







EXCELLENCE IN FOOD

ORIOR – Excellence in Food

ORIOR is an internationally active Swiss food and beverage group that combines craftsmanship with a pioneering spirit and thrives on entrepreneurship and strong values. The centres of competence have established leading positions in fast-growing niches in Switzerland and abroad. With Rapelli, Biotta, Ticinella, Albert Spiess, Fürstenländer Spezialitäten, Fredag, Le Patron, Pastinella, Culinor and Vaco's Kitchen, ORIOR has built an impressive portfolio of brands and companies.

ORIOR's goal is to steadily create value for all stakeholders. Market intimacy, strong partnerships, and a lean, agile group structure provide the framework from which ORIOR is shaping and driving the market landscape with innovative products, concepts and services. Motivated employees who take pride in their work and who assume responsibility for themselves and for what they do are the key for creating the extraordinary.

We are striving for uniqueness and offer best quality in order to surprise our consumers time and again with enjoyable food moments. Our ambition is nothing less than **Excellence in Food.**

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ORIOR GROUP

HALF YEAR REPORT 2018

Letter to Shareholders

Dear Shareholders

ORIOR, the internationally active Swiss food and beverage Group that combines craftsmanship with a pioneering spirit underpinned by entrepreneurship and strong values, achieved good results in the first half of 2018. The ORIOR 2020 strategy is clearly gaining traction and progress is being made towards all the given goals.

ORIOR Group generated revenues of CHF 273.7 million during the first half of 2018, up from CHF 259.1 million in the first half of the previous year. This revenue growth of 5.6% stemmed from good organic growth of 2.1%, acquisition-led growth of 1.6% and a positive currency effect of 2.0%. The good organic growth rate was fuelled by numerous initiatives and a steady focus on innovation, brands and customer relationship management. EBITDA decreased to CHF 27.2 million from CHF 27.7 million in the first half of 2017, which is attributed to acquisition-related transaction and extraordinary costs; excluding these non-recurring costs, EBITDA rose by 3.7% year-on-year to CHF 28.7 million and the EBITDA margin declined slightly by 19 basis points to 10.5%. This primarily reflects the gross profit margin, which was impacted during the period under review by high meat prices, higher commodity and packaging materials costs, and the weakening of the Swiss franc. A strict focus on efficiency gains made a positive contribution to operating performance. Adjusted net profit for the period rose by 3.2% year-on-year to CHF 15.3 million and the corresponding profit margin declined slightly by 13 basis points.

The strategically important acquisition of Biotta is part of the Convenience and International segments for reporting purposes. The related acquisition costs are therefore also allocated to these two segments.

The new shares issued in early March to finance part of the Biotta acquisition, equivalent to nearly 10% of total share capital, were successfully absorbed by the market.

The mandatory adoption of the new IFRS 15 standard regarding the recognition of revenue led to a reduction in recognised revenue of CHF 22.8 million for the period under review and a concurrent reduction in cost of goods and materials. Neither adjustment had an impact on net profit, the consolidated balance sheet or the cash flow statement. The figures for the prior-year period were accordingly restated with CHF 22.2 million.

ORIOR Switzerland

The challenging environment in Switzerland, especially in the retail sector, is slowly stabilising. Minor ongoing consolidation in the market and persisting intense competitive pressure were offset by strong innovation and positive brand as well as customer relationship developments. This led to a good, broadly based growth.

The ORIOR Convenience segment performed very well during the period under review. It reported strong revenues of 94.1 million, up 9.2% from CHF 86.2 million in the prior-year period. This growth reflects high organic growth of 5.7% and an acquisition effect of 3.6%. Innovative new ultra-fresh meals and meal components, vegetarian specialities and positive customer relationship trends were the primary drivers of this good performance. Segment EBITDA was impacted by the allocation of transaction and extraordinary costs. Adjusted EBITDA rose from CHF 12.1 million in the first half of 2017 to CHF 13.4 million in the period under review and the corresponding margin improved by 23 basis points.

