board Audit Committee reviews the mandate for the Actuarial Function annually, and makes sure the Actuarial Function complies with it. The Committee also assesses the Actuarial Function's performance each year.

Compliance

Overview

This independent second-line function is separate from business operations and looks at them objectively. It ensures that mechanisms are in place to comply with regulations by assessing, monitoring and testing the effectiveness of our regulatory compliance management controls across the company. It is made up of compliance units embedded in the operating business units in ILA plus a Group compliance unit.

It is led by the Chief Compliance Officer (CCO), who is the statutory compliance officer for the company. The CCO reports directly to the Board Risk Committee on the oversight of compliance and has a dual reporting line to the Chief Compliance Officer Ireland and to the ILA Chief Risk Officer.

Main responsibilities

These are outlined in the Head of Compliance Mandate which is reviewed and approved annually by the Board Risk Committee. They include:

- > establishing and maintaining a sound compliance framework for the independent oversight and management of our regulatory compliance risks including those relating to conduct risk and the fair treatment of customers
- > providing advice and guidance to the business units and group functions on regulatory developments and other compliance matters, including advice and oversight on new and changing regulatory requirements
- > promoting a risk culture that stresses integrity and effective compliance risk management throughout the company
- > carrying out risk-based monitoring to assess the company's compliance requirements and procedures and how well the company follows them

- > making sure all directors, officers and employees acknowledge our Code of Conduct each year
- > preparing the compliance plan and putting it into action
- > co-ordinating relationships with regulators
- > reporting each quarter to the Board Risk Committee and to senior management on key regulatory matters
- > training staff and directors on relevant compliance matters.

Governance

The Regulatory Compliance Management Policy establishes key principles and minimum requirements to support the delivery of the compliance framework. The Board Risk Committee reviews the Regulatory Compliance Policy annually.

The Board Risk Committee reviews the Head of Compliance Mandate annually and makes sure the Compliance Function complies with it. The Committee also assesses the Compliance Function's performance each year.

Finance

Overview

The ILA Chief Financial Officer (CFO) reports to the CEO for all financial matters pertaining to the Company, and reports directly to the Board Audit Committee and to the Irish Life Group Finance Director on oversight matters. The Group Financial control (GF) function supports the CFO in operational and day-to-day management.

GF provides finance activities to the Company through a shared service model. GF consists of the Financial Planning and Analysis (FP&A), Centre of Excellence (CoE) and Financial Reporting teams.

The FP&A team prepare monthly and quarterly reporting and analysis of ILA's financial performance, along with preparation of the annual budget for ILA. The team's output is shared with management teams to support business decision-making, as well as with LifeCo in support of group-wide performance analysis and forecasting.

The CoE team is our first line of defence in the Finance function, providing a centralised shared service for general ledger close, financial control and cost reporting activities across Irish Life. The CoE is responsible for completing monthly and quarterly general ledger reconciliations and for producing accurate, standardised financial data through a centrally controlled general ledger and reporting platform. It delivers regular management and regulatory reporting, including Solvency II information, and supports effective monitoring of financial performance and key metrics

The Financial Reporting team is our second line of defence in the Finance function. They review the financial reporting data before adopting it for financial and regulatory reporting. The financial reporting team, through the CFO, give the Board and Board Audit Committee periodic financial and performance updates along with detail that helps the Board to assess and approve the annual statutory financial statements and regulatory returns.

Main responsibilities

These include:

- > financial control and governance
- > reporting statutory and regulatory financial information, including preparing the financial statements
- > budgetary, cost and financial management.

Governance

The Board Audit Committee reviews the CFO's Mandate annually and makes sure the CFO is complying with it. The Committee also assesses the CFO's performance each year.

Internal Audit

Overview

The Internal Audit function is provided by Group Internal Audit and is independent of our business management activities. Internal auditors have no operational responsibility or authority over any of the activities audited.

The Chief Internal Auditor (CIA) reports functionally to the Chair of the Board Audit Committee and the Chief Internal Auditor for Great-West Lifeco. The CIA reports to the Managing Director of Irish Life Assurance on all relevant Internal Audit activities. In addition, Internal Audit provides monthly reports to the ILA Senior Leadership Teams in Customer Solutions, Advice Solutions, Employer Solutions and Insurance and Financial Solutions on the status of the audit plan, and on any audit findings arising.

Internal Audit also provides quarterly reports to the Audit Committee of ILA's Board.

Main responsibilities

The CIA is required to:

- > submit, at least annually, to the audit committee, a risk-based internal audit plan, with resource plan, for review and approval;
- > review and adjust the internal audit plan, as necessary, in response to changes in the company's business, risks, operations, programmes, systems, and controls, or requests by the audit committee or a regulator;
- > communicate to the Audit Committee any changes to the internal audit plan, for approval;
- > ensure all internal audit engagements are appropriately executed and results (with applicable conclusions and recommendations) are communicated to appropriate parties;
- > follow up on audit findings and corrective actions, and report periodically to senior management and the Board Audit Committee on progress;
- > ensure internal audit activity remains free from interference by any element in the company, including in matters of audit selection, scope, procedures, frequency, timing, or report content to enable a necessary independent and objective approach and,
- > provide, based on sufficient and appropriate work, an overall opinion on Governance, Risk Management and Control to the Board Audit Committee on a regular basis. Include as part of that opinion, whether the organisation's risk appetite

framework is being adhered to, together with an analysis of themes and trends emerging from Internal Audit work and their impact on the organisation's risk profile.

Governance

The Board Audit Committee:

- > reviews and approves the mandate of the CIA;
- > reviews and recommends the appointment/removal of the CIA to the Board;
- > annually assesses the performance of the CIA and the effectiveness of the Internal Audit function; and,
- > annually reviews and approves the function's organisational and reporting structure, budget and resources.

The CIA maintains direct and unrestricted access to the Board Audit Committee, and meets regularly with the Chair of the Board Audit Committee, without other managers present.

The CIA is responsible for ensuring a quality assurance programme is in place to drive continuous improvement and ensure conformance with the Institute of Internal Auditor's (IIA) Standards and Code of Ethics. The CIA reports the results of this work to the Board Audit Committee every year.

B.2 FIT AND PROPER REQUIREMENTS

B.2.1

Policies and processes in place to meet fit and proper requirements

We are committed to meeting all our fit and proper obligations. We ensure that everyone involved in this has the necessary qualifications, knowledge, skills and experience to carry out their role (fitness assessment); and is honest, ethical, financially sound and acts with integrity (probity assessment). On completion of the fitness and probity assessment, we certify an individual as fit and proper to perform their role(s).

There is a job profile for all such roles. Typically, the job profile sets out the accountabilities for the job, the level of knowledge, skills and experience needed to do it, and the essential behavioural competencies.

We have documented HR processes for recruiting into roles that must meet fitness and probity requirements. If we become aware of any concerns about fitness and probity of someone in a role subject to the Fit and Proper Policy, we will investigate and take appropriate action as outlined in the Employee Relations Escalation Process.

We also have a Fit and Proper Policy which is reviewed by the policy sponsor annually and approved by the ILA Board every three years or earlier for substantive changes.

The Fit and Proper Policy sets out the process for the fit and proper assessments that determine a person's fitness, probity, financial soundness and certification.

Before we appoint anyone who effectively runs ILA or has another key function, we carry out due diligence to make sure that person is fit and proper for the role. The due diligence checks for assessing whether a person is fit and proper and is financially sound are set out in the Policy. These checks align to the Central Bank of Ireland's Guidance on Fitness and Probity Standards as follows:

- > evidence of compliance with Minimum Competency Code (where applicable)
- > evidence of professional qualifications where relevant
- > evidence of Continued Professional Development (CPD) where relevant
- > record of interview and application
- > reference checks
- > record of previous experience
- > record of experience gained outside of Ireland
- > confirmation of directorships held and
- > record of other employments.

The due diligence around probity and financial soundness checks takes the form of self-certification. We ask potential employees and directors to complete a questionnaire on their probity and financial soundness. We then carry out independent

directorship, judgements, negative news and regulatory sanction searches.

Some of the applicable roles are Pre-Approval Controlled Functions (PCFs) as defined in the Central Bank Reform Act 2010 (sections 20 and 22) Regulations. In addition to our internal due diligence, before making appointments into these functions, they are pre-approved by the Central Bank.

All those in a fit and proper role must reconfirm their adherence to the Fit and Proper standards and requirements every year and under the Individual Accountability Framework Act, must be certified on an annual basis. For those in PCF roles we carry out independent checks to validate the individuals' responses. If we become aware of any concerns about the fitness and probity of someone in a role subject to the Fit and Proper Policy, we will investigate and take appropriate action, without delay. We will also notify the Central Bank of any actions taken, where a negative conclusion to an investigation has been reached.

B.2.2

Policies and processes in place to meet the individual accountability framework

As required by the Central Bank (Individual Accountability Framework) Act, 2023 and the associated Senior Executive Accountability Regime, we are required to set out the responsibilities applicable to us which have been allocated to a pre-approved controlled function (PCF) role holder. We have a Management Responsibility Maps to set out key management and governance arrangements, in line with the requirements. We have arrangements in place to ensure that all relevant Conduct Standards are clearly communicated to and acknowledged by all relevant controlled function role holders.

B.3 RISK MANAGEMENT SYSTEM INCLUDING THE OWN RISK AND SOLVENCY ASSESSMENT

The Board manages all risks across the organisation, and has put in place a comprehensive risk management framework.

The framework includes a documented Enterprise Risk Management Policy. This establishes responsibilities for all key components of the risk management system, including the Board and Executive Risk Committees. It also details the three lines of defence model we use, and establishes responsibilities and requirements for the first, second and third lines of defence.

The Board has also generated a Risk Appetite Statement and Risk Strategy document, which outline our appetite for each type of risk and our strategy for accepting, managing and mitigating risks. A further suite of risk policies details the management strategies, objectives, processes, and reporting procedures and requirements for all of the risks we accept.

The Chief Risk Officer (CRO) has primary responsibility for implementing the risk management system. The Risk Function, under the leadership of the CRO, has created processes to make sure we comply with risk policies. It confirms this compliance each year to the Board Risk Committee as part of the annual review of all risk policies. The Risk Function also monitors and reports on all risks. This includes reporting risk exposures and compliance with risk limits to the Board and executive risk committees every quarter.

There are more details of the key components of the risk management framework below. You can find greater detail on our risk profile and risk management strategies, objectives, processes and reporting procedures in section C (Risk Profile).

B.3.1 Enterprise Risk Management framework

Our Enterprise Risk Management (ERM) framework makes sure we can identify and manage all of our material risks, and that we can implement business strategy across the company while fully understanding the risks involved.

There are three broad ways in which each risk type can be treated: capitalisation (hold capital in respect of the risk), management and mitigation. We review the characteristics of each risk so we can identify the appropriate treatment. These reviews weigh up the:

- > current and prospective size and complexity of each risk
- > potential impact of the risk
- > transferability of the risk
- > market standard treatment of the risk.

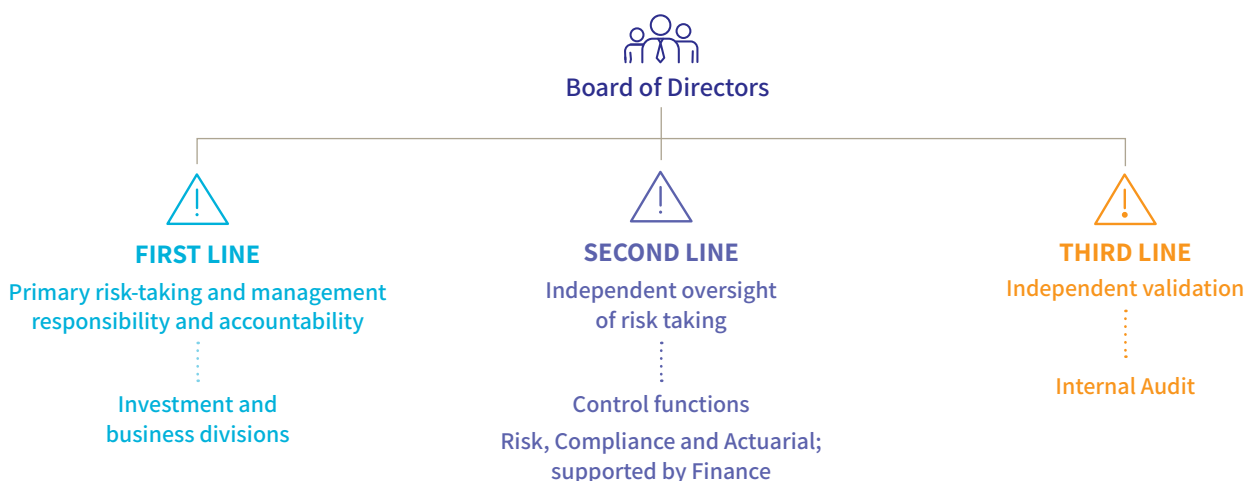
The Irish Life Risk Appetite Framework and Risk Strategy documents set out our overall strategy for each type and level of risk we will assume. Our risk appetite may change as our resources and strategic objectives evolve.

We embed the risk appetite and tolerance for specific risks in the business through risk policies. These set out operational procedures, controls and limit structures that establish a risk management framework for each risk type. Together, our risk policies comprise our Risk Policy Framework.

B.3.2 Risk management model - three lines of defence

Risk taking is fundamental to a financial institution’s business profile. Prudent risk management, limitation and mitigation are therefore integral to our governance structure.

We operate the ‘three lines of defence’ risk model shown in the diagram below.



The first line of defence

This relates to the main business activities, operating under oversight of the ILA Executive Committee. Primarily responsible for day-to-day Enterprise Risk Management (ERM) operations within the established ERM Framework, responsible to identify, measure, manage, monitor and report risk.

Business divisions are accountable for the risks they assume in their operations from inception throughout the risk lifecycle. They must make sure their business strategies align with the ERM Policy including the Risk Appetite Framework.

First-line responsibilities include:

- > diversifying products and services, customers and distribution channels
- > developing prudent investment underwriting processes and diversifying by asset type, issuer, sector and geography
- > following a disciplined application of pricing standards and underwriting, and conducting extensive testing of the risks involved in new products and offerings
- > thoroughly managing the business by regularly reviewing, assessing and implementing relevant changes
- > conducting business to safeguard our reputation through delivering fair customer outcomes by maintaining high standards of integrity based on our Code of Conduct and sound sales and marketing practices
- > generating returns for shareholders through profitable and growing operations, whilst maintaining a strong capital position and accepting appropriate levels of risk in accordance with our risk appetite.

The second line of defence

This is the oversight functions - including the Risk, Compliance, Actuarial and Finance Functions.

The Risk Function oversees the ERM framework, using it to challenge the compliance of the first line of defence with it. The Function's specific responsibilities and accountabilities include independently reviewing risk identification, measurement, management, monitoring and reporting.

The Risk Function looks at the work of the Actuarial, Compliance and Finance Functions when assessing compliance with the ERM Framework. It makes sure there are no conflicts of interest and reinforces independence and objectivity.

The third line of defence

This is Internal Audit. It carries out independent risk-based assessments of the internal risk control framework and the oversight provided by the second line of defence.

Internal Audit independently assures and validates the operational effectiveness and design of the ERM Framework. This includes periodic audits of first- and second-line control processes to help promote effective and efficient operations, integrity of financial reporting, appropriate information technology processes and compliance with law, regulations and internal policies.

B.3.3

Risk appetite and strategy

We employ a prudent approach to taking and managing risks, with emphasis on the resilience of business operations and sustainable growth. We recognise that negative externalities, such as environmental degradation, social risk issues and climate change, may impact the long-term sustainability of the business. We also recognise an expectation of customers that the firm will act in a responsible and sustainable manner. We aim to align business goals with our corporate social responsibility strategy.

The Board approved Risk Appetite Statement and Risk Strategy document sets out our appetite for each type of risk, our rationale for accepting risks, and our strategy for the type and level of risk we will assume. Our risk appetite will change as our resources and strategic objectives evolve.

The key objectives in the Risk Appetite Statement are below.

- > **Treating our customers fairly and maintaining the Company's reputation:** we seek to maintain a high standing and positive reputation with all stakeholders including customers, counterparties, creditors and other stakeholders. This includes building and maintaining trust, delivering fair customer outcomes, full consideration of corporate social responsibility, and effective management of sustainability and reputational risks. Meeting customer needs and expectations is a core principle in the design, distribution and administration of our products and services.
- > **Strong capital position:** we maintain a strong balance sheet and do not take risks that would jeopardise our solvency.
- > **Strong liquidity:** we maintain a high quality, diversified investment portfolio with enough liquidity to meet our policyholder and financing obligations under normal and stressed conditions.
- > **Mitigated earnings volatility:** we aim to avoid substantial earnings volatility by managing risk concentration, limiting exposure to more volatile lines of business and diversifying our exposure to risk.

These objectives support both shareholder and policyholder interests since both are best served if we continue to be financially strong and profitable. Equally, we can only remain profitable if customers, financial advisors and other interested parties are satisfied that we are a secure company.

Risk appetite statements establish the core risk strategy across the business. We develop these statements through an iterative reviewing, monitoring and updating process that involves our key functions. The Board then approves these statements. Our strategic and business plans are aligned with the risk parameters within the risk appetite statement.

We achieve our Risk Strategy goals by embedding a risk awareness culture across all our business activities, and being prudent when taking and managing risks. We focus on:

- > diversifying products and services, customers and distribution channels
- > prudent investment management and diversifying by asset type, issuer, sector and geography
- > disciplined application of pricing standards and underwriting, and extensively testing the risks involved in new products and offerings
- > thoroughly managing the business through regular reviews
- > safeguarding our reputation and deliver fair customer outcomes through maintaining high standards of integrity based on the employee Code of Conduct, and sound sales and marketing practices
- > increasing returns to shareholders through profitable and growing operations, while maintaining a strong financial position.

The Irish Life Risk Appetite Framework sets out limits and thresholds for risks. The Risk Function then monitors these risks and reports on them each quarter to the Executive and Board Risk Committees.

The Board sets risk policies that stipulate the type and level of risk the company is allowed to take on, along with the related risk management and reporting procedures. We establish risk processes and controls for each business division to enforce the specific risk policies approved by the Board.

