

# ORIOR GROUP HALF YEAR REPORT 2010

**EXCELLENCE IN FOOD** 

#### At a Glance

10.0

2009



- Best interim result ever
- Focus on profitable growth
- Switzerland's market leader in fresh convenience food
- Competitive edge thanks to outstanding product innovation and strong company culture
- Sound balance sheet with an equity ratio of 40.7%
- Return on Investment 14.3%
- Profit for the period diminished by additional financial expenses (TCHF 972) related to the IPO

#### **Key figures for ORIOR Group**

in CHF thousand	Jan-Jun 2010	∆ in %	Jan-Jun 2009
Revenues	246 664	+1.6%	242 796
EBITDA	26 147	+5.8%	24 702
as % of revenues	10.6%		10.2%
EBIT	19 385	+6.7%	18 173
as % of revenues	7.9%		7.5%
Profit for the period	10 281	+3.0%	9 983
as % of revenues	4.2%		4.1%
Net debt Third	88 627	-38.7%	144 645
Net debt / EBITDA ratio (annualized)	1.65 x		2.89 x
Shareholders' equity	153 932		54 994
Equity ratio	40.7%		24.6%
ROI (annualized)	14.3%		13.4%
Avg. number of employees (FTE)	1 251		1 265

<sup>&</sup>lt;sup>1</sup> Includes shareholder loan in the amount of TCHF 42 263

# ORIOR is the Swiss leader in fresh convenience food and for premium meat products

ORIOR produces innovative products for rapidly growing market niches in its Convenience segment, consisting of the Pastinella, Le Patron and Fredag competence centers, and its Refinement segment, consisting of the Rapelli and Spiess competence centers. Lineafresca is ORIOR's national transportation and logistics organization. It distributes our fresh products to retailers, hotels, restaurants and food service companies throughout Switzerland.

ORIOR delegates business responsibilities to those entities that are as close as possible to the market, namely to the subsidiaries and competence centers forming ORIOR Group. This allows us to quickly identify changing customer and consumer needs and to respond accordingly with innovative products and concepts. Depth rather than breadth and uncompromising quality standards are basic principles underlying our market and product philosophy. We seek to create lasting value with our products and to achieve a high degree of credibility among our customers.



#### **Brands**

ORIOR has a number of strong branded products. We strive for market leadership in every market niche we are active in. As an ambitious company seeking to set the benchmark for the industry, we also produce private label products for our customers. This approach has fostered the development of many strong partnerships between ORIOR and our retail, hotel, restaurant and food service customers.

#### **Dear Shareholders**

It is a pleasure to present you the first interim report of ORIOR AG since the company was listed on the Swiss Exchange in April of this year.

#### Successful market listing

Going public was clearly an event of historic importance for our company, one that had been meticulously prepared together with Capvis, our then and current major shareholder. We are proud to have succeeded in securing the trust of large numbers of institutional and individual investors who now constitute a firm element of our company's capital base. Their trust bolsters our confidence as we move forward with our vision of successfully developing and growing ORIOR as a leading fresh convenience food company in Switzerland and neighbouring regional markets.

#### Best interim results in the company's history

Despite lower raw material prices, we managed to increase our gross sales compared to the previous year once again and set a new record high for first-half sales, up 1.6 percent to CHF 246.7 million. The upturn in private consumption also contributed to the 4.4 percent increase in sales volumes.

We are particularly pleased with our earnings performance in the first half: Operating profit as measured by earnings before interest, taxes, depreciation and amortisation (EBITDA) rose by 5.8 percent to CHF 26.1 million despite growing pressure on prices, resulting in an EBITDA margin of 10.6 percent. EBIT rose by 6.7 percent to CHF 19.4 million. Due to non-recurring expenses associated with the IPO, reported profit for the period increased by only 3 percent to CHF 10.3 million. Excluding these additional expenses, bottom-line profit would have shown an increase of more than 10 percent.