The ORIOR Refinement segment performed well during the first half of 2018. Attention is drawn to innovations such as "My Energy Beef", which was rolled out nationwide, and the ongoing pleasing developments at the "Rapelli" and "Ticinella" brands. The Refinement segment increased its revenues in the first half of 2018 by 3.6% to CHF 125.9 million. Market developments – continued high meat prices due to tight supply, which only heightened competition on the procurement front – continued to affect this segment. Its EBITDA declined by 7.3% to CHF 9.8 million (1H 2017: CHF 10.6 million) and the EBITDA margin came in at 7.8%, 92 basis points below the level reported for the prior-year period.

ORIOR International

The ORIOR International segment performed well in line with expectations. Segment revenues totalled CHF 65.5 million compared to CHF 58.6 million in the prior-year period, an increase of 11.7%. This revenue growth stemmed from













ORIOR GROUP

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Letter to Shareholders

organic growth of 0.8%, an acquisition effect of 2.2% from Biotta subsidiary Gesa in Germany, and a currency translation effect of 8.7%. Culinor Food Group experienced strong demand for its "Lovely Meals" line of ultra-fresh meals, its new "Pure" product line and its meal home delivery services. Exports of Bündnerfleisch showed strong growth thanks to new customers. Factoring out the allocated transaction costs, EBITDA amounted to CHF 5.6 million and the corresponding margin declined slightly by 11 basis points due to changes in the product mix.

Compensation Committee

For the vacant position in the Compensation Committee the Board of Directors of ORIOR AG appointed Walter Lüthi for the remainder of the current term of office, which extends to the next ordinary general meeting of shareholders.

Outlook

The ORIOR 2020 strategy confirmed in June of 2018 will continue to be steadfastly implemented. A variety of measures and projects within ORIOR's strategic goals and its group-wide Champion Model are the key elements of this strategy. ORIOR reiterates the targets it has set out to achieve with the strategy and will continue to steadily create value for all stakeholders. We expect a good second half year.

Thank you

We thank our shareholders for their trust and interest. ORI-OR presented a good set of results for the first half of 2018 and made significant progress towards its strategic goals. This is only possible with the support of its many enthusiastic and loyal customers and shareholders and its extraordinary employees, who make a difference and are motivated to do their best every day and go the extra mile. That is proof of their strong identification with the company, for which we are truly grateful.

Rolf U. Sutter Chairman of the Board of Directors Daniel Lutz CEO ORIOR Group













January to June 2018

- Successful first half with broad growth from all segments.
- ORIOR 2020 strategy gaining traction; management remains committed to the rigorous execution of this strategy and confirms the given objectives.
- Successful acquisition of Biotta; its integration as an independent competence centre within ORIOR Group is on track.
- First-half revenues up 5.6 % at CHF 273.7 million thanks to good organic growth of 2.1%, an acquisition effect of 1.6% and a currency translation effect of 2.0%.
- Adjusted EBITDA increased 3.7% to CHF 28.7 million and the corresponding profit margin showed a slight decline of 19 basis points to 10.5%.
- Good second half year expected.

Key figures

| in CHF thousand | Jan – Jun 2018 | Δ in % | Jan – Jun 2017 Restated ¹ |
|---------------------------------------------|----------------|--------|-----------------------------------------|
| Revenues | 273 742 | +5.6% | 259 110 |
| EBITDA | 27224 | -1.8% | 27712 |
| as % of revenues | 9.9% | | 10.7 % |
| EBITDA adjusted ² | 28749 | +3.7% | 27712 |
| as % of revenues | 10.5% | | 10.7 % |
| Profit before tax adjusted ² | 18699 | +11.3% | 16796 |
| as % of revenues | 6.8% | | 6.5% |
| Profit for the period adjusted ² | 15308 | +3.2% | 14833 |
| as % of revenues | 5.6% | | 5.7 % |
| Operating cash flow | 20836 | -26.8% | 28467 |
| Equity ratio | 53.5% | | 47.1 % |
| Net debt / EBITDA ratio | 2.27x | | 2.10x |
| Avg. number of employees (FTE) | 1 598 | +1.5% | 1 575 |
| Market capitalisation at 30.06. | 555 291 | +23.0% | 451 485 |