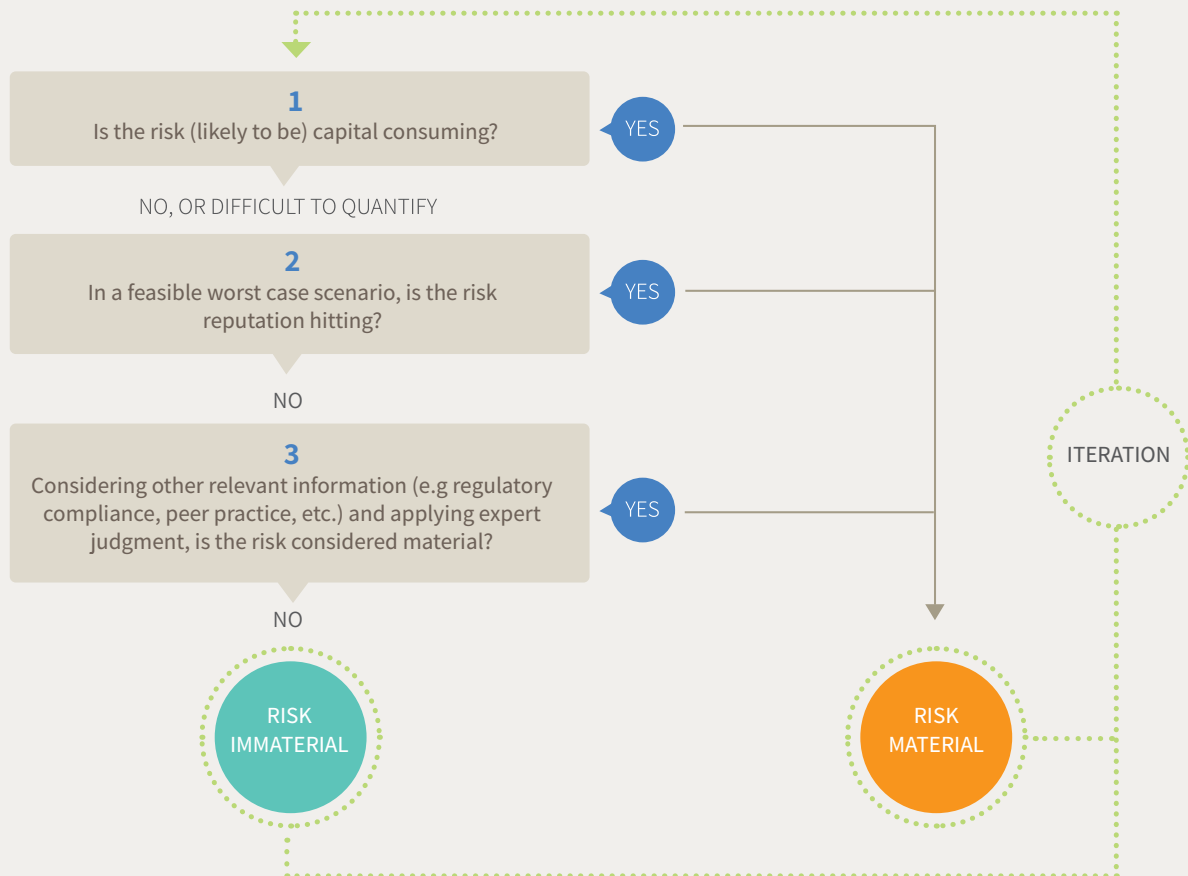
B.3.4 Risk management processes: identification, assessment and treatment

The Risk Function oversees the identification of both existing and emerging risks within the company. Risks are identified from the bottom up as well as the top down. Our business divisions, senior managers, risk specialists and specific risk committees all have significant input to this. We also use our stress-testing framework, which draws on scenario analysis to spot emerging and previously unidentified risks.

We use individual risk assessment frameworks at the divisional level, overlaid with our risk materiality framework, to assess identified risks. Senior managers across the company ratify any risks considered material. The Board Risk Committee then monitors these regularly.

Our risk materiality framework follows the iterative approach in the chart below.

Risk Materiality Framework: a decision tree



We have three different treatments for the risks we identify, and combine these treatments as appropriate. These treatments are the basis of our risk policies.

1. We may hold capital so we remain solvent if the risk impact becomes severe.
2. We may manage the risk through controls.
3. We may mitigate the risk by choosing not to take it on or transferring it to a third party.

Every year we evaluate the way we categorise risk as part of our Risk Appetite Framework review.

We also run an emerging-risk identification process. This involves the risk teams in the operating divisions, divisional Operational Risk Steering Committees, central risk teams, senior executives and the Board.

B.3.5

Risk management processes: monitoring, measurement and reporting

We monitor risk appetite limits, risk policy limits and key risk indicators (KRIs) against selected measures of risk. We measure our exposure to risk in a variety of different ways, including monitoring sums assured, nominal or market value of exposures, the level of actual deviation from expected outcomes and the range of potential deviations from expected outcomes.

Our risk limits and KRIs framework is multi-layered to make monitoring, evaluating and limiting risk-taking more effective. We monitor and review exposures regularly, and report to Board and Executive Risk Committees each quarter or more often if required.

The framework includes:

- > limits linked to individual risks
- > aggregate risk exposures for different risk categories, measured by how much they contribute to the capital we need.

The table below summarises how we measure different risks. In addition, we use our annual ORSA process to analyse the impact of different risks on company solvency under stress scenarios.

Risk category	The main ways we measure risk
Mortality risk	We measure mortality risk using the sum assured, both gross and net of reinsurance.
Longevity risk	We measure longevity risk by assessing the value of those liabilities that are exposed to it. We consider our exposure both gross and net of reinsurance.
Morbidity risk	We measure morbidity risk using the sum assured, both gross and net of reinsurance.
Expense risk	We measure expense risk using actual, budgeted and projected expense levels.
Lapse risk	We measure and monitor lapse risk by considering the number of policyholders who surrender their policies early compared to the number we expected to do so.
Credit risk - fixed interest/cash assets	We measure credit risk by referring to the value of the assets we have invested with different counterparties. Our risk policy limits depend on the financial strength of counterparties.
Credit risk - reinsurance counterparties	We measure our exposure to reinsurance counterparties both gross and net of mitigations such as any collateral we hold. We set a minimum rating for the financial strength of counterparties, depending on the type of reinsurance we're looking for.
Equity/property risk	We measure market risks, such as equity/property risk, by referring to the most recent market/fund value of investments, and the value of the management charges we collect from unit-linked funds that invest in equity and property assets.
Interest rate risk	We measure interest rate risk by analysing how the values of our assets and liabilities change when interest rates move.
Liquidity risk	We measure liquidity risk by comparing the quantity of our cash and assets we can readily convert into cash to the potential demand we might face for cash.
Currency risk	We measure currency risk by analysing how the values of our assets and liabilities change when exchange rates move.

Risk category	The main ways we measure risk
Operational risk	We measure operational risk, including information technology risk, retrospectively by analysing operational risk losses and near misses; and prospectively by monitoring relevant Key Risk Indicators.
Strategic risk	We develop strategic plans following detailed review and understanding external and internal changes and trends. We carefully monitor the execution of key strategic initiatives.
Legal and regulatory risk	We analyse legal and regulatory risks as part of our compliance framework, and mainly measure them qualitatively through risk reporting.
Customer advice risk	Customer advice is a core process that contributes to operational risk, and we monitor and measure it using similar techniques as used for other operational risks as set out above. We also report on consumer protection and conduct risk using our compliance framework.

B.3.6

Investments

Prudent Person Principle

Our Board approved Investment Policy sets out the criteria we use when we invest our assets.

The Policy makes sure that our approach to investment management follows the Prudent Person Principle defined in Solvency II regulations. The Policy covers the investment of all our assets, including unit-linked assets.

The controls and processes set out in the policy make sure we invest in assets and instruments only when we can properly identify, measure, monitor, manage, control and report on their associated risks; and only when we can take these risks into account when we assess our solvency needs. The investment restrictions and requirements in the policy ensure the security, quality, liquidity and profitability of the investment portfolio, and that the assets are available when we need them.

The value of our liabilities change due to changing market conditions - for example when interest rates change or equity prices move. We invest in assets whose values move in a similar way to the liabilities.

Our Investment Policy also establishes principles and controls to manage potential conflicts of interest.

Other controls in the Policy include:

- > using derivative instruments only if they help reduce risks or improve portfolio management
- > limiting the amount of assets we can hold which are not publicly traded - apart from property assets, we have minimal exposure to such assets
- > diversifying our assets through strategic asset allocation limits, specified by asset type and individual counterparty exposure limits
- > placing strict rules around who we can lend assets to, and what security we need them to provide, whenever we lend assets to other investors in order to increase returns
- > how we report and monitor investment positions, and our oversight responsibilities
- > how we consider sustainability risks relating to investments
- > the approval process for investment operations.

Equity Investment Strategy

We offer a very broad range of unit-linked funds to our customers. These funds invest in a range of asset types, including a significant portion in equities. The investment returns for each fund accrue to our customers who have chosen to invest in the fund.

Our range of funds are categorised by how volatile future investment returns are expected to be. Funds with higher levels of expected volatility are categorised as higher risk and only recommended to customers with a high risk appetite. Whilst being more volatile, these funds also have a higher level of expected returns based on how different asset types have performed in the past. Our higher volatility funds will often invest a large portion of their assets in equities. We recommend less volatile funds, with a lower portion of assets in equities, for customers who have a lower risk appetite.

We also manage two with-profits funds, which are no longer available to new customers. Similar to our unit-linked funds, the investment returns on these funds accrue to the customers who are currently invested in the funds. These funds hold a portion of their assets in equities and this allocation is kept under active review. One of the factors we consider is the term to go until maturity of the policies in the fund.

We do not have any other material direct equity investments.

Our Asset Managers

We have appointed Keyridge Asset Management Ltd. (Keyridge), trading as Irish Life Investment Managers (ILIM) and trading as Setanta Asset Management (Setanta), to manage the large majority of our unit-linked and with-profits funds. Keyridge is a related company within the same group as ILA. We also offer our customers access, at their discretion, to a range of funds managed by external asset managers.

Our asset manager has a range of criteria they use to make investment decisions. This includes how they engage with investee companies and factors taken into consideration when assessing investee companies including Environmental, Social and Governance factors. In the case of our group asset manager (Keyridge) we have regular engagement to ensure their investment approach continues to meet our needs.

We set a mandate for our group asset manager that outlines how each fund should be managed. This outlines the portion of assets that should be invested in equities and other asset types and what types of equities or other assets can be held by each fund. The mandate aligns with our customers' expectations for each fund. We assess the performance of the asset manager against this mandate.

We monitor the performance of our funds against funds offered by other firms, which have a similar risk level. Performance is assessed net of all investment costs including transaction costs. We consider the performance over a range of time horizons.

Our arrangements with asset manager are open ended, but can be terminated subject to a notice period.

B.3.7

Credit assessments

We do not rely solely on external credit assessments when we assess the credit quality of counterparties.

We decide on the credit ratings for all fixed interest investments we take on - including bonds, cash and commercial mortgages, and investments - through an internal credit review by the appointed investment manager. We supplement this with any ratings available from external credit rating agencies. We make sure the internal rating is not higher than the highest published rating from a major external credit rating agency. We refer to the regulatory guidelines for performing credit assessments and our Risk Function oversees the process.

The processes reflect the significance of the counterparty. We complete the rating process in advance of any investment with a new counterparty, and review it at least once each year.

Our Risk Function monitors the credit quality of the investment portfolio, along with our compliance with our investment limits, and reports these to the Executive Risk Management Committee and the Board Risk Committee each quarter.

The Risk Function also monitors and reports the credit quality of reinsurance counterparties to these committees each quarter.

B.3.8

ORSA

We see the Own Risk and Solvency Assessment (ORSA) process as key to our risk management system.

The ORSA evaluates our risk profile and solvency position in relation to business operations, strategy and plan.

- Own:** Reflects our business model and corporate structure and is integrated with business plans and strategy..
- Risk:** Evaluates risks, including emerging risks, relative to appetite, and outlines our risk management techniques and risk governance structures.
- Solvency:** Reviews potential solvency needs under normal and stress conditions and evaluates capital and liquidity available compared to requirements.

Assessment: Assesses current and projected risk position and solvency needs.

The ORSA is a year-round collection of processes, integrating our Enterprise Risk Management (ERM) Framework with capital management and business planning.

The ILA Board has put in place an ORSA Policy that sets out the roles and responsibilities for completing the ORSA. A regular ORSA is carried out each year. A non-regular ORSA may be performed following the occurrence of a material event at an interim date between annual ORSA reports or following a significant change in the Company's risk profile or appetite.

The Board, with significant support from the Board Risk Committee, owns and directs the ORSA, and reviews and approves the ORSA Policy annually. The CRO conducts the ORSA process, producing the ORSA report and maintaining the ORSA record. The Board and Board Risk Committee steer this process, and review and approve the key aspects of the process at various points throughout the year. The annual ORSA process culminates in the ORSA report, which the Board reviews and approves.

The Actuarial Function helps the Risk Function to produce various aspects of the ORSA - capital projections and stress testing in particular. The Head of Actuarial Function also gives an Opinion on the ORSA to the Board.

The ORSA is the main link between the risk management system and capital management activities. We have listed the key steps in the ORSA process below. They include an assessment of our solvency capital requirements in light of our risk exposures. We carry out this assessment using the Standard Formula under Solvency II to evaluate our capital requirements, and by developing our own view of the appropriate level of capital. As part of this exercise we consider all the risks we are exposed to over the life-time of the insurance obligations, whether or not these risks are included in the Standard Formula calculation of capital requirements. A key output from the ORSA is an assessment of the level of capital we need to hold, which stems from our current and prospective risk profile.

We evaluate planned business strategies and proposed capital management activities as part of the ORSA process, capturing and reporting on their impact on the ORSA. The annual ORSA report projects our solvency resources for the following five years, under a base case and range of stress scenarios. The base case scenario reflects the approved business strategy and plans, updated to reflect changes to the operating environment and with certain adjustments where appropriate for the purpose of the ORSA.

We also look at how material developments to the strategy or to the capital position outside of the annual cycle would affect the ORSA.

Key steps in the ORSA process

> Consider the business strategy

The first-line business divisions present the business strategy to the Board to be challenged and approved. The business plans are informed by the findings of the ORSA. This presentation includes a review of the key assumptions underlying the plan, including projected sales, expenses and new business margins. The Board considers the risks associated with the business strategy. Where the proposals include changes that may materially impact the risk profile of the business, those will be reviewed and analysed through an ORSA lens.

> Assess the appropriateness of the Standard Formula

We use the Standard Formula to calculate how much capital we must hold under the regulations. As part of the annual ORSA process the Board evaluates the risk profile of the business based on the assumptions underlying the Standard Formula. This tests whether the use of the Standard Formula is appropriate for our business.

> Complete an Own Solvency Needs Assessment (OSNA):

- We assess our own view of the capital required for the business, as distinct from the capital which the regulations say we must hold.
- We also assess the appropriate additional layer of capital to hold above the regulatory requirements, to make sure we will still have sufficient capital even after adverse events.

> Select stress tests

The Board, supported by the Risk Function, sets the stress and scenario tests we consider as part of the ORSA. The stress tests are forward looking while also taking past experience into account. We weigh up the impact of the stress tests on our business strategy.

> Produce the ORSA report

The Risk Function produces an ORSA report each year under the direction of the Board. The CRO presents it to the Board Risk Committee, who review and recommend the report

to the Board for approval. The report includes a solvency projection under the base assumptions as well as the result of the stress tests and an analysis of the results. The base assumptions are consistent with the Board-approved business plans, but with adjustments if required to reflect developments since the plans were approved. The report notes any material changes in the company's risk profile since the previous ORSA and analyses the projected changes in the company's risk profile in the future. The Board reviews and challenges the report. We submit the final report, once approved by the Board, to the Central Bank of Ireland.

> Review the level of capital held

After considering the insights on our risk profile gained from each of the key steps above, along with other relevant matters, the Board reviews what level of capital we should hold.

> Addressing ORSA findings

The ORSA may generate recommendations such as risk mitigation initiatives or adjustments to business plans. We assign these actions as appropriate to the relevant area, and the Risk Function reports to the Board regularly on our progress in addressing them.

> Communicating ORSA results

The Risk Function communicates the results from the ORSA to the business divisions and other key functions as appropriate.

> Embedding the ORSA within decision making

Throughout the year we bring significant new initiatives, such as product development and acquisitions, to the Board for approval. The Risk Function analyses the impact of these on the ORSA and present their findings to the Board for consideration.

> Reviewing risk policies

The Board reviews and approves all risk policies each year. We update our risk policies to reflect the outcome from the ORSA process.