Our strong business performance and the inflow of capital from the market listing had a positive impact on the balance sheet. Net debt was slashed from CHF 144.6 million to CHF 88.6 million while shareholders' equity nearly tripled to CHF 153.9 million, resulting in an equity ratio of 40.7 percent.

These were the best interim results the company has ever achieved. They confirm ORIOR's consistent growth and development, now marked by ten consecutive years of

record results. This sound track record is also a resounding confirmation of our strategy to focus our three segments Convenience, Refinement and Corporate, Export and Logistics on those areas where we are particularly strong and where we can take a leading position.

# Best interim result ever

#### Stable performance by all three segments

The Convenience segment delivered another convincing performance in all respects. Sales rose by 3 percent compared to the prior-year period to CHF 99.8 million and EBITDA was 19.4 percent higher at CHF 14.8 million. The strong earnings power of the Convenience segment was once again evident: Convenience contributed 38.7 percent of consolidated

revenues but 56.7 percent of consolidated EBITDA.

The Refinement segment confirmed its function as a major pillar of the Group's operations. With sales of CHF 145.6 million, down 0.9 percent compared to the prior-year period, the record-high level achieved in the previous year was almost held despite the highly competitive environment. Intensive marketing measures and higher energy costs led to a decline in EBITDA of -3.0 percent to CHF 13.2 million.

The Corporate, Export and Logistics segment displayed continued high growth rates, driven primarily by our steady sales growth in foreign markets. The volume of products sold surged by 52.6 percent, while sales rose by 24.3 percent. EBITDA remained in negative territory at CHF -1.9 million (prior-year period -1.4 million) mainly because of IPO-related extraordinary costs, stiff competition in foreign markets and the euro's weakness.

# Well filled innovation pipeline

#### Looking to the future with confidence

Business has traditionally been somewhat stronger in the latter half of the year so we expect ORIOR's second-half results to be slightly better than in the first half. Full-year sales and profit figures are therefore also expected to be somewhat higher than in the previous year.

Our well filled innovation pipeline will enable us to continue to act as a trendsetter in both the Convenience and Refinement segments and to introduce more new products or product variations. This will have a positive impact on top-line sales, as will the successful food service concepts for hotel and restaurant operators we have rolled out.

Although raw material prices are likely to generally trend slightly higher going forward, we are expecting average prices to be slightly lower than in the previous year. We assume gross margins will be stable in the months ahead. The value creation initiatives currently in the process of implementation and significantly lower financing costs should have a positive influence on costs going forward.

We appreciate the interest of our shareholders in ORIOR and thank you for the trust you have shown in us and our employees. We will do all we can to maintain and strengthen our company's success!

Rolf Friedli Chairman of the Board of Directors

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Rolf U. Sutter
CEO and Delegate of the Board of Directors

#### **Consolidated Income Statement**

in CHF thousand	Ref.	Jan-Jun 2010	∆ in %	Jan-Jun 2009
Gross sales		250 681		246 881
Reduction in gross sales	,	-4 017		-4 085
Revenues		246 664	+1.6%	242 796
Raw material / goods and services purchased	<del></del>	-144 542		-153 598
Changes in inventories		-555		7 514
Personnel expense		-46 195		- 44 653
Other operating income		372		368
Other operating expense		-29 597		- 27 725
EBITDA Earnings before interest, taxes, depreciation and amortisation		26 147	+5.8%	24 702
as % of revenues		10.6%		10.2%
Depreciation – tangible assets		-5 134		-4 972
Amortisation – intangible assets		-1 628		-1 557
EBIT Earnings before interest and taxes (EBIT)		19 385	+6.7%	18 173
as % of revenues		7.9%		7.5%
Financial income		184		403
Financial expense	• 7	-5 453		-4 797
Profit before taxes		14 116	+2.4%	13 779
as % of revenues		5.7%		5.7 %
Income tax expense	. 8	-3 835		-3 796
Profit for the period		10 281	+3.0%	9 983
as % of revenues		4.2%		4.1 %
Attributable to:				
Minority interests		0		0
Shareholders of Orior		10 281		9 983
Earnings per share in CHF				
Basic earnings per share	-	2.11		2.35
Diluted earnings per share		2.11		2.35
Weighted ø number of shares outstanding in '000	-	4 883		4 250