¹ See Note 1

 $^{^{\}rm 2}$ Excludes acquisition-related transaction and extraordinary costs

Consolidated Income Statement

| in CHF thousand | | Note | Jan – Jun 2018 | Δin % | Jan – Jun 2017 Restated ¹⁾ |
|-----------------------------------------------------------------------|---|------|----------------|-------|------------------------------------------|
| Revenues | • | 4 | 273 742 | +5.6% | 259 110 |
| Raw materials / goods and services purchased | | | -154734 | | -140 965 |
| Changes in inventories | | | 2634 | , | -740 |
| Personnel expense | | | -56 849 | | -54 457 |
| Other operating income | | | 548 | , | 534 |
| Other operating expense | | | -38 116 | | -35 769 |
| EBITDA Earnings before interest, taxes, depreciation and amortisation | | | 27224 | -1.8% | 27712 |
| as % of revenues | | | 9.9% | | 10.7 % |
| Depreciation - property, plant and equipment | | | -7 566 | | -7 254 |
| Amortisation - intangible assets | | | -1 853 | | -1 928 |
| EBIT Earnings before interest and taxes | | | 17806 | -3.9% | 18530 |
| as % of revenues | | | 6.5 % | | 7.2% |
| Financial income | | 12 | 1 328 | | 253 |
| Financial expense | | | -1 959 | | -1 988 |
| Profit before taxes | | | 17175 | +2.3% | 16796 |
| as % of revenues | | | 6.3 % | | 6.5 % |
| Income tax expense | • | 10 | -3 087 | , | -1963 |
| Profit for the period | | | 14087 | -5.0% | 14833 |
| as % of revenues | | | 5.1% | | 5.7 % |
| Earnings per share in CHF | | | | | |
| Basic earnings per share | | | 2.25 | | 2.51 |
| Diluted earnings per share | | | 2.25 | | 2.51 |
| Weighted Ø number of shares outstanding in '000 | | | 6 2 7 3 | | 5 905 |

¹ See Note 1

Consolidated Statement of Comprehensive Income

| Note | Jan – Jun 2018 | Δ in % | Jan – Jun 2017 |
|------|----------------|-----------------------------------------------|-----------------------------------------------|
| | 14 087 | -5.0% | 14833 |
| | -1 665 | | 1772 |
| | -1 665 | | 1772 |
| 11 | 2063 | | 8 6 9 2 |
| | -388 | | -1 408 |
| | 1 675 | | 7 284 |
| , | 10 | | 9 0 5 6 |
| | 14 097 | -41.0% | 23 889 |
| | | 14 087 -1 665 -1 665 11 2 063 -388 1 675 | 14 087 -5.0% -1665 -1665 11 2063 -388 1675 10 |