B.4 INTERNAL CONTROL SYSTEM

B.4.1

Internal control framework

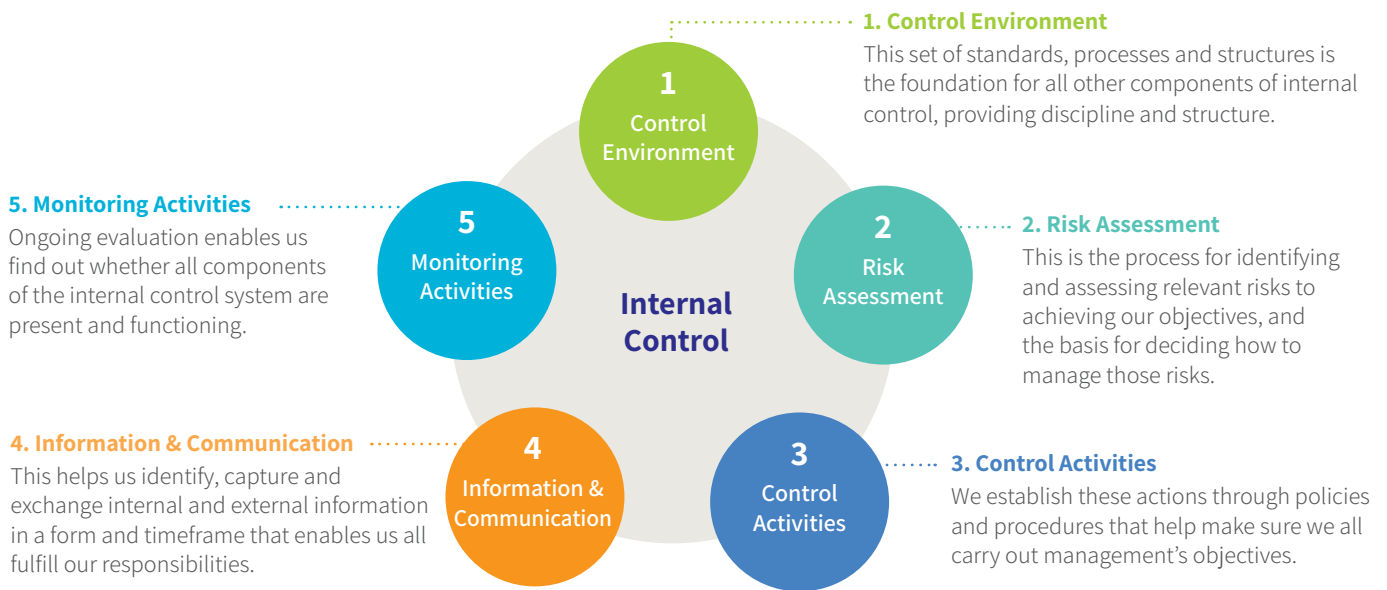
We maintain an internal control framework, a set of processes created by the company's board of directors, management and other personnel, which gives reasonable assurance that the following objectives will be achieved:

- > effective and efficient operations
- > reliable financial and management reporting
- > compliance with applicable laws and regulations.

Our internal controls are key to managing significant risks to fulfilling our business objectives.

The Board determines our Internal Controls and Financial Management policy, and each year approves the policy following recommendation from the Board Audit Committee.

Five components of internal control underpin our internal control system.



Our internal control system demands we have a combination of preventive, detective, directive and corrective control processes in place.

The Canadian Securities Administrators (CSA) requires the CEO and CFO of a company whose securities are publicly traded to verify that they evaluate the design of their Internal Controls Over Financial Reporting (ICOFR) every quarter and that they review the effectiveness of their ICOFR every year. We must comply with this regulation because we are a subsidiary of a Canadian company.

Internal Audit, on behalf of management, tests the design and effectiveness of the key ICOFR controls to make sure we meet the requirements. Each year we review the relevance of these key controls and edit them accordingly, so they continue to reflect the existing control environment.

The CFO must review and approve the Internal Controls and Financial Management Policy before it goes forward for Board approval. Each year our Board assesses whether any new internal controls are required and validates the effectiveness of these (if any) and all existing controls.

B.4.2 Compliance Function

You can find out more about the Compliance Function in section B.1.4 Key Functions above.

B.5 INTERNAL AUDIT FUNCTION

You can find out more about the Internal Audit Function in section B.1.4 Key Functions above.

B.6 ACTUARIAL FUNCTION

You can find out more about the Actuarial Function in section B.1.4 Key Functions above.

B.7 OUTSOURCING

Description of our outsourcing policy

When appropriate, we outsource specific business functions to reduce or control costs, to free internal resources and capital, and to access skills and expertise not otherwise available to us. However, outsourcing may also expose the company to additional risks - risks that we must identify and manage. We have a Board-approved policy that sets out the principles and requirements for managing outsourcing arrangements.

The Board and senior management retain ultimate responsibility for any functions and activities we outsource. They have the necessary expertise to manage outsourcing risks and oversee outsourcing arrangements.

Our Policy sets out the following general principles for identifying and managing outsourcing risks:

- > outsourcing arrangements must be identified and assessed based on their criticality or importance

- > outsourcing arrangements must be appropriately approved
- > the capability of proposed service providers must be thoroughly evaluated
- > outsourcing contracts for critical or important outsourcing must contain certain mandatory terms and conditions
- > critical or important outsourcing arrangements must be effectively monitored and controlled by senior management and the executive Operational Risk Committee, with oversight from the Board Risk Committee
- > critical or important outsourcing arrangements must have documented exit plans in place, which are regularly reviewed.

We take a prudent and conservative approach to outsourcing and third-party arrangements, applying an outsourcing and third-party risk management framework, designed to ensure that no third-party arrangement is entered into if it would entail unacceptable risk.

Details of outsourced critical or important operational functions and activities

Internal Provider	Services provided	Jurisdiction
Irish Life Financial Services Ltd (ILFS)	Administration and distribution services, Data and Analytics, and other.	Ireland
Keyridge Asset Management Ltd (trading as Irish Life Investment Managers Ltd and trading as Setanta Asset Management)	Investment Management Services	Ireland
Canada Life Asset Management Ltd (CLAM)	Investment Management Services	UK
Canada Life Group Services Ltd and Irish Life Group Services Ltd	These are shared services companies, which provide ILA and sister companies with services including Information Technology, Internal Audit, Data Storage, Finance, Corporate Resources and other.	Ireland
Canada Life Group Services Ltd	Administration of a small number of policies	Ireland
Unio Financial Services Ltd	Administration and actuarial services to a small number of insurance policies	Ireland
External Provider	Services provided	Jurisdiction
External printing and mailing	Certain printing and document management services	Ireland
Call centre communication services	Telephony and related communication services	Ireland
Technology services provider	System to support claims administration and payments generation.	Ireland

Outsourced key function

We do not outsource any key functions. Our key functions receive administration support services from a shared services company in our group.

B.8 ANY OTHER INFORMATION

No other items to note.

C. RISK PROFILE

This section categorises and explains our risk exposures under major risk headings.

Our risk profile reflects our main business activities, particularly those activities that are to do with creating and selling life insurance products and unit-linked investment and saving products.

We control the way we accept risks, using our expertise to manage them and create shareholder value from them. The ILA Board approves our risk appetite at least once a year.

We outline the main points about our risk profile and management strategy below.

Risk Appetite

The ILA Board sets our risk appetite, defining a risk preference level for all significant risks. The risk preferences range from 'minimal appetite' to 'readily accepts'. We have the highest appetite for risks related to core business activities, particularly those related to insurance products and unit-linked investment management services.

Risk Strategy: Solvency and Capital

The main objective of our risk strategy is to keep our commitments while growing shareholder value. This risk strategy involves generating returns to sustainably grow shareholder value through profitable and growing operations, while maintaining a strong balance sheet and taking a conservative approach to risk management.

Risk Strategy: Capital Usage and Growth

We aim to maximise how efficiently we use capital and how well we control the risk to this capital. We achieve this through product design and setting target returns on the capital we invest.

We believe that controlled organic growth is essential to our continued profitability.

Risk Strategy: Funding

We aim to self-finance our sales plan and the payment of equity dividends. We do not currently plan to raise any new sources of capital.

Risk Exposures

In this section we describe our main risk exposures and how we assess and mitigate them.

The table below shows our Solvency Capital Requirement (SCR) split by risk type. This is the capital needed to cover the '1 in 200 year' adverse outcome, as set out in the Solvency II regulations. This capital can therefore be viewed as a measure of the total risk exposure to each risk type, net of risk mitigations.

€m	End 2025	End 2024
Market risk	769	685
Life Underwriting risk	712	732
Health Underwriting risk	373	234
Counterparty risk	56	52
Requirement before diversification	1,911	1,703
Post diversification	1,358	1,235
Operational risk	91	82
Loss absorbing capacity of deferred tax	(199)	(179)
Total SCR	1,250	1,137

Note: There are some technical differences in how we view the split of the total SCR by risk category, as shown in the table above, from the presentation in Appendix 6 that follows a methodology prescribed by the regulatory authorities.

The market risk SCR mainly relates to interest, equity, currency and property risks (see section C.2 (Market Risk) for more details) and credit risk (see section C.3 (Credit Risk) for more details). The life and health underwriting risk SCR relates to lapse, expense, mortality, morbidity and longevity risks (see section C.1 (Underwriting Risk) for more details).

C.1 UNDERWRITING RISK

Insurance (underwriting) risk is linked to contractual promises and obligations made under insurance contracts. Exposure to this risk results from adverse events that occur under specified perils and conditions covered by the terms of an insurance policy.

Insurance risk includes uncertainties around:

- > the ultimate amount of net cash-flows (premiums, commissions, claims, pay-outs and related settlement expenses)
- > when these cash-flows are received in and paid out
- > how the policyholder will behave (e.g. if and when policyholders decide to stop paying into their policies).

Risk Description

Insurance risks comprise mortality, longevity, morbidity, lapse, expense, and catastrophe risks. These risks could cause losses from the changing level, trend or volatility of claims as well as by a single catastrophic event.

Mortality risk

This relates to the risk of loss from higher than expected mortality rates. We are exposed to mortality risks through individual and group insurance policies, which pay benefits to insured policyholders upon death.

Longevity risk

This relates to the risk of loss from lower than expected mortality rates. We are exposed to longevity risk primarily through annuity contracts, where regular payments are made to policyholders while the policyholder is alive.

Morbidity risk

This relates to the risk of loss from higher than expected levels of illness or injury, or lower than expected rates of recovery from illness or injury. We are exposed to morbidity risk when we sell income-replacement contracts (which pay a replacement income to policyholders who are unable to work due to illness or injury) and through specified-illness cover policies (which pay a lump sum on diagnosis of one of a number of specified illnesses).

Lapse risk

This is the risk of losses due to policy-holders ending their contracts early.

Expense risk

This is the risk of losses due to higher than expected expenses that we incur when administering our business. This includes the impact of inflation rates on expenses.

Catastrophe risk

This relates to losses caused by catastrophic events, for example a pandemic affecting the population or an industrial accident at a single location. We are exposed to catastrophe risk on our insured business, particularly where we provide group insurance

coverage for the lives of many people who routinely work at the same location.

Throughout the year we were exposed to each of these insurance risks.

RISK ASSESSMENT AND MITIGATION

We use a series of techniques to assess, manage and mitigate underwriting risks.

Own Risk and Solvency Assessment (ORSA)

We assess all material risks, both qualitatively and quantitatively, as part of the annual ORSA process.

Risk limits

We have a series of risk limits that measure risk exposure from different sources of underwriting risk. Our Risk Function monitors these limits and reports on them each quarter to the Executive Risk Management Committee and the Board Risk Committee. By monitoring exposures, we can see trends in the risk profile over time and identify material deviations from business plans or from our appetite for each risk.

Stress testing

We use stress testing as part of the ORSA process to assess risk exposures and their potential impact. Stress testing can also be useful in helping us decide how to mitigate our exposure to risk.

Reinsurance

We set retention limits to restrict the insurance risks we retain that relate to an individual policy or a group of exposures. We reinsure amounts that are more than the limits.

Assumption/experience monitoring

When writing an insurance policy, we make a series of assumptions around the insurance experience that will unfold over the term of the contract. If the actual experience is worse than we assumed, the result will be lower profits or even losses.

Our Actuarial Function investigates insurance risk experience for our main exposures every year. This allows the Head of Actuarial Function and the Board to assess the suitability of the assumptions made when pricing business, setting reserves and calculating the value of our liabilities for inclusion in our financial statements. Each year, after considering recommendations from the Head of Actuarial Function, the Board approves the assumptions used to determine the value of our liabilities in relation to our insurance policies upon recommendation from the Board Audit Committee. The Executive Risk Management Committee and the Board Risk Committee also review the insurance risk experience each year.

We monitor risk experience against assumed/expected experience regularly through monthly business division management information, budget tracking and quarterly profit reporting. If this regular monitoring identifies a potential deviation in experience, the Actuarial Function investigates and feeds back into the pricing and reserving processes, as appropriate.

Underwriting

Our underwriting process includes an assessment of insurance risks before we issue policies. This assessment includes a medical underwriting assessment and a financial assessment for certain product lines. We also carry out underwriting assessments when a claim is made.

Risk pricing

We control the development of new products and the pricing of new and existing products to minimise the risk of underwriting risks at a loss. The profitability of new and existing products depends on the applicable experience assumptions used to price the product (e.g. expense, claim and investment experience assumptions).

We monitor the profitability of new business against targets set through our annual budget process. Our operating divisions regularly monitor and report on sales volumes and profitability levels. We report results to the Board each quarter.

Risk Concentration

Our insurance concentration risks take a number of forms:

- > we operate within Ireland, and a significant portion of the Irish population lives in the greater Dublin area, so our insurance risk exposure is relatively concentrated to a specific place. This is an on-strategy risk for us and we do not seek to reduce it.
- > individual policyholders with large sums assured can lead to some concentration risk. We actively manage this risk by using reinsurance. We reinsure large policies so that the retained sum assured is limited to the maximum amount we have set.
- > we actively write group business and can face site concentration risk as a result. We use reinsurance to manage this risk.
- > the sale of annuities to pension schemes can lead to longevity risk exposures concentrated in certain industries. Our portfolio is large and diverse, which reduces this concentration risk. We further reduce this risk with tailored pricing and by using reinsurance.

Sensitivities / stress testing

You can find out more about the stress testing and sensitivity analysis we carry out in section C.7.1 (Risk Sensitivities).

C.2 MARKET RISK

Risk Description

Market risks comprise equity/property risk, currency risk, interest rate risk, inflation risk and liquidity risk (see section C.4 (Liquidity Risk)). We are willing to accept market risk in certain circumstances as a consequence of our business model and seek to mitigate the risk wherever practical by matching our assets and liabilities.

Equity risk

This relates to losses due to falls in equity prices. We have no significant direct shareholder investments in equity markets. We do give policyholders access to equity markets through unit-linked products. Any gains or losses from those investments are incurred by policyholders. However, we are indirectly exposed to market levels as our charges depend on the value of the unit-linked funds. So if fund values fall due to falls in equity markets, our charges will fall as well. We also have some products, which are now closed, that provide investment guarantees.

Property risk

This relates to losses due to falls in property prices. It is similar to equity risk in that we also have indirect exposure to property market levels through charges collected from unit-linked funds. In addition, we have some direct property holdings, mainly owner-occupied premises.

Currency risk

This relates to losses due to changes in currency exchange rates. We have no significant direct exposure to currency market levels, as we hedge exposures that arise. It is similar to our equity risk exposure, in that we have indirect exposure to currency markets. If a change in currency exchange rates affects the value of unit-linked funds, it will also affect the value of the charges we collect.

Interest rate risk

This relates to losses due to changes in interest rates. The values of our liabilities linked to insurance policies are sensitive to prevailing long-term interest rates. However, we largely mitigate this exposure by holding assets whose values also move when interest rates change, offsetting the change in the values of our liabilities.

Inflation risk

This relates to losses due to changes in inflation rates. Some of our policies pay benefits to policyholders that increase in line with prevailing inflation rates, so higher than expected inflation rates may lead to losses. We partly mitigate this risk by holding assets that have a higher return when inflation rates are higher.

Defined benefit pension schemes

An indirect source of our market risks relates to the risk of economic loss caused by uncertainty around required contributions to our defined benefit pension schemes.

We consider this risk to be a part of expense risk as a deterioration in the pension scheme position could lead to the need for greater contributions from the employer, which would increase expenses. Deterioration in the pension scheme position could stem from adverse market movements affecting the value of the pension scheme's assets or liabilities.

Risk Assessment and Mitigation

We use a series of techniques to assess, manage and mitigate market risks.

ORSA

We assess all material risks, both qualitatively and quantitatively, as part of our annual ORSA process.

Risk limits

We have a series of risk limits that measure market risk exposure from different sources. Our Risk Function monitors these limits and reports on them each quarter to the Executive Risk Management Committee and the Board Risk Committee. By monitoring exposures we can see trends in the risk profile over time and identify material deviations from business plans or from our appetite for each risk.

Stress testing

We use stress testing as part of the ORSA process to assess risk exposures. Stress testing can also be useful in helping us decide how to mitigate our exposure to risk.

Asset Liability Matching (ALM)

We invest in matching assets to mitigate the market risks linked to policy liabilities.

- > we invest in unit-linked assets to match the surrender value of unit-linked policies.
- > we mitigate the interest rate and inflation rate exposure of non-linked products by matching liabilities with appropriate assets. That means the value of the liabilities and assets move by similar levels when interest and inflation rates change.
- > we mitigate currency risk by holding assets of the same currency as liabilities or by hedging currency risks that arise.

Equity hedge

We operate an equity hedge to partially mitigate certain residual exposure to equity risk.

Reinsurance

We reinsure some market risks, including risks linked to certain legacy unit-linked products that gave investment guarantees to policyholders.

Prudent investment strategy

We invest our assets prudently, including assets that back policy liabilities and other shareholder assets. This is in line with the Prudent Person Principle, as required by Solvency II regulations. You can find out more in section B.3.6 (Investments - Prudent Person Principle) about how we apply this. Our investment principles include:

- > establishing strategic asset limits to make sure our investments are appropriately diversified.
- > maintaining a high level of liquidity, above the level we foresee we will need.
- > restricting the use of derivatives to make sure we only hold these instruments to manage investments efficiently or reduce investment risk.
- > keeping shareholder investments in equity/property assets low.

The Executive Investment Management Committee also oversees our market risks through its oversight of the company's investments.

Risk Concentration

Our shareholder assets include owner-occupied properties in a single campus in central Dublin. Other than these assets, we do not have any significant concentrated holdings of individual equity or property assets.

You can find out more about concentration risks linked to our fixed interest assets holdings in section C.3 (Credit Risk).

Sensitivities / Stress testing

You can find out more about the stress testing and sensitivity analysis we carry out in section C.7.1 (Risk Sensitivities).

C.3 CREDIT RISK

Risk Description

Credit risk relates to risks from a counterparty's potential inability or unwillingness to meet its obligations. Our counterparties include sovereign governments and corporate entities who issue fixed interest assets, reinsurers, insurance intermediaries, policyholders and derivative counterparties.

Our main source of credit risk is investments in fixed interest assets issued by borrowers, including sovereign governments and corporate entities. These assets are highly liquid and traded on various market exchanges. Credit risk also stems from deposits and other assets we place with banks.

We cede insurance risk to reinsurance companies to mitigate our insurance risk, and are willing to accept the resulting reinsurance counterparty risk within the limits we have set. Similarly, we are willing to accept derivative counterparty risk because we use derivatives to mitigate other risks, but have set limits in relation to this.