### **Consolidated Statement of Comprehensive Income**

in CHF thousand	January-June 2010	∆ in %	January-June 2009
Profit for the period	10 281	+3.0%	9 983
Exchange differences on translation of foreign operations	66		6
Other comprehensive income for the period, net of tax	66		6
Total comprehensive income for the period, net of tax	10 347	+3.6%	9 989
Attributable to:			
Minority interests	0		0
Shareholders of Orior	10 347		9 989

#### **Consolidated Balance Sheet**

in CHF thousand	Ref.	30.06.2010	in %	31.12.2009 in %	30.06.2009 in %
Cash and cash equivalents		31 432		28 216	25 144
Current financial assets		198		198	162
Trade accounts receivable		41 955		39 520	34 741
Other current receivables		3 134		2 774	2 697
Inventories and work in progress		63 677		58 737	73 161
Current income tax assets		14		63	32
Prepaid expenses / acccrued income		3 502		3 891	3 400
Current assets		143 912	38.1%	<b>133 399</b> 34.0%	<b>139 337</b> 35.2%
Property, plant and equipment		62 024		62 008	58 274
Investment property		214		214	214
Intangible assets	<u> </u>	171 373		172 164	173 405
Long-term financial assets	• 7	0		24 079	24 079
Deferred tax assets		269		0	0
Non-current assets		233 880	61.9%	<b>258 465</b> 66.0%	<b>255 972</b> 64.8%
Total assets		377 792	100%	<b>391 864</b> 100%	395 309 100%
Derivative financial instruments		2 275		1 887	2 417
Current financial liabilities		10 798		24 846	22 369
Trade accounts payable		41 820		45 440	45 257
Other current payables		3 354		2 163	3 647
Current income tax liabilities		7 970		9 685	7 439
Accrued liabilities		21 181		19 628	18 505
Current portion of provisions		32		92	1 138
<b>Current liabilities</b>		87 430	23.2%	103 741 26.5%	<b>100</b> 772 25.5%
Non-current financial liabilities – Third	• 7	106 986		146 668	169 082
Non-current financial liabilities – Related Parties	<b>o</b> 7/9	0		42 994	42 263
Defined benefit obligations		784		664	436
Provisions		2 916		2 932	1 995
Deferred tax liabilities		25 744		25 880	25 767
Non-current liabilities		136 430	36.1%	<b>219 138</b> 55.9%	239 543 60.6%
<b>Total liabilities</b>		223 860	59.3%	322 879 82.4%	340 315 86.1%
Share capital	<b>6</b>	23 700		17 000	17 000
Additional paid in capital	<b>6</b>	67 900		0	0
Retained earnings	,	62 317		52 036	38 046
Foreign currency translation		15		-51	-52
Equity attributable to shareholders of Orior		153 932	40.7%	<b>68 985</b> 17.6%	<b>54 994</b> 13.9%
Minority interests		0		0	0
Total equity		153 932	40.7%	<b>68 985</b> 17.6%	<b>54 994</b> 13.9%
Total liabilities and equity		377 792	100%	<b>391 864</b> 100%	395 309 100%