We are also willing to accept credit risk that results from our business model, e.g. through our dealings with group clients, brokers, intermediaries, policyholders, suppliers, service providers etc.

Risk Assessment and Mitigation

We use a series of techniques to assess, manage and mitigate credit risk.

ORSA

We assess all material risks, both qualitatively and quantitatively, as part of the annual ORSA process.

Risk limits

We have a series of risk limits that measure credit risk exposure from different sources. Our Risk Function monitors these limits and reports on them each quarter to the Executive Risk Management Committee and the Board Risk Committee. By monitoring exposures we can see trends in the risk profile over time and identify material deviations from business plans or from our appetite for each risk.

Stress testing

We use stress testing as part of the ORSA process to assess risk exposures. Stress testing can also be useful in helping us decide how to mitigate our exposure to risk.

Prudent investment strategy

Our overarching investment strategy involves targeting a diversified portfolio of assets from counterparties that are in the upper tier for credit quality. We establish limits by referring to aggregate portfolio and individual counterparty limits, as applicable. We then link these to credit ratings that assess the financial strength/creditworthiness of counterparties. Implementation of this investment strategy is overseen by the Executive Investment Management Committee, Executive Risk Management Committee, and the Board.

Reinsurance

In relation to our reinsurers, we deal only with counterparties that meet our specific creditworthiness requirements. We actively monitor the financial strength of our reinsurers. We also seek contractual protection such as collateral and offset rights where appropriate.

Risk Concentration

We have set fixed interest and cash counterparty credit risk limits to manage credit concentration risk. Our largest counterparty is the German sovereign.

Our operations also lead to some concentration risk exposure linked to reinsurance counterparties. We diversify across reinsurers to reduce this risk. We also look for collateral, where appropriate, to reduce the risk.

Sensitivities / Stress testing

You can find out more about the stress testing and sensitivity analysis we carry out in section C.7.1 (Risk Sensitivities).

C.4 LIQUIDITY RISK

Risk Description

Liquidity risk stems from a company's inability to generate the necessary funds to meet its obligations as they fall due.

Our business model does not lead to significant liquidity risk as we hold assets that are greater than the value of our liabilities. Our business model is also cash-generating.

Risk Assessment and Mitigation

We monitor and assess potential liquidity risk regularly.

Day-to-day/expected liquidity strains

For day-to-day liquidity needs, we maintain adequate funds in instant-access bank accounts. Our Finance Function monitors and maintains balances daily.

The need to pay policyholders is the main generator of ongoing liquidity needs. For unit-linked policies, we fund claims by selling the unit-linked assets. For non-linked policies, we make sure liquid resources are available when we need them by investing in assets that generate cash when we need it to pay benefits to our policyholders.

Unexpected liquidity strains

Unexpected liquidity strains can stem from a number of sources. These include higher-than-expected insurance claims and collateral calls linked to derivatives or reinsurance arrangements. Liquidity strains could also arise from higher than expected policyholder encashment requests, if the assets held by ILA prove to be difficult to liquidate - for example, high levels of surrender requests from unit-linked property funds may cause a liquidity strain if the underlying properties held by the funds are difficult to sell in a timely manner.

We invest our assets to make sure we have ample liquidity to meet unexpected liquidity needs. We have established minimum and maximum strategic investment limits for different liquid and illiquid asset categories.

We hold significant assets to provide solvency capital cover for the company. These also act as a buffer for unexpected liquidity strains.

Sensitivities / Stress testing

The Risk Function carries out regular stress testing to make sure we have sufficient liquidity to meet conceivable needs, even during times of severe strain. We report the results of stress testing each quarter to the Executive Risk Management Committee and the Board Risk Committee.

The stress testing considers the potential liquidity strains we face. We compare these liquidity strains to the available liquid assets to make sure the available assets exceed our requirements.

Risk Concentration

As noted earlier, most of our insurance risks are located in Ireland. The associated concentration risk could lead to material liquidity strains from higher-than-expected insurance claims, as described above. And as explained above, high levels of surrender requests from unit-linked property funds could cause some liquidity strain. Most of the properties held by these funds are located in Ireland.

Our stress testing of liquidity risk captures these factors, and we hold ample liquidity to address the risk.

C.4.1

Expected profit included in future premiums

The regulations require us to state in this report the amount of 'expected profit included in future premiums'. This is the amount by which our liabilities are reduced due to the premiums expected from our policyholders in the future. When calculating our liability values we only include future premiums for certain policy types, in line with the requirements of the regulations.

At the end of 2025, expected profit included in future premiums was €472m (2024: €482m). This figure includes the impact of reinsurance but does not include any impact on tax provisions.

The value of our liabilities is reduced by this amount, which leads to a higher net asset position - i.e. a higher level of capital available. However, the amount of capital we have to hold also increases as a result of recognising these future premiums and so the higher capital available must be kept within the company to meet the higher requirement.

When we assess whether our liquid resources are adequate, as described above, we do not count the expected profit included in future premiums as it is not a liquid asset.

C.5 OPERATIONAL RISK

Risk Description

Operational risk is the risk linked to inadequate or failed internal processes, people and systems or from external events. Operational risks relate to all business processes.

We accept limited operational and other risks as part of our business model. We have controls in place to mitigate them through integrated and complementary policies, procedures, processes and practices, keeping in mind the cost/benefit trade-off.

We advise customers about their financial needs, and this causes operational risks. We use best management practices to mitigate and manage this risk.

Operational risks also include the risk of failing to identify and comply with new or emerging legal and regulatory requirements. To mitigate such risks and factor them in to new business decisions, we monitor regulatory developments closely, keep in regular contact with relevant regulators and capitalise on our internal communication processes.

Strategic risk stems from the potential inability to implement appropriate business plans and strategies, make decisions, allocate resources or anticipate business change. We instigate strategic risk management at the individual business division level and consolidate it upwards. Our senior leadership team makes decisions at the ILA level for subsequent review and approval by the Board.

Risk Assessment and Mitigation

The Risk Function co-ordinates operational risk management activities. In addition, the Internal Audit Function is key to auditing the processes and associated controls that manage operational risks.

We record operational risks, their associated controls and associated loss events for each of our business divisions. We identify our top operational risks and assess them for specific monitoring. We maintain Key Risk Indicators (KRIs) for each top operational risk, and report on these each quarter as part of a risk dashboard to the Operational Risk Committee (ILA ORC). This committee escalates operational risk issues as appropriate to the Board Risk Committee. The ILA ORC also receives quarterly reports on actual loss events and additional reporting on significant losses. We also monitor a series of risk limits and report on them each quarter to the ILA ORC. In addition, the Risk Function reports risk limits and operational risk KRIs each quarter, with commentary, to the Board Risk Committee.

As part of the annual ORSA process, we assess our operational risks both qualitatively and quantitatively.

Business Continuity Planning (BCP) is an important part of mitigating operational risks. It helps ensure continuity of business in a crisis situation. Our Board has approved a BCP framework that applies across our business units.

Stress testing is another tool in assessing operational risks. We carry out a range of operational risk stress tests each year. These help us develop our approaches to mitigation and management of operational risk.

We will not take on opportunities if we think they pose a risk to our reputation. When we design products and advice processes for customers, we consider any potential impact on our reputation.

As part of a large insurance group, we have a number of relationships with other group companies and rely on them for certain services. Our oversight and management of operational risks includes these shared service arrangements.

We have formal outsourcing agreements in place to manage external and inter-group outsourcing arrangements. These agreements set out the responsibilities of both parties and we monitor and review them regularly. This level of formality ensures we manage the associated risks with appropriate rigour.

Risk Concentration

Our business operations and policy administration are based in a single campus in Dublin, with a second administration centre in Dundalk. We have centred most of the servicing of policies in these locations. We have partially mitigated the associated concentration risks through business continuity planning, which includes potential to widely deploy remote working capability.

We have noted other concentration risks, such as providing insurance products within Ireland, in sections C.1 to C.4 above.

C.6 OTHER MATERIAL RISKS

No other items to note.

C.7 ANY OTHER INFORMATION

C.7.1

Risk sensitivities

We use a number of sensitivity tests to understand the volatility of our capital position. We regularly produce sensitivity tests on our key risk exposures to help inform our decision-making and planning processes, and as part of the framework we use to identify and quantify our risks.

Like every long-term business, we make a number of assumptions when we compile our financial results. These assumptions relate to future expense, mortality and other insurance experience rates, and policyholder lapse rates. Our assumptions are informed by an analysis of historic and expected experience.

We have set out the results of key risk sensitivity tests below. We produce these results from our financial reporting models. For each sensitivity test, we have shown the impact of a change in a single factor, and left other assumptions unchanged. You can see the change in our Solvency Capital Requirements (SCR) coverage ratio that would result from the sensitivities shown.

Interest rates

The impact of a 0.5% increase or decrease in market interest rates. The test considers the impact on the value of our liabilities, net of reinsurance, offset by changes to the value of the assets we hold.

Credit spreads

The impact of a 0.5% increase in credit spreads on corporate bonds and our other non-sovereign assets. The test considers the impact on the value of our liabilities, net of reinsurance, offset by changes to the value of the assets we hold.

Equity/property market values

The impact of a 10% fall in the market value of equity and property assets.

Expenses

The impact of a permanent 10% increase in maintenance expenses.

Lapses

The impact of a permanent 10% increase or decrease in policyholder lapse rates.

Mortality

The impact of a permanent 5% increase in mortality rates, excluding the mortality rate of the people we pay annuities to.

Annuitant mortality

The impact of a permanent 5% decrease in the mortality rate of the people we pay annuities to.

Morbidity

The impact of a permanent 5% deterioration in morbidity. We assume a 5% increase in incidence rates and a 5% reduction in recovery rates for those products where these assumptions are relevant.

The table below shows the sensitivity test results as they impact the SCR coverage ratio. These sensitivities have been selected on the basis of our key risk exposures. We accept these risks in line with the Company's business strategy and risk appetite.

Sensitivity Test	Impact on SCR Coverage Ratio
0.5% increase in interest rates	+2%
0.5% decrease in interest rates	-1%
0.5% increase in credit spreads	-1%
10% fall in equity and property values	+5%
10% increase in maintenance expenses	-6%
10% increase in policy lapse rates	+6%
10% decrease in policy lapse rates	-6%
5% increase in mortality rates (assured lives)	-1%
5% decrease in annuity mortality rates	-1%
5% deterioration in morbidity rates	-6%

C.7.2

Use of Special Purpose Vehicles

The regulations require us to include details of any Special Purpose Vehicles (SPVs) we use to transfer risks off our balance sheet, within this report.

We do not have any SPVs.

D. VALUATION FOR SOLVENCY PURPOSES

D.1 ASSETS

This section is about our valuation of each kind of asset for Solvency II basis. This includes explanations of:

1. How the value of each asset for Solvency II is different from valuing it for statutory financial reporting purposes that meets the EU's International Financial Reporting Standards (IFRS).
2. The valuation bases, methods and main assumptions used for Solvency II and those used for statutory IFRS financial statements for the financial year ended 31 December 2025.

The Solvency II Balance Sheet is in Appendix 1.

1. Valuation differences - Solvency II v IFRS

Balance Sheet Extract - Assets

The IFRS values in the following tables are as recorded in our annual report and financial statements. The Asset Type categorisation here is per the Solvency II balance sheet and not directly comparable to categorisation applied in the IFRS Statement of Financial Position.

2025				
Asset Type (€m)	Note	IFRS	Valuation/ Reclassification adjustments	Solvency II
Deferred acquisition costs	1	342	(342)	—
Intangible assets	2	—	—	—
Property, plant & equipment held for own use	3	221	—	221
Property (other than for own use)	4	19	—	19
Equities	5	24	—	24
Government bonds	6	1,907	—	1,907
Corporate bonds	6	2,011	—	2,011
Collateralised securities	6	—	—	—
Investment funds	7	58	—	58
Derivatives	8	34	—	34
Deposits other than cash equivalents	9	165	—	165
Unit linked assets	10	71,225	—	71,225
Loans and mortgages	11	211	1	212
Reinsurance recoverables	Section D.2	1,693	(31)	1,662
Insurance & intermediaries receivables	12	12	102	114
Reinsurance receivables	13	—	172	172
Receivables (trade, not insurance)	14	—	—	—
Cash and cash equivalents	9	38	—	38
Any other assets, not elsewhere shown	15	509	15	524

2024				
Asset Type (€m)	Note	IFRS	Valuation Adjustments	Solvency II
Deferred acquisition costs	1	324	(324)	—
Intangible assets	2	—	—	—
Property, plant & equipment held for own use	3	115	—	115
Property (other than for own use)	4	22	—	22
Equities	5	23	—	23
Government bonds	6	1,921	—	1,921
Corporate Bonds	6	1,994	—	1,994
Collateralised securities	6	—	—	—
Investment funds	7	48	—	48
Derivatives	8	25	—	25
Deposits other than cash equivalents	9	175	—	175
Unit linked assets	10	66,355	—	66,355
Loans and mortgages	11	248	1	249
Reinsurance recoverables	Section D.2	1,902	(197)	1,705
Insurance & intermediaries receivables	12	5	69	74
Reinsurance receivables	13	4	221	225
Receivables (trade, not insurance)	14	—	—	—
Cash and cash equivalents	9	50	—	50
Any other assets, not elsewhere shown	15	647	18	665

2. Valuation Bases, Methods and Main Assumptions - Solvency II v IFRS

Solvency II sometimes uses a different set of valuation bases, methods and main assumptions than companies use for IFRS statutory financial statements. In this section we show where there are differences, and what those differences are, across various asset types as they apply for the financial year ended 31 December 2025.

Note 1: Deferred Acquisition Costs

Solvency II purposes:	IFRS reporting purposes:
As per Article 12 of the Delegated Act, deferred acquisition costs are valued at nil for Solvency II purposes.	Acquisition costs for investment contracts represent those costs directly associated with acquiring new investment management service contracts. The company defers these costs to the extent that they are expected to be recoverable out of future revenues to which they relate.

Note 2: Intangible Assets

Solvency II purposes:	IFRS reporting purposes:
As per Article 12 of the Delegated Act, intangible assets are valued at nil for Solvency II purposes, unless the intangible asset can be sold separately, and the company can demonstrate that there is a value for the same or similar assets derived in accordance with Article 10 of the Delegated Act.	Computer software is carried at cost, less amortisation (over a period of three to fifteen years) less provision for impairment, if any. The external costs and identifiable internal costs of acquiring and developing software are capitalised where it is probable that future economic benefits that exceed its cost will flow from its use over more than one year.

Note 3: Property, plant and equipment held for own use

Solvency II purposes:	IFRS reporting purposes:								
<p>Property</p> <p>Owner Occupied Properties (OOP) are carried at fair value with changes in fair value included in the income statement within investment return.</p> <p>External chartered surveyors value OOP at least once a year at open market value. This is in accordance with the Appraisal and Valuation Standards published by the Royal Institution of Chartered Surveyors (RICS) in the U.K. and Ireland and follows the guidelines on the most appropriate way to value OOP.</p> <p>The company revalues OOP at least once a quarter, using a commercial property price index as a guide. The revalued premises, excluding the land element, are depreciated to their residual values over their estimated useful lives (50 years), which the directors assess once a year.</p> <p>Plant and Equipment</p> <p>Plant and equipment are stated at cost, less accumulated depreciation and impairment losses. This valuation is assumed to materially approximate the fair value of these assets.</p> <p>The company calculates depreciation to write off the costs of such assets to their residual value over their estimated useful lives, which the directors assess once a year. The estimated useful lives are as follows:</p> <table data-bbox="129 1120 558 1265"> <tr> <td>Office equipment</td> <td>5 - 10 years</td> </tr> <tr> <td>Fixtures and fittings</td> <td>5 - 10 years</td> </tr> <tr> <td>Computer hardware</td> <td>3 - 10 years</td> </tr> <tr> <td>Motor vehicles</td> <td>5 years</td> </tr> </table> <p>Lease assets</p> <p>On initial application of IFRS16 the company calculated right-of-use assets on a lease by lease basis by calculating the lease liabilities of all outstanding leases (see section D.3). Right-of-use assets were equal to lease liabilities at initial application; Right-of-use assets were subsequently adjusted for onerous lease provisions.</p> <p>The company measured its right-of-use assets at cost less accumulated depreciation and impairment losses. The company also adjusted its right-of-use assets for any re-measurement of lease liabilities where applicable.</p> <p>The company depreciates its right-of-use assets from the commencement date to the earlier of the end of useful life or end of lease term.</p> <p>Right-of-use assets shall also be adjusted by the amount of re-measurement of the lease liabilities. If the carrying amount of the right-of-use asset is reduced to nil any further reductions shall be recognised in the income statement.</p> <p>Minor leases held by the company have been identified and assessed. These low value items are treated as an expense through the income statement.</p>	Office equipment	5 - 10 years	Fixtures and fittings	5 - 10 years	Computer hardware	3 - 10 years	Motor vehicles	5 years	<p>Property</p> <p>External chartered surveyors value OOP at least once a year at open market value. This is in line with IAS 40 Investment Property and IFRS 13 Fair Value Measurement and with guidance set down by their relevant professional bodies (RICS).</p> <p>An increase in the fair value is included within the statement of other comprehensive income ("OCI"). In the event of a decrease in the fair value, the amount is included in the OCI where a revaluation surplus exists. Where no surplus exists, the amount is recognised in the income statement as an impairment. For Solvency II, all fair value movements are recorded in the income statement. While the presentation of the fair value gain or loss is different, there is no valuation difference between Solvency II and IFRS basis.</p> <p>Plant and Equipment</p> <p>There is no valuation difference between Solvency II and IFRS basis.</p> <p>Lease assets</p> <p>There is no valuation difference between Solvency II and IFRS basis.</p>
Office equipment	5 - 10 years								
Fixtures and fittings	5 - 10 years								
Computer hardware	3 - 10 years								
Motor vehicles	5 years								

Note 4: Property (other than for own use)

'Property (other than for own use)' means property we are holding for long-term rental yields and capital growth. It can be land or buildings.

Solvency II purposes:	IFRS reporting purposes:
<p>Investment properties are carried at fair value with changes in fair value included in the income statement within investment return.</p> <p>External chartered surveyors value property at least once a year at open market value. This is in line with the Appraisal and Valuation Standards published by the Royal Institution of Chartered Surveyors (RICS) in the UK and Ireland and follows the guidelines on the most appropriate way to value property. Fair values take into account the highest and best use of the property and are based on yields which are applied to arrive at the property valuation.</p> <p>Investment properties are revalued at least once a quarter using a commercial property price index as a guide.</p>	<p>External chartered surveyors value property at least once a year at open market value. This is in line with IAS 40 Investment Property and IFRS 13 Fair Value Measurement and with guidance set down by their relevant professional bodies (RICS).</p> <p>There is no valuation difference between Solvency II and IFRS basis.</p>

Note 5: Equities

Equities principally include common shares.

Solvency II purposes:	IFRS reporting purposes:
<p>The company values quoted equities based on the fair value determined by the closing bid price from the exchange where they are principally traded.</p> <p>Management value unquoted equities in line with principles set down by the European Venture Capital Association. An unquoted equity valuation report is presented to the board at least once a year for review and approval.</p>	<p>There is no valuation difference between Solvency II and IFRS basis.</p>

Note 6: Government Bonds, Corporate Bonds and Collateralised Securities

Solvency II purposes:	IFRS reporting purposes:
<p>The company values bonds based on the fair value determined by referring to quoted market bid prices. These are primarily from third-party independent pricing sources. If there are price movements above specified tolerances, the company makes sure those movements are correct by checking a second pricing source.</p> <p>Where prices are not quoted in an active market, the company determines fair values by valuation models. The company maximises the use of observable inputs and minimises the use of unobservable inputs when measuring the fair value. The company uses a 'mark to model' valuation basis to determine a value appropriate to the industry sector. The model uses public bond spread data as a proxy for current spreads on fixed-interest assets. The company then uses this to develop a yield curve to discount the cash flows underlying the private placement to obtain its value. For a limited number of small exposures or short duration bonds, the company uses amortised cost as a proxy for the mark to model valuation basis.</p>	<p>Solvency II reports fair value which recognises accrued interest whilst IFRS excludes this.</p>

Note 7: Investment Funds

Investment funds principally include Money Market Funds (MMFs).

Solvency II purposes:	IFRS reporting purposes:
The company values MMFs at fair value based on a quoted market price where the asset is traded.	There is no valuation difference between Solvency II and IFRS basis.

Note 8: Derivatives

Derivatives principally include currency forward rate contracts, currency swaps, inflation swaps and futures contracts.

Solvency II purposes:	IFRS reporting purposes:
The company values derivatives based on a counterparty valuation which is verified by an independent third-party valuation service.	There is no valuation difference between Solvency II and IFRS basis.

Note 9: Deposits other than cash equivalents; Cash and cash equivalents

‘Deposits other than cash equivalents’ means deposits we hold for investment purposes. ‘Cash and cash equivalents’ means cash we have in a bank or deposit account we hold ready to use for business operations.

Solvency II purposes:	IFRS reporting purposes:
The company values cash and deposits at their face value.	There is no valuation difference between Solvency II and IFRS basis.

Note 10: Unit-Linked Assets

We hold unit-linked assets for the benefit of policyholders. They are made up of several kinds of Investment assets, primarily:

1. property
2. equities
3. bonds
4. derivatives
5. deposits

Both the Solvency II balance sheet and the IFRS statutory balance sheet present unit-linked assets as one line.

Note 10.1: Property (other than for own use)

This means property we are holding for long-term rental yields and capital growth. It can be land or buildings.

Solvency II purposes:	IFRS reporting purposes:
<p>The company carries investment properties at fair value, with changes in fair value included in the income statement within investment return.</p> <p>External chartered surveyors value property at least once a year at fair value in accordance with IAS 40 Investment Property and IFRS 13 Fair Value Measurement. This is in line with the RICS Valuation - Professional Standards 2025 published by the Royal Institution of Chartered Surveyors (RICS) in the U.K. and Ireland and follows the guidelines on the most appropriate way to value property.</p> <p>Fair value is based on the highest and best use of the property, taking into account all of its particular attributes, including occupational tenancies, and prevailing market conditions.</p>	There is no valuation difference between Solvency II and IFRS basis.

Note 10.2: Equities

Equities include common shares, preferred shares and investments in collective investment schemes.

Solvency II purposes:	IFRS reporting purposes:
<p>The company values quoted equities based on the fair value determined by the final traded price from the exchange where they are principally traded.</p> <p>Management value unquoted equities in accordance with principles set down by the European Venture Capital Association. An unquoted valuation report is presented to the board at least once a year for review and approval.</p> <p>The external manager values unit trusts using the latest published Net Asset Value (NAV).</p>	<p>There is no valuation difference between Solvency II and IFRS basis.</p>

Note 10.3: Bonds

Bonds include government bonds, corporate bonds and collateralised securities.

Solvency II purposes:	IFRS reporting purposes:
<p>The company values bonds based on the fair value determined by referring to quoted market bid prices, except in a minority of instances where bonds are valued on a mid-basis in line with market convention. These are primarily from third-party independent pricing sources. If there are price movements above specified tolerances, the company makes sure those movements are correct by checking a second pricing source.</p> <p>Where prices are not quoted in an active market, the company determines fair values by valuation models. The company maximises the use of observable inputs and minimises the use of unobservable inputs when measuring the fair value. The company uses a 'mark to model' valuation basis to determine a value appropriate to the industry sector. The model uses public bond spread data as a proxy for current spreads on fixed-interest assets. The company then uses this to develop a yield curve to discount the cash flows underlying the private placement to obtain its value.</p>	<p>There is no valuation difference between Solvency II and IFRS basis.</p>

Note 10.4: Derivatives

Derivatives include Over-The-Counter derivatives (OTC), exchange traded derivatives, foreign exchange traded derivatives, currency forward rate contracts, futures contracts, forward rate agreements and options.

Solvency II purposes:	IFRS reporting purposes:
<p>The company uses the bid value supplied by the counterparty to value OTC Derivatives.</p> <p>The company values exchange traded derivatives by using the closing price from the exchange in which they are traded. For Index Options, the company values these using the Ask price.</p> <p>The company values foreign exchange traded derivatives using a market feed of forward points and corresponding interest rates.</p>	<p>There is no valuation difference between Solvency II and IFRS basis.</p>

Note 10.5: Deposits

Solvency II purposes:	IFRS reporting purposes:
The company values deposits at their face value.	There is no valuation difference between Solvency II and IFRS basis.

Note 11: Loans and Mortgages

Solvency II purposes:	IFRS reporting purposes:
The company records loans and mortgages at fair value, determined by discounting expected future cash-flows using current market rates. Valuation inputs typically include benchmark yields and risk-adjusted spreads based on current lending activities and market activities.	There is no valuation difference between Solvency II and IFRS basis.

Note 12: Insurance & intermediaries receivables

'Insurance & intermediaries receivables' includes outstanding premiums that policyholders are due to pay us.

Solvency II purposes:	IFRS reporting purposes:
The company records receivables at their fair value, net of any amounts deemed as doubtful debts.	There is no valuation difference between Solvency II and IFRS basis.

Note 13: Reinsurance receivables

Reinsurance receivables include the money that reinsurers are still due to pay us and the money we are due to receive from multinational pooling (MNP) arrangements.

Solvency II purposes:	IFRS reporting purposes:
<p>The company estimates amounts receivable from reinsurers in a manner consistent with the claim liability associated with the reinsured policy.</p> <p>The company records MNP receivables on an accruals basis to account for premiums and claims activity that has not yet been agreed with the MNP.</p>	There is no valuation difference between Solvency II and IFRS basis.

Note 14: Receivables (trade, not insurance)

Receivables (trade, not insurance) relate to current tax owed to the company.

Solvency II purposes:	IFRS reporting purposes:
The company records corporation tax assets at current tax rates.	There is no valuation difference between Solvency II and IFRS basis.

Note 15: Any other assets, not elsewhere shown

'Any other assets, not elsewhere shown' includes other unit-linked assets not shown anywhere else on the balance sheet, for example, broker outstanding balances. This section also includes other non-linked assets not shown anywhere else on the balance sheet, for example, intercompany debtors, accrued external fees and management charges due.

Solvency II purposes:	IFRS reporting purposes:
The company records receivables at their fair value, net of any amounts deemed as doubtful debts.	There is no valuation difference between Solvency II and IFRS basis.

There have been no changes to the recognition and valuation basis during the year for the assets noted above.

There are no classes of assets subject to operating or finance lease arrangements.

For estimation uncertainty, please refer to section D.4 (Alternative Methods for Valuation).

D.2 TECHNICAL PROVISIONS

Technical provisions represent the value of our liabilities under policies we have written.

Solvency II technical provisions include:

- > account values (unit liabilities)
- > best estimate liability (BEL)
- > risk margin.

D.2.1**Solvency II Technical Provisions and Reinsurance Recoverables: Overview**

The tables below show the value of technical provisions and reinsurance recoverables split by line of business:

2025					
€m	Technical Provisions			Reinsurance Recoverables	
Line of business	Calculated as a whole	Best Estimate Liability	Risk Margin	Calculated as a whole	Other
Contracts with profit participation	—	60	—	—	—
Other Life Insurance	—	3,661	113	—	1,547
Health	—	626	65	—	114
Unit-linked	71,193	(1,101)	182	18	(15)
Total	71,193	3,246	361	18	1,645

2024					
€m	Technical Provisions			Reinsurance Recoverables	
Line of business	Calculated as a whole	Best Estimate Liability	Risk Margin	Calculated as a whole	Other
Contracts with profit participation	—	72	—	—	—
Other Life Insurance	—	3,871	144	—	1,632
Health	—	590	42	—	69
Unit-linked	66,574	(998)	187	17	(15)
Total	66,574	3,536	373	17	1,687

The increase in technical provisions calculated as a whole (+€4,619m) is due to investment returns on assets backing unit-linked funds and net inflows into the funds.

The decrease in best estimate liability (-€290m) over 2025 is mainly due to the impact of interest rate increases, assumption changes and equity market movements, partially offset by the impacts of movements in the in force book of business and new business growth.

The decrease in risk margin (-€12m) is mainly driven by the impact of interest rate increases over 2025 and the impact of methodology refinements.

The decrease in other reinsurance recoverables (-€42m) is primarily driven by the impact of interest rate increases over 2025 offset by increases in reinsurance.

D.2.1.1 Technical provisions calculated as a whole

Under Solvency II rules, certain technical provisions can be calculated “as a whole” which means that separate calculation of the best estimate and risk margin is not required. For ILA, unit liabilities representing the current account value of unit-linked contracts are classified as technical provisions as a whole. The value is based on the value of the underlying assets to which the contracts are linked. Other technical provisions are calculated as a best estimate plus a risk margin, as discussed in the sections below.

D.2.1.2 Best estimate liability

Best estimate liability (BEL) represents the best estimate of the value of our obligations under the policies we have written.

The BEL represents the probability-weighted average of future cash-flows, taking into account the time value of money. To allow for the time value of money we use the relevant risk-free interest rate term structure.

D.2.1.3 Reinsurance recoverables

We have a number of reinsurance arrangements in place which reduce our exposure to risks such as mortality risk, morbidity risk and longevity risk.

We work out the value of reinsurance recoverables in the following manner:

The present value of the payments we expect to receive from reinsurers (under existing reinsurance arrangements) minus
The present value of the payments we expect to make to reinsurers (under existing reinsurance arrangements)

In general, the way we work out the value of reinsurance recoverables is the same as the way we work out the BEL and in general, we use the same assumptions.

We do not have any reinsurance arrangements with special purpose vehicles.

D.2.1.4 Risk margin

The risk margin is meant to represent the extra premium that another insurer would require for taking on our insurance portfolio. It reflects the cost of holding the policy-related capital - the Solvency Capital Requirement (SCR) - for all our policies.

We work out the risk margin in the following manner:

The present value of the projected capital on our existing business
multiplied by a cost-of-capital rate,
where the future capital in any given year is equal to the projected SCR arising on our existing business in that year.

EIOPA has prescribed a cost-of-capital rate of 6%.

We work out our aggregate risk margin and then split it between the lines of business, as in the table above.

D.2.2 Solvency II Technical Provisions and Reinsurance Recoverables: bases, methodology and assumptions

We work out the value of our BEL and our reinsurance recoverables in line with Solvency II regulations. For most of our business, we use a projection of future cash-flows based on central assumptions. We make an adjustment to reflect a best estimate of catastrophe costs. In some cases we use different methods, which we discuss in the sections below covering the individual lines of business.

These are the three main categories of assumptions we use to work out the BEL and reinsurance recoverables:

- > demographic assumptions
- > expense assumptions
- > economic assumptions.

Demographic assumptions: include assumptions about how long policyholders will live, the rate at which they will die or get ill, and how many of them will let their policies lapse. We discuss these assumptions in the sections below that cover the demographic assumptions on each of the individual lines of business.

Expense assumptions: include assumptions about maintenance and investment expenses. We have set the expense assumptions based on the most recent expense investigation. We have taken into account the level of expenses we expect from different types of products and the amount of business in force.

The main **economic assumptions** are:

- > the discount rate

- > the rate of investment return on unit-linked funds
- > the rate of increase of future benefits which are linked to inflation
- > expense inflation.

We project future investment returns on unit-linked funds using the risk free yield curve specified by EIOPA. We use the same risk free yields to discount the value of future cash-flows. We use the yield curve with the volatility adjustment for calculating BEL (we discuss the volatility adjustment further in section D.2.5 Long Term Guarantee Measures). In line with the Solvency II requirements, we do not use the volatility adjustment when we work out the risk margin.

Our assumption about the inflation of future benefits is set considering the results of stochastic modelling. This considers a large number of possible future inflation scenarios. Our assumption about the inflation of expenses is based on long term assumptions about how we expect prices to go up, plus how we expect salaries to go up in excess of prices.

Our approach for working out expense and economic assumptions is similar across all lines of business.

Other than the difference in the yield curve noted above, the projected capital requirements we use to calculate the risk margin are based on the same assumptions we use to calculate the BEL.

D.2.2.1

Demographic assumptions:

Contracts with profit participation

This line of business includes participating endowment and whole life policies, as well as a small number of participating deferred annuity contracts.

The main demographic assumptions for this line of business are assumptions about the rate at which policyholders die or let their policies lapse. We generally make these assumptions based on our experience investigations. We apply expert judgement to make sure there is enough allowance for relevant trends or factors we expect to change.

D.2.2.2

Demographic assumptions:

Other Life Insurance

This line of business includes annuity business, individual and group non-linked protection business.

The main demographic assumptions for this line of business are assumptions about the rate at which policyholders will die or get ill, and how many of them will let their policies lapse. We generally make these assumptions based on our experience investigations. We apply expert judgement to make sure there is enough allowance for relevant trends or factors we expect to change.

D.2.2.3

Demographic assumptions:

Health

This line of business includes group and individual income protection business, and group serious illness business.

The main demographic assumptions for this line of business are assumptions about when policyholders will get ill, and when policyholders who are receiving income protection benefits will recover or die. We generally make these assumptions based on our experience investigations. We apply expert judgement to make sure there is enough allowance for relevant trends or factors we expect to change.

D.2.2.4

Demographic assumptions:

Unit-Linked

This line of business includes unit-linked investment policies.

For most unit-linked business we use a projection of future cash-flows based on central assumptions to work out the BEL and reinsurance recoverables. This is based on our best estimate assumptions. For material investment guarantees, we work out the BEL using stochastic models. This means we use a large number of possible economic scenarios to work out the cost of the guarantees. The BEL is the average cost under all those scenarios.

The main demographic assumptions for this line of business are assumptions about the rate at which policyholders will die or get ill, and how many of them will surrender their policies early or let them lapse. We generally make these assumptions based on our experience investigations. We apply expert judgement to make sure there is enough allowance for relevant trends or factors we expect to change.

D.2.2.5

Significant simplifications used in the calculation of technical provisions

We use some simplifications when we work out the risk margin.

The actuarial valuation system produces an accurate projection of most of the SCR components used to work out the risk margin. Where this is not possible due to system constraints, we use a simplified method, which Solvency II regulations allow. Where we have adopted a simplified approach for projecting a component of the SCR, we use the risks that drive that component to project that component.

We do not use any other significant simplifications in the way we work out our technical provisions.

D.2.3

Level of uncertainty associated with the value of technical provisions

The value of the BEL is based on expected future cash-flows. We work these out based on a number of assumptions. We explain the main assumptions in section D.2.1 Solvency II Technical Provisions and Reinsurance Recoverables: Overview above.

There is inherent uncertainty. Actual experience may differ from our assumptions over time, and this may result in us changing our assumptions in the future.

Some of the key sources of uncertainty within the BEL are the rate at which policyholders will die or get ill, how long they live, how many of them will let their policies lapse, and expenses.

- > If the rate at which life insurance policyholders die - the mortality rate - or the rate at which they get ill - the morbidity rate - goes up, so will our BEL. We partly mitigate against this uncertainty with our reinsurance arrangements.
- > If people with annuities from us live longer, our BEL goes up. Again we partly mitigate against this uncertainty with reinsurance arrangements on some annuity blocks.
- > Generally, if more policyholders let their policies lapse - a higher lapse rate - our BEL goes up. This is because the BEL allows for the expected value of future profits, which will go down if more policyholders let their policies lapse.
- > If expenses go up, so will our BEL.

Our BEL also varies depending on market movements, in particular movements in interest rates and the equity and property markets.

When interest rates change, the impact on our BEL is usually offset, to a broad extent, by changes in the value of the assets backing our BEL.

Equity and property values have an impact on future profits on unit-linked business. So they have an impact on our BEL. If equity or property values fall, this will reduce our future profits on unit-linked business and increase our BEL.