## ORIOR GROUP HALF YEAR REPORT 2010

### **Consolidated Statement of Equity**

in CHF thousand	Ref.	Share capital	Additional paid in capital	Retained earnings	Foreign currency translation	Equity attributable to shareholders of ORIOR	Minority interests	Total equity
Balance as at 01.01.2009		17 000	0	28 063	- 58	45 005	0	45 005
Profit for the period		0	0	9 983	0	9 983	0	9 983
Other comprehensive income for the period		0		0	6	6	0	6
Total comprehensive income for the period		0	0	9 983	6	9 989	0	9 989
Balance as at 30.06.2009		17 000	0	38 046	- 52	54 994	0	54 994
Balance as at 31.12.2009		17 000	0	52 036	- 51	68 985	0	68 985
Profit for the period		0	0	10 281	0	10 281	0	10 281
Other comprehensive income for the period		0	0	0	66	66	0	66
Total comprehensive income for the period		0	0	10 281	66	10 347	0	10 347
Issue of share capital	<b>6</b>	6 700	73 700	0	0	80 400	0	80 400
Transaction costs	<u> </u>	0	-5 800	0	0	-5 800	0	-5 800
Balance as at 30.06.2010		23 700	67 900	62 317	15	153 932	0	153 932

#### **Consolidated Cash Flow Statement**

in CHF thousand Ref.	Jan-Jun 2010	Jan-Jun 2009
Profit for the year	10 281	9 983
<del>-</del>	2.025	
Taxes	3 835 6 762	3 796
Depreciation / Amortisation		6 529
Increase (+) / Disposal (-) of value adj. and provisions	-618	809
Result from disposal of fixed assets	-27 -27	-11
Interest income	—·	-88
Dividend income	-13	-10
Interest expense	4 014	3 444
Increase (+) / Decrease (-) of pension cost	120	227
Movements in working capital	-6 713	-2 908
- Trade accounts receivable and other current receivables	-2 916	4 914
- Inventories and work in progress	- 4 593	-12 705
- Trade accounts payable and other current payables	-1 976	83
- Other	2 772	4 800
Interest paid	-2 294	-2 951
Taxes paid	-5 935	-5 363
Cash flow from operating activites	9 385	13 457
Purchase of		
– property, plant and equipment 4	-5 351	-4 202
- intangible assets	-798	-1 353
Proceeds from sale of	,,,	
– property, plant and equipment	28	76
– intangible assets	0	4
Interest received	26	67
Dividends received	13	10
Cash flow from investing activities	-6 <b>082</b>	<del>-5 398</del>
		00)-
Proceeds from financial liabilities	0	0
Repayments of financial liabilities o	-74 493	-9 308
Issue of share capital 6	80 400	0
Transaction costs 6	-5 800	0
Cash flow from financing activities	107	-9 308
Effect of exchange rate movements	<b>– 194</b>	27
Net increase (+) / decrease (-)	3 216	-1 222
in cash and cash equivalents	3 210	-1 222
Cash and cash equivalents as at 01.01.	28 216	26 366
Net foreign exchange differences	0	0
Cash and cash equivalents as at 30.06.	31 432	25 144

#### **Notes to the Consolidated Financial Statements**

#### 1 Basis of presentation

This interim report comprises the consolidated financial statements of ORIOR and its subsidiaries for the interim period ended 30 June, 2010. The auditors performed a review of the interim consolidated financial statements 2010 and reported their findings to the Board of Directors. The consolidated annual financial statements 2009 were audited, whereas the interim consolidated financial statements 2009 were not reviewed by the auditors. The interim consolidated financial statements 2010 were prepared in compliance with IAS 34 – Interim Financial Reporting and should be read in conjunction with the annual financial statements 2009. The Board of Directors approved the interim consolidated report on 30 August, 2010.

In preparing the interim financial statements, management is required to make estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities as well as the reported contingent liabilities at the close of the interim reporting period. If in the future such estimates and assumptions, which are based on management's best judgement at the date of the interim financial statements, deviate from the actual circumstances, the original estimates and assumptions for the period in which the circumstances change will be modified as appropriate.