This table shows how our main assumptions affect our BEL, net of reinsurance (excluding participating business):

Sensitivity Test	Impact on BEL (€m)
10% fall in equity and property values	+88
10% increase in maintenance expenses	+92
10% increase in policy lapse rates	+35
10% decrease in policy lapse rates	-47
5% increase in mortality rates (assured lives)	+25
5% deterioration in morbidity rates	+61
5% decrease in annuity mortality rates	+18

D.2.4

Differences between Solvency II technical provisions and insurance contract liabilities and investment contract liabilities included in the financial statements

We prepare financial statements under International Financial Reporting Standards (IFRS). The basis of how we value our liabilities for IFRS is different from the basis Solvency II requires. The main differences are:

Investment contracts

IFRS allow for some recognition of future profits, through the recognition of Deferred Acquisition Costs (DAC) asset, net of the Deferred Front End Fees (DFEF). Solvency II gives a greater allowance for the present value of future profits on investment contracts within the BEL, subject to some restrictions.

Insurance contracts

There are five main differences in the approach to valuing insurance contracts:

1. Yield curves: Under IFRS the yield curve is based off a reference portfolio of assets which is adjusted to reflect the characteristics of our own insurance contracts. Under Solvency II this is prescribed by EIOPA.
2. Allowance for risk: We allow for the uncertainty associated with the business through an adjustment for risk under IFRS, which requires judgement. For Solvency II, this adjustment is largely determined by EIOPA.
3. Allowance for expenses: The expenses allowed for within the valuation of the insurance contracts for IFRS are just those that are directly attributable to fulfilling the insurance contracts. For Solvency II, all overhead expenses incurred in servicing the insurance contracts are allowed for.
4. Contractual service margin (CSM): Under IFRS we allow for the unearned profits that we expect to recognise in the future from in-force contracts. These unearned profits are called the CSM and are recognised as a liability on the balance sheet. There is no equivalent liability held under Solvency II.
5. Accounting balances: There are amounts related to outstanding premiums and claims included within the actuarial liabilities in the financial statements. These amounts are not part of the Solvency II technical provisions but are held elsewhere on the Solvency II balance sheet within assets and liabilities.

For each line of business, these tables show the differences between the Solvency II technical provisions and the technical provisions included in the financial statements (including insurance contract liabilities, investment contract liabilities and unit-linked liabilities):

€m	2025				
	Participating contracts	Other Life	Health	Unit-Linked	Total
Solvency II technical provisions (net of reinsurance recoverables)	60	2,227	577	70,272	73,137
Valuation methodology differences for investment contracts	—	—	—	951	951
Valuation methodology for insurance contracts (yield curve, risk adjustment, expenses, CSM) and the allowance for accounting balances	14	612	126	224	975
Risk margin not held under IFRS	—	(113)	(65)	(182)	(361)
Value of insurance contract liabilities, investment contract liabilities and unit-linked liabilities per IFRS financial statements (net of reinsurance held)	73	2,726	638	71,265	74,703

€m	2024				
	Participating contracts	Other Life	Health	Unit-Linked	Total
Solvency II technical provisions (net of reinsurance recoverables)	73	2,382	563	65,760	68,779
Valuation methodology differences for investment contracts	—	—	—	853	853
Valuation methodology differences for insurance contracts (margins for adverse deviation, zeroisation of negative liabilities, allowance for terminal dividends for participating business)	10	535	36	206	787
Risk margin not held under IFRS	—	(144)	(42)	(187)	(373)
Value of insurance contract liabilities, investment contract liabilities and unit-linked liabilities per IFRS financial statements (net of reinsurance asset)	83	2,773	557	66,632	70,045

In summary, at the end of 2025 our liabilities under Solvency II are €1,566m lower than under our local financial statements.

However, under Solvency II, future profits recognised within the calculation of liabilities must be stressed within the calculation of the Solvency Capital Requirement (SCR). This is to allow for market shocks and severe adverse changes in rates of mortality, morbidity, longevity, and lapses.

So, the SCR allows for the impact of severe adverse stresses on the future profits. The SCR was €1,250m at 31 December 2025 (2024: €1,137m). In section E.2 Solvency Capital Requirement Split by Risk Module we outline the calculation of the SCR in more detail.

D.2.5

Long Term Guarantee Measures

Long Term Guarantee measures are optional measures available to companies under the Solvency II regime. Long Term Guarantee measures can help to reduce the impact of credit spread changes on a company's solvency position.

The Long Term Guarantee measures available to us include the matching adjustment and the volatility adjustment:

- > the matching adjustment allows a company to adjust the Solvency II yield curve when they value policy liabilities. The company can adjust it by an amount that is linked to the yield on the backing assets it holds.
- > the volatility adjustment allows a company to adjust the Solvency II yield curve by an amount which varies based on credit spreads on a specified asset portfolio.

We do not apply the matching adjustment.

We use the volatility adjustment for calculating technical provisions. At the end of 2025, the volatility adjustment represented an increase in the Solvency II forward rate yield curve of 14 basis points for the first 20 years.

These tables show the impact of reducing the volatility adjustment to zero on technical provisions (net of reinsurance recoverables), eligible Own Funds, the SCR and the MCR.

€m	2025		
	WITH volatility adjustment	WITHOUT volatility adjustment	Impact of volatility adjustment reducing to zero
Technical Provisions (net of reinsurance recoverables) ¹	73,137	73,180	43
Basic Own Funds	1,924	1,887	(37)
Eligible Own Funds	1,924	1,887	(37)
Solvency Capital Requirement (SCR)	1,250	1,250	—
Minimum Capital Requirement (MCR)	562	562	—
Solvency Margin Ratio	154%	151%	(3)%

¹ The impact on technical provisions net of reinsurance recoverables is comprised of an increase in gross of reinsurance technical provisions of €69m (2024: €127m) and an increase in reinsurance recoverables of €26m (2024: €47m).

€m	2024		
	WITH volatility adjustment	WITHOUT volatility adjustment	Impact of volatility adjustment reducing to zero
Technical Provisions (net of reinsurance recoverables)	68,779	68,858	79
Basic Own Funds	1,725	1,658	(67)
Eligible Own Funds	1,725	1,658	(67)
Solvency Capital Requirement (SCR)	1,137	1,137	—
Minimum Capital Requirement (MCR)	512	512	—
Solvency Margin Ratio	152%	146%	(6)%

The year on year decrease in the impact of reducing the volatility adjustment to zero is mainly due to the decrease in with the magnitude of the adjustment to the yield curve arising from the volatility adjustment during 2025.

D.2.6

Transitional Measures

We do not apply the transitional risk-free interest rate-term structure. Nor do we apply the transitional deduction to technical provisions.

D.2.7

Changes to assumptions compared to previous reporting period

The main changes to our assumptions since 31 December 2024 calculations are:

- > We reviewed our assumptions about mortality, morbidity and lapse rates, based on the results of our most recent experience investigations.

- > We reviewed expense assumptions, based on the results of our most recent expense investigations.
- > We reviewed assumptions for expense inflation to reflect latest market data and trends.
- > We updated the discount rate and the assumed rate of future investment returns on unit-linked funds based on changes in the risk free yield curve specified by EIOPA.

D.3 OTHER LIABILITIES

This section is about our valuation of each kind of ‘other liability’ for Solvency II purposes. This includes explanations of:

1. how the value of each other liability for Solvency II is different from valuing it for statutory financial reporting that meets the EU’s International Financial Reporting Standards (IFRS).
2. the valuation bases, methods and main assumptions used for Solvency II and those used for statutory IFRS financial statements for the financial year ended 31 December 2025.

The Solvency II balance sheet is in Appendix 1.

1. Valuation Differences - Solvency II v IFRS

Balance Sheet Extract - Other Liabilities

The IFRS values in the following tables are as recorded in our annual report and financial statements. The Liability Type categorisation here is per the Solvency II balance sheet and not directly comparable to categorisation applied in the IFRS Statement of Financial Position.

Liability Type (€m)	Note	2025		Solvency II
		IFRS	Valuation/ Reclassification adjustments	
Other provisions	1	(82)	81	(1)
Pension benefit obligations	2	—	—	—
Deposits from reinsurers	3	—	(488)	(488)
Deferred tax liabilities	4	(66)	(121)	(187)
Derivative liabilities	See Section D.1.2	(9)	—	(9)
Debts owed to credit institutions	5	(20)	—	(20)
Financial Liabilities other than debts owed to credit institutions	6	(10)	—	(10)
Insurance & intermediaries payables	7	(312)	(231)	(543)
Reinsurance payables	8	(1)	(39)	(40)
Payables (trade, not insurance)	9	(14)	—	(14)
Other liabilities	10	(291)	(62)	(353)

Liability Type (€m)	2024			Solvency II
	Note	IFRS	Valuation Adjustments	
Other provisions	1	(79)	77	(2)
Pension benefit obligations	2	—	—	—
Deposits from reinsurers	3	—	(383)	(383)
Deferred tax liabilities	4	(72)	(94)	(166)
Derivative liabilities	See Section D.1.2	(16)	—	(16)
Debts owed to credit institutions	5	—	—	—
Financial Liabilities other than debts owed to credit institutions	6	(12)	—	(12)
Insurance & intermediaries payables	7	(263)	(245)	(508)
Reinsurance payables	8	(9)	(30)	(39)
Payables (trade, not insurance)	9	(10)	—	(10)
Other liabilities	10	(232)	(69)	(301)

2. Valuation Bases, Methods and Main Assumptions - Solvency II v IFRS

In this section you'll find the valuation basis for Solvency II purposes for each class of liability in the table above. We also explain the differences between Solvency II and the IFRS statutory financial statements when it comes to valuation bases, methods and main assumptions used for the financial year ended 31 December 2025.

Note 1: Other provisions

'Other provisions' principally include a property related provision for dilapidation.

The valuation adjustment to other provisions is in relation to Deferred Front End Fees (DFEF).

Solvency II purposes:	IFRS reporting purposes:
<p>The company derives the value of each provision by management reviewing and evaluating the expected outflow required to settle the liability to which the provision applies. These reviews are presented to the Board Audit Committee for approval and inclusion in the Qualitative Reporting Templates (QRTs).</p> <p>Similar to DAC, as per Article 12 of the Delegated Act, DFEF are valued at nil for Solvency II purposes.</p>	<p>Initial fees earned and incremental costs (mainly commission) paid on sale of an investment contract are deferred and recognised over the expected life of the contract. The company estimates the expected life of the contracts based on current experience and the term of the contracts. The company reviews this at least once a year. The maximum amortisation period for DFEF is 20 years.</p>

Note 2: Pension benefit obligations

We operate a defined benefit pension scheme at year end. During the year, we also operated a Hybrid scheme with a defined benefit element, that was wound up as at 30 September 2025, with some members transferring their benefits to the main defined benefit pension scheme and others moving to alternative defined contribution arrangements.

In addition, some employees are members of a separate defined benefit pension scheme in Ireland, which is sponsored by Canada Life Holding Company Limited (CLIH), a company within the Canada Life Group.

These schemes are closed to new members and from 30 June 2018, were closed to future accrual. Existing members have joined our defined contribution plan for future service pension provision beyond this date. Members have retained the benefits they accrued up to the date of closure of the schemes and these benefits are still linked to final salary.

These schemes are funded by contributions into separately administered trust funds. The benefits paid from the defined benefit schemes are based on percentages of the employees' final pensionable pay for each year of credited service. Under the rules of each of the Irish Life schemes, pension increases are wholly at the discretion of the schemes' principal employer.

Solvency II purposes:	IFRS reporting purposes:
<p>The net obligation of the company's defined benefit schemes represent the present value of the obligation to employees in respect of services to date, less the fair value of the plan assets. It is based on the IAS19 accounting standard.</p> <p>The external scheme actuary calculates the present value of the obligation once a year. The present value of the obligation is determined by discounting the estimated future cash flows.</p> <p>The discount rate is based on the market yield of high quality corporate bonds that have maturity dates approximating to the terms of the pension liability.</p> <p>The estimated future cash-flows are based on the accrued past service benefits, future salary inflation, future price inflation and assumptions made about mortality.</p>	<p>There is no valuation difference between Solvency II and IFRS basis.</p>

This table shows the annual movement in our Benefit Obligation liabilities:

Benefit obligation	2025 (€m)	2024(€m)
Benefit obligation as at 1 January	(1,089)	(1,094)
Current service cost	(1)	(1)
Net interest cost	(39)	(39)
Actuarial loss (experience adjustments, financial and demographic assumption changes)	156	15
Contributions by plan participants	—	—
Curtailed gain	2	1
Settlement gain	—	—
Liabilities extinguished on settlement	18	1
Benefits paid	27	28
Benefit obligation as at 31 December	(925)	(1,089)

This table shows the nature and composition of our plan assets:

Asset Type	2025 Fair Value (€m)	2025 Plan assets (%)	2024 Fair Value (€m)	2024 Plan assets (%)
Equities	201	20	278	24
Bonds	776	76	824	71
Property	41	4	51	5
Cash and cash equivalents	5	—	4	—
Fair value of plan assets at 31 December	1,023	100	1,157	100

This table shows the pension benefit obligations recognised in the SII balance sheet:

Pension Benefit Obligations	2025 (€m)	2024 (€m)
Benefit obligation as at 31 December	(925)	(1,089)
Fair value of plan assets at 31 December	1,023	1,157
Plan surplus / (deficit)	98	68
Unrecognised amount of plan surplus due to asset ceiling	(98)	(68)
Pension Benefit Obligation as at 31 December	—	—

Under International Financial Reporting Interpretations Committee (IFRIC) 14, The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction, the company must assess whether a pension asset has economic benefit to the company through future contribution reductions or refunds. In the event that the company is not entitled to a benefit, a limit or 'asset ceiling' is applied. An asset ceiling of €(98)m was required as at 31 December 2025 (31 December 2024 : €(68)m).

Note 3: Deposits from reinsurers

Deposits from reinsurers are funds held by the company under reinsurance contracts. Premiums and claims due in the period are paid to or withdrawn from the funds withheld account.

Solvency II purposes:	IFRS reporting purposes:
The company estimates amounts payable to reinsurers in a manner consistent with the claim liability associated with the reinsured policy.	There is no valuation difference between Solvency II and IFRS basis.

Note 4: Deferred tax liabilities

Deferred tax is recognised in respect of all timing differences that have originated, but not yet reversed, at the balance sheet date. This means where transactions or events have occurred at that date it will result in an obligation to pay more tax or a right to pay less tax.

When calculating a net deferred tax liability, deferred tax assets are offset only to the extent that it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted. The tax rate used to calculate the deferred tax balance is the rate that's expected to be in-force at the time the tax becomes payable. There is no expiry date of taxable temporary differences.

Solvency II purposes:	IFRS reporting purposes:
<p>Article 15 of the Delegated Act dictates how the company accounts for deferred tax. It says that the company should:</p> <ul style="list-style-type: none"> > Recognise and value deferred taxes in relation to all assets and liabilities, including technical provisions. > Value deferred taxes on the basis of the difference between the values ascribed to assets and liabilities recognised and valued in accordance with Article 82 of SI 485 of the European Union (Insurance and Reinsurance) Regulations 2015 and in the case of technical provisions in accordance with Articles 83 to 98 and the values ascribed to assets and liabilities as recognised and valued for tax purposes. > Only ascribe a positive value to deferred tax assets where it is probable that future taxable profit will be available against which the deferred tax asset can be used, taking into account any legal or regulatory requirements on the time limits relating to the carry forward of unused tax losses or the carry forward of unused tax credits. 	There are no valuation differences between Solvency II and IFRS basis. However there is a deferred tax effect, resulting from the various accounting differences between Solvency II and Financial Statements as discussed throughout this document.

Note 5: Debts owed to credit institutions

'Debts owed to credit institutions' means bank overdrafts held with credit institutions.

Solvency II purposes:	IFRS reporting purposes:
The company values bank overdrafts at their face value.	There is no valuation difference between Solvency II and IFRS basis.

Note 6: Financial Liabilities other than debts owed to credit institutions

'Financial liabilities other than debts owed to credit institutions' refers to liabilities under lease commitments.

Solvency II purposes:	IFRS reporting purposes:
<p>Lease liabilities</p> <p>On initial application of IFRS16 lease liabilities were measured as the present value of lease payments that were not paid at the date of commencement. These payments were discounted using an incremental borrowing rate ("IBR") based on a group borrowing rate.</p> <p>The company will increase its lease liabilities to reflect the interest charge and will reduce the liabilities for any lease payments made.</p> <p>The company will remeasure lease liabilities if there are any lease modifications or if there is a change in the lease payments. The lease liability shall also be re-measured by the company if there is a change in either the lease term or a change in the assessment of an option to purchase the underlying asset. These remeasurements may also lead to a change in the discount rate used.</p> <p>Minor leases held by the Company have been identified and assessed. These low value items are treated as an expense through the income statement.</p>	<p>There are no valuation differences between Solvency II and IFRS basis.</p>

Note 7: Insurance and intermediaries payable

'Insurance and intermediaries payables' refers to the balance of outstanding claims payable to policyholders, commissions payable and premiums on deposit.

Solvency II purposes:	IFRS reporting purposes:
<p>The company records payables on an accruals basis.</p>	<p>There are no valuation differences between Solvency II and IFRS basis.</p>

Note 8: Reinsurance payables

'Reinsurance payables' represent the balance due to reinsurers for outstanding reinsurance premiums and experience rating refunds for monies due to multinational pooling (MNP) arrangements.

Solvency II purposes:	IFRS reporting purposes:
<p>The company records payables on an accruals basis.</p> <p>The company records MNP payables on an accruals basis to account for premiums and claims activity that has not yet been agreed with the MNP.</p>	<p>There are no valuation differences between Solvency II and IFRS basis.</p>

Note 9: Payables (trade, not insurance)

'Payables (trade, not insurance)' represent the current tax liability of the company.

Solvency II purposes:	IFRS reporting purposes:
<p>The company provides corporation tax payable on taxable profits at current tax rates.</p>	<p>There are no valuation differences between Solvency II and IFRS basis.</p>

Note 10: Other liabilities

‘Other liabilities’ includes other unit-linked liabilities not shown anywhere else on the balance sheet, for example outstanding balances with brokers. This section also includes other non-linked liabilities not shown anywhere else on the balance sheet, for example intercompany liabilities, other taxation balances (PAYE, Exit Tax) and accruals.

Solvency II purposes:	IFRS reporting purposes:
The company records payables on an accruals basis.	There are no valuation differences between Solvency II and IFRS basis.