#### Principal accounting policies

The principal accounting policies applied in the preparation of the interim financial statements 2010 are consistent with those used in preparing the annual financial statements 2009. The following new and revised IFRS standards did not have a significant impact on the accounting policies or the presentation of ORIOR Group's assets, liabilities, financial position and earnings:

- IFRS 1 (amended) First-time Adoption of the International Financial Reporting Standards
- IFRS 2 (amended) Group Cash-settled Share-based Payment Transactions
- IFRS 3 (revised) Business Combinations
- IAS 27 (revised) Consolidated and Separate Financial Statements
- IAS 39 (amended) / IFRIC 9 Reassessment of Embedded Derivatives
- IFRIC 17 Distributions of Non-Cash Assets to Owners
- IFRIC 18 Transfers of Assets from Customers

#### 2 Seasonality of operations

Due to its broad product portfolio and high degree of product diversification, the ORIOR Group experiences a generally stable course of business with little seasonal variation. The only exception is the increase in revenues in the month of December, which is attributable to greater demand in conjunction with Christmas and New Year's Eve.

#### **ORIOR GROUP**

#### HALF YEAR REPORT 2010

Notes

#### 3

#### **Segment information**

For management purposes, the Group is structured along the three operating segments Orior Refinement, Orior Convenience and Orior Corporate, Export and Logistics. The operating segments are characterised by a clear focus on specific product categories.

#### **Orior Refinement**











The Group's Refinement operating segment is characterised by a clear focus on refined and processed meat products. It produces primarily premium products and operates two processing and three refining facilities in the cantons of Grisons and Ticino. The products are mainly sold through retail and food service channels in Switzerland.

#### Orior Convenience



















The Group's Convenience operating segment focuses on producing fresh convenience products such as ready-made meals for the retail food market and the food service market, fresh pasta, vegetarian products or ready to cook poultry and meat products. The Orior Convenience operating segment operates four processing facilities in the German part of Switzerland. Its products are mainly sold through retail and food service channels in Switzerland.

#### Orior Corporate, Export and Logistics











The Group's Corporate, Export and Logistics operating segment is responsible for the distribution of fresh and frozen products within Switzerland as well as the export and commercialisation of the Group's products under the respective brands in the EU, focusing primarily on the neighbouring countries. Platforms are established in the centre of Switzerland as well as in Haguenau (France). Moreover, the Group's management organisation is included in this segment.

Segment performance is evaluated based on operating profit (EBITDA, EBIT) which is measured in line with the principles applied in the consolidated financial statements. Transfer prices between operating segments are on an arm's length basis in a manner similar to transactions with third parties.

#### **ORIOR GROUP**

#### HALF YEAR REPORT 2010

Notes

#### January-June 2010

Segment liabilities

Additions to non-current assets

in CHF thousand	ORIOR Refinement	ORIOR Convenience	ORIOR Corporate, Export and Logistics	Adjustments and Eliminations	Consolidated
External customer sales	139 190	101 021	10 470	0	250 681
Inter-segment sales	8 104	994	3 910	-13 008 <sup>1</sup>	0
Sales of goods / rendering of services	147 294	102 015	14 380	-13 008	250 681
Reduction in gross sales	-1 676	-2 253	-88	0	-4 017
Revenues	145 618	99 762	14 292	-13 008	246 664
Earnings before interest, taxes, depreciation and amortisation (EBITDA)	13 212	14 842	-1 907	0	26 147
Depreciation – tangible assets	-2 424	-2 407	-303	0	-5 134
Amortisation – intangible assets	-1 129	-59	-440	0	-1 628
Segment profit (EBIT)	9 659	12 376	-2 650	0	19 385
Segment assets	287 307	73 575	182 392	-165 482 <sup>1,2</sup>	377 792
Segment liabilities	222 915	33 655	12 620	-45 330 <sup>1,3</sup>	223 860
Additions to non-current assets	2 532	2 469	1 148	0 4	6 149
January-June 2009 in CHF thousand	ORIOR Refinement	ORIOR Convenience	ORIOR Corporate, Export and Logistics	Adjustments and Eliminations	Consolidated
External customer sales	141 042	97 865	7 974	0	246 881
Inter-segment sales	7 539	1 098	3 660	-12 297 <sup>1</sup>	0
Sales of goods / rendering of services	148 581	98 963	11 634	-12 297	246 881
Reduction in gross sales	-1 958	-2 027	-100	0	-4 085
Revenues	146 623	96 936	11 534	-12 297	242 796
Earnings before interest, taxes, depreciation and amortisation (EBITDA)	13 642	12 432	-1 372	0	24 702
Depreciation – tangible assets	-2 553	-2 224	-195	0	-4 972
Amortisation – intangible assets	-1 132	-101	-324	0	-1 557
Segment profit (EBIT)	9 957	10 107	-1 891	0	18 173
Segment assets	286 974	75 669	126 564	-93 898 <sup>1,2</sup>	395 309