During the year there have been no changes to the recognition and valuation basis of the liabilities noted above.

During 2017 we granted a legal charge over a block of assets to support liabilities to a specific policyholder. The value of these assets at the end of 2025 was €182m (2024: €203m). We have substantially retained the benefit of all the risks and rewards associated with these assets and continue to recognise them as available to meet the liability to the policyholder. In certain circumstances, the policyholder could enforce the charge and obtain control of the assets to offset our obligation to them under the policy, the likelihood of which is remote.

For estimation uncertainty, please refer to section D.4 (Alternative Methods for Valuation).

D.4 ALTERNATIVE METHODS FOR VALUATION

Overview of methodology for valuing invested assets

The Technical Specification (EIOPA 14/209) outlines the Solvency II rules on how to value assets and liabilities, other than technical provisions. It says that, unless otherwise stated, the default reference framework should be the international accounting standards, as adopted by the European Commission in line with Regulation (EC) No 1606/2002.

In most cases those international accounting standards (IFRS) and Solvency II give consistent valuations.

For our annual statutory financial statements we recognise assets and liabilities in line with IFRS. For our regulatory reporting we follow Central Bank guidelines.

As required under IFRS 13 (Fair Value Measurement), our annual audited statutory financial statements disclose how we value assets and liabilities across level 1, 2 and 3. This is the fair value hierarchy.

- > **Level 1:** fair value measurements based on quoted market prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.
- > **Level 2:** fair value measurements based on inputs other than quoted prices included within level 1 that are observable for the asset or liability either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- > **Level 3:** fair value measurements based on valuation techniques that include inputs for the asset and liability that are based on unobservable market data.

Level 1 and 2 show what’s known as a ‘mark to market’ approach. This means values are based on readily available prices in orderly transactions that are sourced externally.

Level 3 shows a ‘marked to model’ approach. This means values are based on assumptions or financial models.

Where assets are ‘marked to model’ the relevant primary investment manager must maintain supporting documentation addressing:

- > a description of the process followed (model design) and the data/assumptions used by the approach (including assessment of data quality)
- > the reason why a ‘mark to market’ approach is not possible
- > the sign-off process applied in reviewing the valuation and other applicable controls (such as any applicable benchmarking of valuation output to other comparable methods)
- > the level of uncertainty inherent in the valuation approach and an assessment of the model’s performance in this case, which should include any particular circumstances where the approach would be expected to be ineffective
- > the results of any independent check performed in relation to model outputs
- > possible alternative valuation models where primary models are complex.

At least once a year, the relevant primary investment manager presents a report to our Board Audit Committee for review and approval. The report outlines how the manager priced the asset, what management considered appropriate and the resulting valuation of unquoted securities we hold. These unquoted

securities primarily consist of bonds, venture capital and unit trusts.

The ILA Reporting Committee (ILARC) is made up of the Chief Financial Officer (Chairperson), Head of Actuarial Function, Executive Manager ILA Group Valuation and Reporting, Head of Group Finance and Executive Financial Reporting Manager. The ILARC is responsible for ensuring application of the Irish Life Group Financial Reporting and Disclosure Policy.

Among other responsibilities, the ILARC is required to assess the relevance and adequacy of the policies associated with the valuation of assets and liabilities at least once a year. This has to include taking into consideration changes in accounting rules and policies as governed by the international accounting standards.

For invested assets, we expect that our primary investment managers maintain:

- > sufficient independence in valuing assets
- > sufficient documentation of applicable standards and guidelines
- > sufficient control over valuation models
- > sufficient management information
- > consistent governance between internally and externally managed funds. This is set out in our investment management agreements.

This is set out in our investment management agreements.

Where the unit-linked and non-linked investment managers hold units in the same fund, both investment managers will ensure they use the same fund price at the end of each quarter. Where this is not practical, the investment managers will contact the group financial reporting and control team to assess options. If the investment managers propose to use different prices for the same assets at the end of the financial year, this will be brought to the attention of the Board Audit Committee and set out the reasoning behind their proposal. The Board Audit Committee will review and, if appropriate, ratify the proposal.

We base estimates and associated assumptions on experience and various other factors that we believe to be reasonable under the circumstances. These factors are reflected in our judgements about the carrying amounts of assets and liabilities that are not objectively verifiable. We review estimates and underlying assumptions on an on-going basis. Where necessary, we revise them to reflect current conditions. This applies to uncertainties that arise on estimations we use when we value assets and liabilities.

ILA-invested assets are managed by Keyridge and Canada Life Asset Managers, which is part of the GWL group. A small percentage of ILA's unit-linked invested assets comprise the third-party Self Directed Funds (SDFs), which are managed in-house by ILA.

D.5 ANY OTHER INFORMATION

No other items to note.

E. CAPITAL MANAGEMENT



This section describes the components of our Own Funds as at 31 December 2025, as well as the policies and processes we use to make sure we meet all regulatory capital requirements when we manage Own Funds.

E.1 Own Funds

'Own Funds' refers to the excess of the value of our assets over the value of our liabilities, where the value of our liabilities includes technical provisions and other liabilities.

Own Funds are divided into three tiers based on their permanence, and how well they can absorb losses. Tier 1 funds are of the highest quality.

We manage our Own Funds so that the solvency position stays within a targeted range although management may choose to operate outside this targeted range from time to time in order to provide financial flexibility.

E.1.1

Management of Own Funds

Our policy is to manage the capital base so that we meet all regulatory requirements. We also aim to maintain investor, creditor and market confidence, and to make sure there is enough capital to support our future growth. Our business planning process, which considers projections over a five year time frame, informs our capital management.

We manage our Own Funds so that we maintain high quality capital, mainly equity. The assets backing our Own Funds are mainly made up of:

- > relatively secure assets such as fixed interest assets, as well as some owner occupied property holdings
- > the expected value of future profits from our existing business, which we include when we calculate technical provisions (as discussed in section D.2 Technical Provisions). A large part of this value is offset by capital requirements in the Solvency Capital Requirement (SCR).

E.1.2

Components of Own Funds

This table sets out and assesses the way we value and calculate our Own Funds:

Solvency II Own Fund Item	How we value Own Funds (according to Solvency II rules)	Assessment
Ordinary share capital	Valued in accordance with Article 75 of Directive 2009/138.	This is the share capital and share premium, based on the company's statutory accounts.
Share premium account related to ordinary share capital		All of the company's share capital and share premium is classed as Tier 1 unrestricted.
Surplus funds	Article 91 of Directive 2009/138 (Article 106 of SI 485) defines surplus funds: "1. Surplus funds shall be deemed to be accumulated profits which have not been made available for distribution to policy holders and beneficiaries" Tiering is in line with Article 69 of the Delegated Act.	The definition is understood to mean surplus available to With Profit fund holders.
Reconciliation reserve	Valued in accordance with Article 70 of the Delegated Act.	The reconciliation reserve equals the excess of assets over liabilities from the company Solvency II balance sheet. It is reduced by the following amounts:
		i) Own shares - n/a
		ii) Foreseeable dividends
		iii) The basic own fund items listed above - ordinary share capital, share premium and surplus fund
		iv) Restrictions relating to the company's ring-fenced funds - see below
In line with Article 69, all reconciliation reserve is classed as Tier 1 unrestricted.		
Restrictions in respect of the company's ring-fenced funds	Valued in accordance with Article 81 of the Delegated Act.	Restrictions apply in respect of the assets in the company's ring-fenced funds. The amount which must be deducted from Own Funds is calculated separately for each ring-fenced fund as: the value of assets held within the ring-fenced fund minus the value of the liabilities of the ring-fenced fund minus the SCR for the ring-fenced fund. The deduction in respect of each ring-fenced fund is subject to a minimum of zero.
Expected profits included in the future premiums	Valued in accordance with Article 70 of the Delegated Act.	Expected profit in future premiums contributes to the company's Own Funds, as discussed in section C.4.1 Expected Profit Included in Future Premium. This is classed as Tier 1 unrestricted and is already included in the reconciliation reserve amount.

We do not hold any hybrid instruments.

This table shows the breakdown of our Own Funds:

€m	31 December 2025	31 December 2024
Tier 1 - unrestricted		
Issued share capital	1	1
Share premium account	340	340
Surplus funds	—	—
Reconciliation reserve	1,393	1,194
Other own fund items approved by the supervisory authority	190	190
Available Own Funds (after foreseeable dividends and adjustments)	1,924	1,725
Ring-fenced funds adjustment (Participating Funds)	—	—
Total available Own Funds to meet the SCR and MCR	1,924	1,725

³ Dividends of €40m, were approved by the Board in February 2026, have been accounted for as a liability on the SII Balance Sheet and part of 'Reconciliation reserve' in the table above. This change is driven by the EIOPA taxonomy release in Q4 2023 which states that any dividends approved by the Board after the reporting period should be accounted for as a payable.

Reconciliation reserve

The reconciliation reserve represents the excess of assets over liabilities, net of certain adjustments. The change in the excess of assets over liabilities reflects the movements in Own Funds from the day-to-day operations of the business, including movements in the distributable and non-distributable reserves of the business. Foreseeable dividends are determined based on review of distributable reserves and capital requirements. The reconciliation reserve will vary over time based on the experience of the company, including lapse and claims, expense levels and the impact of writing new business.

Changes in own funds in 2025

Overall, Own Funds have increased by €199m in 2025.

The €199m increase is mostly due to:

- > experience gains and the impact of assumption changes
- > the impact of investment market returns during 2025 on the insurance business
- > margins which emerged from our existing business.

These items were partially offset by dividend payments to our parent company during 2025.

Movements in the company's Own Funds in the future will depend on the company's experience and dividend payments. We intend to manage our Own Funds so that the solvency position stays within a targeted range, as noted at the beginning of Section E.1 Own Funds.

Deferred taxes

The company's Own Funds include a deferred tax liability of €187m at 31 December 2025. This reflects tax that is expected to be paid in the future, if the future profits reflected in Own Funds arise as expected, and on undeclared surplus on net life business (as described in Section D.3.2, Note 4).

No deferred tax asset is held under Solvency II at year end 2025

Ring-fenced funds

We have four ring-fenced funds. Two ring-fenced funds relate to our pension schemes, and the other two ring-fenced funds relate to our Participating Business.

In the table above, there is a €nil deduction for ring-fenced funds on 31 December 2025 (2024: €nil). This relates to the excess of the surplus over the SCR in our ring-fenced Participating Funds.

For our pension schemes, the excess of liabilities over assets is €nil (2024: €nil). We show this on the balance sheet as a liability, and so it does not result in any additional available assets. As a result, we do not need to make any deductions to Own Funds relating to these pension schemes.

Deductions to own funds and restrictions on transferability

There are no other deductions to Own Funds. There are also no significant restrictions on how we can transfer our Own Funds.

Limits on eligibility of capital

The limits on eligible Tier 2 capital, Tier 3 capital and restricted Tier 1 capital have no impact on our eligible Own Funds to cover the SCR.

ILA has no restricted Tier 1, Tier 2 or Tier 3 capital as at 31 December 2025.

E.1.3

Eligible Own Funds to cover Solvency Capital Requirement (SCR) and Minimum Capital Requirement (MCR)

This table sets out our eligible Own Funds to cover the SCR and MCR:

€m	31 December 2025	31 December 2024
Tier 1 - unrestricted	1,924	1,725
Tier 1 - restricted	—	—
Eligible Own Funds to meet SCR and MCR	1,924	1,725
Solvency Capital Requirement (SCR)	1,250	1,137
Solvency ratio	154 %	152 %
Minimum Capital Requirement (MCR)	562	512
Eligible Own Funds as a percentage of MCR	342 %	337 %

E.1.4**Equity in financial statements compared to Solvency II Own Funds**

We prepare our financial statements under International Financial Reporting Standards (IFRS) rules.

There are some differences between the equity in our financial statements and the Solvency II Own Funds:

- > the way we value insurance contract liabilities (including reinsurance assets) and investment contract liabilities in the financial statements differs from how technical provisions are valued under Solvency II (as discussed in section D.2 Technical Provisions)
- > the financial statements allow us to defer incremental acquisition costs and upfront fees through a Deferred Acquisition Costs (DAC) asset and Deferred Front End Fees (DFEF) liability. These are not allowed under Solvency II valuation rules (as discussed in section D.1 Assets and D.3 Other Liabilities above)
- > our intangible assets are valued as nil under Solvency II (as discussed in section D.1 Assets above).
- > we adjust deferred tax liabilities to reflect the impact on tax when assets and liabilities are valued differently (as discussed above)

This table shows the difference between the equity in the financial statements and the Solvency II Own Funds at the year end.

€m	31 December 2025	31 December 2024
Solvency II Own Funds	1,924	1,725
Differences in technical provisions	(1,076)	(880)
Investment contracts DAC and DFEF	262	247
Differences in valuation of intangible assets	—	—
Deferred tax	122	95
Proposed dividends	40	40
Other	1	1
Financial statements: shareholder equity plus non-controlling interest	1,273	1,228

The difference between Solvency II Own Funds and shareholder equity plus non-controlling interest in the financial statements is €653m at 31 December 2025.

E.1.5**Transitional arrangements**

We do not use any Solvency II transitional arrangements.

E.1.6**Ancillary Own Funds**

We do not have any ancillary own fund items.

E.2 SOLVENCY CAPITAL REQUIREMENT SPLIT BY RISK MODULE

We calculate the SCR using the standard formula. The SCR includes:

- > the Basic Solvency Capital Requirement (BSCR)
- > the SCR for operational risk
- > any adjustments for the loss-absorbing capacity of deferred taxes and technical provisions.

We calculate the BSCR using these six risk modules:

- > market
- > counterparty (default)
- > life underwriting
- > non-life underwriting
- > health underwriting
- > intangible assets.

We combine the results from each of these risk modules using correlation factors.

The table below shows the split of the SCR. The non-life underwriting and intangible assets risk modules do not apply to us, so are not included in the table.

€m	31 December 2025	31 December 2024
Market risk	769	685
Counterparty risk	56	52
Life Underwriting risk	712	732
Health Underwriting risk	373	234
Operational risk	91	81
Diversification impacts	(553)	(438)
Loss absorbing capacity of deferred tax	(199)	(179)
SCR	1,250	1,137

Note: In the table above, we have shown the SCR for each risk category after allowing for the impact of the loss absorbing capacity of technical provisions. This mainly impacts the market risk category. In Appendix 6, the SCR for each risk category is shown before allowing for the loss absorbing capacity of technical provisions, and the loss absorbing capacity of technical provisions is shown separately. Another reason for a difference in the SCRs in comparison to Appendix 6 is how the adjustment for diversification due to ring fenced funds is allocated to the individual SCRs. The presentation of the QRT in Appendix 6 is in line with the EIOPA SFCR guidelines.

The SCR increased by €113m during 2025 to €1,250m (2024: €1,137m). The increase is mainly due to:

- > a €139m increase in the Health Underwriting Risk, primarily due to new business and the unbundling of life and illness benefits into their associated risk modules.
- > an €84m increase in Market Risk, mainly driven by investment market returns and new business

- > a €19m decrease in the Life Underwriting Risk, mainly due to the unbundling of life and illness benefits into their associated risk modules, partially offset by investment market returns and new business
- > partly offset by an €84m increase in diversification benefits and a €20m increase in the loss absorbing capacity of deferred tax.

E.2.1

Use of simplified methods

Every stress or shock impact we used to calculate our overall SCR was produced separately on a full calculation basis. This means that we do not use any of the simplifications allowed in the Delegated Acts when we calculate the SCR except for the ones mentioned below.

Some simplifications were applied when calculating the counterparty risk component of the SCR:

- > we used a simple factor to reduce the value of the collateral assets for reinsurance by 25% (excluding funds withheld), which allowed for market risk on the assets held in the collateral accounts.
- > for individual business, we split the overall risk-mitigating effect from reinsurance by counterparty. We assumed that the risk mitigating effect was split between counterparties in proportion to each counterparty's share of the best estimate reinsurance asset.

E.2.2

Undertaking specific parameters and capital add-ons

We do not use undertaking specific parameters. No capital add-ons apply to us.

E.2.3

Loss Absorbing Capacity of Deferred Taxes

The SCR has been reduced by €199m for the loss absorbing capacity of deferred taxes. This reflects that if the company incurs losses due to adverse experience there will be a reduction in the tax paid by the company.

The source of the loss absorbing capacity of deferred taxes at year-end 2025 is as follows:

- > **Deferred tax liability of €187m.** As noted in Section E.1, Own Funds allow for a deferred tax liability of €187m. The SCR calculation anticipates stress events which reduce the value of future profits. The occurrence of these stress events would also mean that this tax liability would not arise.
- > **Carry back against prior year tax payments €12m.** Under Irish tax law if losses are incurred, it is possible to reclaim tax paid in respect of the previous calendar year. If the stress events envisaged in the SCR calculation arise this tax payment can be reclaimed.

No allowance is made for any loss absorbing capacity of deferred taxes from future profits. It is not expected that there will be a deferred tax asset after allowing for the loss absorbing capacity of deferred taxes.

E.2.4

Calculation of the Minimum Capital Requirement

The tables below show the inputs to the MCR:

2025			
€m	Amount	Factor	Contribution to MCR
Obligations with profit participation: guaranteed benefits	30	3.7 %	1
Obligations with profit participation: future discretionary benefits	30	(5.2)%	(2)
Unit-linked insurance obligations	70,090	0.7 %	491
Other life and health obligations	2,627	2.1 %	55
Capital at risk	260,407	0.07 %	182
Total Linear MCR			728
MCR Cap (45% of SCR)			562
Minimum Capital Requirement			562

2024			
€m	Amount	Factor	Contribution to MCR
Obligations with profit participation: guaranteed benefits	43	3.7 %	2
Obligations with profit participation: future discretionary benefits	30	(5.2)%	(2)
Unit-linked insurance obligations	65,573	0.7 %	459
Other life and health obligations	2,760	2.1 %	58
Capital at risk	243,957	0.07 %	171
Total Linear MCR			688
MCR Cap (45% of SCR)			512
Minimum Capital Requirement			512

E.2.5

Changes since the previous reporting period

The SCR increased by €113m over 2025. The increase in the SCR is mainly due to an increase in Health Underwriting Risk and Market Risk, partly offset by a decrease in Life Underwriting Risk and Operational Risk and an increase in diversification benefits.