148 223

3 455

38 703

670

141 920 1,3

0 4

11 469

1 430

340 315

5 555

 <sup>&</sup>lt;sup>1</sup> Inter-segment assets, liabilities and revenues are eliminated on consolidation.
 <sup>2</sup> Segment assets do not include derivatives and investments as these assets are managed overall on Group level.
 <sup>3</sup> Segment liabilities do not include interest-bearing financial liabilities and derivative financial instruments.
 Financial liabilities in the amount of TCHF 120 059 (30.06.2010) and TCHF 236 131 (30.06.2009) are managed overall on Group level.

 <sup>4</sup> Additions to property, plant and equipment as well as intangible assets.

## ORIOR GROUP HALF YEAR REPORT 2010

Notes

#### Geographic information

Revenues from external customers			
in CHF thousand		Jan-Jun 2010	Jan-Jun 2009
Switzerland		241 333	239 754
France		7 046	5 709
Germany		1 108	670
Other		1 194	748
Total sales of goods / rendering of services		250 681	246 881
Reduction in gross sales	,	-4 017	-4 085
Revenues		246 664	242 796
N			
Non-current assets in CHF thousand	30.06.20	10 31.12.20	30.06.2009
Switzerland	233 19	233 9	18 231 440
France	30	00 3	58 350
Germany	10	)2	99 91
Other	1	0	11 12
Total non-current assets	233 61	1 234 3	86 231 893

Non-current assets for this purpose consist of tangible assets, investment properties and intangible assets.

#### 4 Assets

During the period from 1 January to 30 June, 2010, the Group acquired assets in the amount of TCHF 5 351 (2009: TCHF 4 202). The largest purchases involved the construction of a new machine for a pastry production line at Le Patron for TCHF 560 to date and the installation of a new group of packaging and cutting machines at Spiess AG for TCHF 600 to date. The remaining investments were made during the course of ordinary operating activities and were comparable to the capital expenditure made during the first half of 2009.

#### 5 Intangible assets

The intangible assets comprise the following items:

in CHF thousand

	30.06.2010	31.12.2009	30.06.2009
Goodwill	82 318	82 318	82 318
Production patents	4 042	4 851	5 659
Brands	53 917	53 917	53 917
Customer basis	27 894	28 152	28 410
IT Software	3 202	2 926	3 101
Total intangible assets	171 373	172 164	173 405

#### 6 Shareholders' equity

An ordinary capital increase was approved by the extraordinary general meeting on 9 April, 2010. In addition, authorized capital with a par value of up to TCHF 4 762 and conditional capital of up to TCHF 714 were created. The general meeting also voted to split the shares 25-for-1 with a new par value of CHF 4 per share in preparation for the initial public offering.