The MCR increased by €51m over 2025. This is due to the increase in the SCR.

E.3 USE OF DURATION BASED SUB-MODULE IN THE CALCULATION OF THE SOLVENCY CAPITAL REQUIREMENT

We do not use the duration based equity risk sub-module.

E.4 DIFFERENCES BETWEEN STANDARD FORMULA AND ANY INTERNAL MODEL USED NT

We use the standard formula to calculate the SCR.

E.5 NON-COMPLIANCE WITH THE MINIMUM CAPITAL REQUIREMENT AND NON-COMPLIANCE WITH THE SOLVENCY CAPITAL REQUIREMENT

During 2025 we were in compliance with the SCR and MCR requirements.

E.6 ANY OTHER INFORMATION

No other items to note.

GLOSSARY

Ancillary own funds

Investment, or capital, that's been promised to a company but not paid. For Solvency II, this counts as capital towards an insurer's Solvency Capital Requirement. However, it only counts as Ancillary Own Funds - and therefore towards Solvency II requirements - if:

- > the insurer could call in the capital at any point
- > there are no conditions attached to transferring the capital
- > the regulator has approved the commitment to transfer the capital.

Annual premium equivalent

Annual premium equivalent (APE) is a common sales measure calculation used by insurance companies, where the sales are measured by taking the value of regular premiums, plus 10% of single premiums written during the year.

Assets under administration (AUA)

Assets managed by a financial institution on behalf of a client.

Assets under management (AUM)

Total market value of the assets managed for third parties.

Auto enrolment

A proposed system under which workers will be automatically enrolled in a pension scheme when they start a job. Such systems already exist in many developed economies, and is set to be introduced to Ireland in 2024.

Bancassurance

Partnership between a bank and an insurance company to allow a bank to sell insurance products.

Bear market

A bear market is when prices of securities fall sharply, and a sweeping negative view causes the sentiment to further entrench itself. As investors anticipate losses in a bear market and selling continues, pessimism grows.

BPS

Basis points (BPS) refers to a common unit of measure for interest rates and other percentages in finance. One basis point is equal to 1/100th of 1%, or 0.01%, or 0.0001, and is used to denote the percentage change in a financial instrument.

Bulk annuity

A group of policies written by an insurer that pays retirement income to policyholders. We typically sell bulk annuities when a defined benefit pension scheme wants to insure its liabilities. This usually happens when a pension scheme is being wound up.

Capital add-on

An additional amount of capital which the supervisory authority may, in exceptional circumstances, require a company to hold over and above the Solvency Capital Requirement.

Capital at risk

The loss that an insurance company would make if someone with a policy dies. The capital at risk for any policy cannot be less than zero.

It is calculated like this:

- > the amount that the company would pay if the person died, minus
- > the amount that the company would receive from reinsurers if the person died, under its reinsurance arrangements, minus
- > the technical provisions minus reinsurance recoverables that the company holds for that policy.

The total capital at risk is the sum of the capital at risk for all the policies the company has written.

Correlation factors

Factors which reflect the relationships between the risks included in the calculation of the Solvency Capital Requirement.

Defined Contribution

Defined contribution (DC) schemes are occupational pension schemes where a customer's contributions and their employer's contributions are both invested and the proceeds used to buy a pension and/or other benefits at retirement. The value of the ultimate benefits payable from the DC scheme depends on the amount of contributions paid, the investment return achieved less any fees and charges, and the cost of buying the benefits.

Delegated act

One of the tools the EU uses to put a law in place. Generally, they use an 'implementing act' for ruling on procedure and on how to follow legislation that already exists in other acts. They use a 'delegated act' for ruling on the content of legislation. A delegated act might, for example, add or change elements of a piece of legislation that are not fundamental to that legislation's essence.

The Solvency II regime involves both implementing acts and delegated acts.

Derivatives

Financial products made up of assets packaged together. The value of the product depends on - or 'derives' from - the value of the underlying assets. The asset could be, for example, currency or a commodity. Futures and options are examples of derivatives.

Duration based equity risk sub-module

This allows a company to hold a lower SCR in respect of some equity holdings, as long as it meets certain conditions and gets approval from the supervisory authority.

Economic soft landing

A scenario where an economy slows down gradually and avoids a severe recession.

Forward rate agreements

An agreement to buy a particular amount of currency at a fixed price on a fixed date in the future.

Future discretionary benefits

Benefits which ILA may pay in addition to the minimum benefits payable under a policyholders' contract. For example, for participating business (see definition), bonuses may be paid to policyholders based on the profits of the participating fund.

General account assets

A general account generally refers to the combined or aggregate investments and other assets of an insurance company available to pay claims and benefits to which insured entities or policyholders are entitled.

Gross Domestic Product (GDP)

This is a key economic indicator that measures the total value of all goods and services produced with a country's borders over a specific period. Reflecting the economic health of an economy.

Hybrid instruments

An investment product that combines two or more different financial instruments, usually an equity and a debt security.

Irish Life Multi Asset Portfolios (MAPS®)

Irish Life MAPS® are a range of unit linked funds, which are available across pension, investment and savings plans. There are five MAPS funds. Each fund is managed to a specific risk level.

Lapse rate

A measure of how often customers cancel their policies early or stop paying premiums. It is usually calculated as the number of policies which lapsed in a given year out of the total number of policies that were in place in that year.

Loss absorbing capacity of technical provisions

The reduction in the SCR which arises due to reductions in future discretionary benefits (see definition) expected in adverse scenarios.

Master Trusts

A master trust is a pension scheme for multiple employers.

Modified Domestic Demand (MDD)

This is an economic measure used primarily in Ireland to provide a clearer picture of the domestic economy by excluding certain large transactions that do not significantly impact the domestic economy.

Off balance sheet

Not on a company's balance sheet. Items that are considered off balance sheet are generally ones the company does not have legal claim to or responsibility for.

Own Risk and Solvency Assessment (ORSA)

A set of processes which assess a company's risk profile and the capital it needs to hold in light of these risks. It assesses both the current risk profile, and what it is likely to be in the future. It helps us make decisions, and analyse strategy and risk. In line with standard insurance regulations, we carry out an ORSA each year.

Participating business

Policies where the benefits paid to policyholders include bonuses which vary depending on the profits earned by a fund (the 'participating fund') which the company maintains.

Ring-fenced fund

A fund where a company cannot use the assets within the fund to meet liabilities outside the fund.

Securitisation

Different types of contractual debt being pooled, and then sold to various investors.

Sticky Inflation

Refers to the situation where certain prices in the economy are slow to adjust to change in economic conditions, for example wages and rents are often considered sticky because they typically are set through contracts that are not frequently renegotiated.

SFDR Article 8

European Union's Sustainable Finance Disclosure Regulations ("SFDR") Article 8 sustainability criteria for investing funds.

Special purpose vehicle

An entity formed by a company for a particular project or task, usually to hold assets.

Transitional arrangements

Arrangements which allow companies to gradually switch from the Solvency I to Solvency II capital calculation basis.

With profit fund holders

Policyholders whose benefits include bonuses which vary depending on the profits earned by a 'participating fund' (see 'participating business' definition).

Yields

Generally refers to the earnings generated and realised on an investment

Appendices



Amounts in the tables that follow are in €'000s.

List of reported templates:

S.02.01.02 – Balance sheet

S.05.01.02 – Premiums, claims and expenses by line of business

S.12.01.02 – Life and Health SLT Technical Provisions

S.22.01.21 – Impact of long term guarantees measures and transitionals

S.23.01.01 – Own Funds

S.25.01.21 – Solvency Capital Requirement – for undertakings on Standard Formula

S.28.01.01 – Minimum Capital Requirement – Only life or only non-life insurance or reinsurance activity

APPENDIX 1

S.02.01.02

Balance Sheet

		Solvency II value
		C0010
Assets		
R0030	Intangible assets	0
R0040	Deferred tax assets	0
R0050	Pension benefit surplus	0
R0060	Property, plant & equipment held for own use	221,434
R0070	Investments (other than assets held for index-linked and unit-linked contracts)	4,218,808
R0080	<i>Property (other than for own use)</i>	18,690
R0090	<i>Holdings in related undertakings, including participations</i>	0
R0100	<i>Equities</i>	24,439
R0110	<i>Equities - listed</i>	24,439
R0120	<i>Equities - unlisted</i>	0
R0130	<i>Bonds</i>	3,918,971
R0140	<i>Government Bonds</i>	1,907,474
R0150	<i>Corporate Bonds</i>	2,011,497
R0160	<i>Structured notes</i>	0
R0170	<i>Collateralised securities</i>	0
R0180	<i>Collective Investments Undertakings</i>	58,068
R0190	<i>Derivatives</i>	33,557
R0200	<i>Deposits other than cash equivalents</i>	165,082
R0210	<i>Other investments</i>	0
R0220	Assets held for index-linked and unit-linked contracts	71,225,345
R0230	Loans and mortgages	211,865
R0240	<i>Loans on policies</i>	1,185
R0250	<i>Loans and mortgages to individuals</i>	0
R0260	<i>Other loans and mortgages</i>	210,680
R0270	Reinsurance recoverables from:	1,662,849
R0280	<i>Non-life and health similar to non-life</i>	0
R0290	<i>Non-life excluding health</i>	0
R0300	<i>Health similar to non-life</i>	0
R0310	<i>Life and health similar to life, excluding index-linked and unit-linked</i>	1,660,683
R0320	<i>Health similar to life</i>	113,763
R0330	<i>Life excluding health and index-linked and unit-linked</i>	1,546,920
R0340	<i>Life index-linked and unit-linked</i>	2,166
R0350	Deposits to cedants	0
R0360	Insurance and intermediaries receivables	114,456
R0370	Reinsurance receivables	172,207
R0380	Receivables (trade, not insurance)	0
R0390	Own shares (held directly)	0
R0400	Amounts due in respect of own fund items or initial fund called up but not yet paid in	0
R0410	Cash and cash equivalents	38,298
R0420	Any other assets, not elsewhere shown	524,674
R0500	Total assets	78,389,936

APPENDIX 1

S.02.01.02

Balance Sheet (continued)

		Solvency II value
		C0010
Liabilities		
R0510	Technical provisions - non-life	0
R0520	<i>Technical provisions - non-life (excluding health)</i>	0
R0530	<i>TP calculated as a whole</i>	0
R0540	<i>Best Estimate</i>	0
R0550	<i>Risk margin</i>	0
R0560	<i>Technical provisions - health (similar to non-life)</i>	0
R0570	<i>TP calculated as a whole</i>	0
R0580	<i>Best Estimate</i>	0
R0590	<i>Risk margin</i>	0
R0600	Technical provisions - life (excluding index-linked and unit-linked)	4,525,502
R0610	<i>Technical provisions - health (similar to life)</i>	691,139
R0620	<i>TP calculated as a whole</i>	0
R0630	<i>Best Estimate</i>	626,223
R0640	<i>Risk margin</i>	64,916
R0650	<i>Technical provisions - life (excluding health and index-linked and unit-linked)</i>	3,834,363
R0660	<i>TP calculated as a whole</i>	0
R0670	<i>Best Estimate</i>	3,720,956
R0680	<i>Risk margin</i>	113,408
R0690	Technical provisions - index-linked and unit-linked	70,274,257
R0700	<i>TP calculated as a whole</i>	71,192,818
R0710	<i>Best Estimate</i>	-1,101,047
R0720	<i>Risk margin</i>	182,486
R0740	Contingent liabilities	0
R0750	Provisions other than technical provisions	1,392
R0760	Pension benefit obligations	0
R0770	Deposits from reinsurers	487,770
R0780	Deferred tax liabilities	186,876
R0790	Derivatives	9,478
R0800	Debts owed to credit institutions	19,656
R0810	Financial liabilities other than debts owed to credit institutions	10,535
R0820	Insurance & intermediaries payables	543,512
R0830	Reinsurance payables	39,940
R0840	Payables (trade, not insurance)	14,032
R0850	Subordinated liabilities	0
R0860	<i>Subordinated liabilities not in BOF</i>	0
R0870	<i>Subordinated liabilities in BOF</i>	0
R0880	Any other liabilities, not elsewhere shown	353,117
R0900	Total liabilities	76,466,066
R1000	Excess of assets over liabilities	1,923,870

APPENDIX 2

S.05.01.02

Premiums, claims and expenses by line of business

Life

	Line of Business for: life insurance obligations					Life reinsurance obligations			Total
	C0210	C0220	C0230	C0240	C0250	C0260	C0270	C0280	
	Health insurance	Insurance with profit participation	Index-linked and unit-linked insurance	Other life insurance	Annuities stemming from non-life insurance contracts and relating to health insurance obligations	Annuities stemming from non-life insurance contracts and relating to insurance obligations other than health insurance obligations	Health reinsurance	Life reinsurance	
Premiums written									
R1410 Gross	204,579	483	7,273,002	745,696					8,223,760
R1420 Reinsurers' share	15,274	0	14,459	402,931					432,663
R1500 Net	189,305	483	7,258,543	342,765					7,791,097
Premiums earned									
R1510 Gross	197,948	483	7,273,002	745,108					8,216,542
R1520 Reinsurers' share	15,274	0	14,459	402,931					432,663
R1600 Net	182,674	483	7,258,543	342,177					7,783,879
Claims incurred									
R1610 Gross	84,172	15,985	6,069,014	571,372					6,740,544
R1620 Reinsurers' share	21,687	0	9,489	338,696					369,872
R1700 Net	62,484	15,985	6,059,525	232,677					6,370,672
Expenses incurred									
R1900	57,856	167	330,987	113,865					502,876
R2510 Balance - other technical expenses/income									0
R2600 Total technical expenses									502,876
R2700 Total amount of surrenders	0	1,015	2,652,365	59,759					2,713,139

APPENDIX 3

S.12.01.02

Life and Health SLT Technical Provisions

	Index-linked and unit-linked insurance		Other life insurance		C0090	C0100	C0150	Health insurance (direct business)		C0190	C0200	C0210
	C0040	C0050	C0070	C0080				C0170	C0180			
R0010	0	0	0	0	0	0	71,192,818	0	0	0	0	0
R0020	0	17,551	0	0	0	0	17,551	0	0	0	0	0
R0030	99,791	-1,064,379	-36,668	3,515,891	145,273	2,619,908	611,488	14,734	626,223			
R0080	0	-11,532	-3,852	1,496,814	50,105	1,531,535	94,712	19,051	113,763			
R0090	99,791	-1,052,846	-32,816	2,019,077	95,168	1,088,373	516,776	-4,317	512,459			
R0100	174	182,486	113,234	295,893	64,916	64,916			64,916			

R0010 Technical provisions calculated as a whole
R0020 Total Recoverables from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default associated to TP calculated as a whole

Technical provisions calculated as a sum of BE and RM

Best estimate
 Gross Best Estimate

R0080 Total Recoverables from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default

R0090 Best estimate minus recoverables from reinsurance/SPV and Finite Re

Risk margin

APPENDIX 4

S.22.01.21

Impact of long term guarantees measures and transitionals

	Amount with Long Term Guarantee measures and transitionals	Impact of transitional on technical provisions	Impact of transitional on interest rate	Impact of volatility adjustment set to zero	Impact of matching adjustment set to zero
	C0010	C0030	C0050	C0070	C0090
R0010	74,799,759	0	0	68,719	0
R0020	1,923,870	0	0	-36,679	0
R0050	1,923,870	0	0	-36,679	0
R0090	1,249,628	0	0	182	0
R0100	1,923,870	0	0	-36,679	0
R0110	562,333	0	0	82	0

R0010 Technical provisions

R0020 Basic own funds

R0050 Eligible own funds to meet Solvency Capital Requirement

R0090 Solvency Capital Requirement

R0100 Eligible own funds to meet Minimum Capital Requirement

R0110 Minimum Capital Requirement

APPENDIX 6

S.25.01.21

Solvency Capital Requirement - for Undertakings on Standard Formula

	Gross solvency capital requirement	USP	Simplifications
	C010	C090	C0120
R0010 Market risk	780,650		
R0020 Counterparty default risk	56,518		
R0030 Life underwriting risk	713,861		
R0040 Health underwriting risk	374,281		
R0050 Non-life underwriting risk	0		
R0060 Diversification	-556,579		
R0070 Intangible asset risk	0		
R0100 Basic Solvency Capital Requirement	1,368,730		
Calculation of Solvency Capital Requirement	C0100		
R0130 Operational risk	90,614		
R0140 Loss-absorbing capacity of technical provisions	-10,466		
R0150 Loss-absorbing capacity of deferred taxes	-199,250		
R0160 Capital requirement for business operated in accordance with Art. 4 of Directive 2003/41/EC	0		
R0200 Solvency Capital Requirement excluding capital add-on	1,249,628		
R0210 Capital add-ons already set	0		
R0211 of which, capital add-ons already set - Article 37 (1) Type a	0		
R0212 of which, capital add-ons already set - Article 37 (1) Type b	0		
R0213 of which, capital add-ons already set - Article 37 (1) Type c	0		
R0214 of which, capital add-ons already set - Article 37 (1) Type d	0		
R0220 Solvency capital requirement	1,249,628		
Other information on SCR			
R0400 Capital requirement for duration-based equity risk sub-module	0		
R0410 Total amount of Notional Solvency Capital Requirements for remaining part	1,247,464		
R0420 Total amount of Notional Solvency Capital Requirements for ring fenced funds	2,177		
R0430 Total amount of Notional Solvency Capital Requirements for matching adjustment portfolios	0		
R0440 Diversification effects due to RFF nSCR aggregation for article 304	0		
	Yes/No		
Approach to tax rate	C0109		
R0590 Approach based on average tax rate	Yes		
Calculation of loss absorbing capacity of deferred taxes	LAC DT		
	C0130		
R0640 LAC DT	-199,250		
R0650 LAC DT justified by reversion of deferred tax liabilities	-186,876		
R0660 LAC DT justified by reference to probable future taxable economic profit	0		
R0670 LAC DT justified by carry back, current year	-12,374		
R0680 LAC DT justified by carry back, future years	0		
R0690 Maximum LAC DT	-199,250		