On 22 April, 2010, during the course of the initial public offering (IPO), the share capital of TCHF 17 000 was increased to TCHF 23 700 by issuing 1 675 000 registered shares at a price of CHF 48 each and reserve capital in the gross amount of TCHF 73 700 was

# ORIOR GROUP HALF YEAR REPORT 2010 Notes

created. The pro rata transaction costs in conjunction with the IPO amounted to a total of TCHF 5 997. In accordance with IAS 32/39, TCHF 5 800 thereof was recognised directly in additional paid-in capital, which resulted in additional paid-in capital of TCHF 67 900.

#### 7 Financial liabilities / financial expense

Total	117 784	214 508	233 714
Shareholders' loan	0	42 994	42 263
Non-current financial liabilities	106 986	146 668	169 082
Current financial liabilities	10 798	24 846	22 369
in CHF thousand	30.06.2010	31.12.2009	30.06.2009

The repayment of financial liabilities was largely financed with the net proceeds of the ordinary capital increase and other financial assets in the amount of TCHF 24 079. During the course of the IPO transaction, a new credit facility was negotiated with bank lenders that replaced the previous agreement. Due to the early termination of the credit facility, the remaining transaction costs in the amount of TCHF 972 were recognised in financial expenses for the reporting period.

in CHF thousand	Jan-Jun 2010	Jan-Jun 2009
Ordinary financial expenses	-4 481	-4 797
Amortisation of transaction costs of the terminated credit facility	-972	0
Financial expenses	-5 453	-4 797

On 29 April, 2010 a new credit facility in the amount of CHF 135 million and EUR 40 million was signed, of which CHF 15 million and EUR 40 million have not yet been drawn. The financial liabilities were recognized at fair value less transaction costs. The difference between the principal balance and the carrying amount will be amortized over the duration of the liabilities using the effective interest rate method. The interest rates applicable in the new credit facility are based on the ratio of the Group's net debt to EBITDA as well as on LIBOR rates.

#### 8 Income taxes

The main components of income tax expense in the consolidated financial statements are as follows:

in CHF thousand	Jan-June 2010	Jan-Jun 2009
Current income taxes	-4 266	-3 963
Movements of deferred taxes	431	167
Total	-3 835	-3 796

#### 9 Transactions with related parties

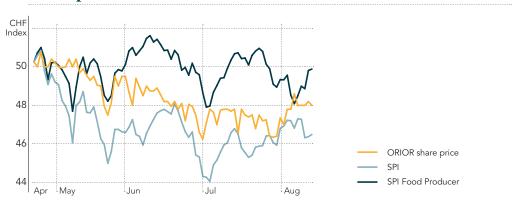
The shareholders' loan was completely repaid in April 2010 using the net proceeds of the ordinary capital increase.

#### 10 Events after the balance sheet date

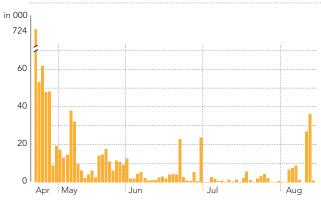
No event subsequent to the balance sheet date is to be reported.

#### Information for Investors

#### **Share prices**



#### **Trading volumes**



#### **Key data**

	Jan-Jun 2010
Earnings per share (6 months)	2.11
Shareholder's equity	153.9
in CHF m	40.7%
Equity ratio	
Number of shares in million	5.925
Market capitalization in CHF m	284

#### Corporate calendar

	Date	Place
1H 2010	31.08.2010	Zurich
FY 2010	22.02.2011	Zurich
AGM 2010	<b>06.04.2011</b> 10:00 am	Zurich Lake Casino
1Y 2011	15.08.2011	Zurich

#### Investor Relations ORIOR AG

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until 31.08.2010 Anja Stubenrauch a.i. as of 01.09.2010 Karin Dietrich

Sec. no.: 11167736 Ticker symbol: ORON ISIN no.: CH0111677362

Issue price on 22.04.2010: CHF 48

#### **EXCELLENCE IN FOOD**

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#### ORIOR Menu AG Le Patron

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