Consolidated Balance Sheet

| 5 | 20 291 287 | | 38 191 | | 41 205 | |
|-----|---------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5 | 287 | | | | | |
| | | | 301 | | 308 | |
| | 58 259 | | 67 426 | | 50179 | |
| | 4 2 3 3 | | 3 202 | , | 4 4 7 9 | |
| | 89 597 | | 71 953 | | 76368 | |
| | 589 | | 150 | | 150 | |
| , | 5 5 2 7 | | 1862 | , | 3 3 6 5 | |
| | 178 783 | 29.5% | 183 085 | 33.2% | 176 054 | 32.7% |
| 6 | 134 988 | | 111 501 | | 108 544 | |
| . 7 | 290 993 | | 256 534 | | 252818 | |
| | 635 | | 320 | | 350 | |
| | 113 | | 20 | | 159 | |
| | 426728 | 70.5% | 368 375 | 66.8% | 361871 | 67.3% |
| | 605 512 | 100.0% | 551460 | 100.0% | 537 925 | 100.0% |
| 5 | 88 | | 0 | | 6 | |
| | 997 | | 61 | | 157 | |
| | 53 308 | | 52795 | | 44141 | |
| | 5 299 | | 4509 | | 3810 | |
| | 2 644 | | 2838 | | 1 228 | |
| | 22 980 | | 21 897 | | 23736 | |
| | 977 | | 1 791 | | 1 847 | |
| | 86 292 | 14.3% | 83891 | 15.3% | 74926 | 13.9% |
| | 149 249 | | 140 691 | | 159787 | |
| 11 | 1 060 | | 2 187 | | 6762 | |
| , | 3 555 | | 2887 | | 2944 | |
| | 41 595 | | 41 551 | | 40 017 | |
| | 195 459 | 32.3% | 187316 | 34.0% | 209510 | 38.9% |
| | 281751 | 46.5% | 271207 | 49.2% | 284436 | 52.9% |
| 9 | 26 070 | | 23700 | | 23700 | |
| 8 | 41 287 | | 0 | | 0 | |
| | -2348 | | -2063 | | -2308 | |
| 8 | 254 020 | | 252 219 | | 231 888 | |
| | 4732 | | 6397 | | 209 | |
| | 323761 | 53.5% | 280 253 | 50.8% | 253 489 | 47.1% |
| | 605 512 | 100.0% | 551460 | 100.0% | 537925 | 100.0% |
| | 5 9 8 | 89 597 589 5527 178 783 6 134 988 7 290 993 635 113 426 728 605 512 5 88 997 53 308 5299 2644 22 980 977 86 292 149 249 11 1060 3 555 41 595 195 459 281 751 9 26 070 8 41 287 -2 348 8 254 020 4 732 323 761 | 89 597 589 5527 178 783 29.5% 6 134 988 7 290 993 635 113 426 728 70.5% 605 512 100.0% 5 88 997 53 308 5299 2644 22 980 977 86 292 14.3% 149 249 11 1060 3555 41595 195 459 32.3% 281 751 46.5% 9 26070 8 41 287 -2348 8 254 020 4732 323 761 53.5% | 89 597 71 953 589 150 5527 1862 178 783 29.5% 183 085 6 134 988 111 501 7 290 993 256 534 635 320 113 20 426 728 70.5% 368 375 605 512 100.0% 551 460 5 88 0 997 61 53 308 52 795 5 299 4509 2 644 2838 22 980 21 897 977 1791 86 292 14.3% 83 891 149 249 140 691 11 1060 2187 3 555 2887 41 595 41 551 195 459 32.3% 187 316 281 751 46.5% 271 207 9 26 070 23 700 8 41 287 0 -2 348 -2 063 8 254 020 252 219 47 32 6 397 <t< td=""><td>89597 71953 589 150 5527 1862 178783 29.5% 183 085 33.2% 6 134 988 111 501 7 7 290 993 256 534 320 635 320 320 368 375 66.8% 605 512 100.0% 551 460 100.0% 5 88 0 0 997 61 0 0 53 308 52 795 0 0 5 299 4509 0 0 0 2644 2838 0 0 0 0 977 1791 0 1791 0 0 0 0 0 0 0 0 0 15.3% 0 0 0 0 0 0 15.3% 0 0 0 0 0 0 0 0 0 0 0 0 10.0% 0 0 0 0 0 0 0 0 0 0 0 0<td>89 597 71953 76368 589 150 150 5527 1862 3365 178 783 29.5% 183 085 33.2% 176 054 6 134 988 111501 108 544 7 290 993 256 534 252 818 635 320 350 113 20 159 426 728 70.5% 368 375 66.8% 361 871 605 512 100.0% 551 460 100.0% 537 925 5 88 0 6 997 61 157 53 308 52 795 44 141 5 299 4509 3810 2 644 2838 1228 22 980 21897 23736 977 1791 1847 86 292 14.3% 83 891 15.3% 74 926 149 249 140 691 159787 11 1060 2187 6762 3 555 2887 2944 41595 41551 40017</td></td></t<> | 89597 71953 589 150 5527 1862 178783 29.5% 183 085 33.2% 6 134 988 111 501 7 7 290 993 256 534 320 635 320 320 368 375 66.8% 605 512 100.0% 551 460 100.0% 5 88 0 0 997 61 0 0 53 308 52 795 0 0 5 299 4509 0 0 0 2644 2838 0 0 0 0 977 1791 0 1791 0 0 0 0 0 0 0 0 0 15.3% 0 0 0 0 0 0 15.3% 0 0 0 0 0 0 0 0 0 0 0 0 10.0% 0 0 0 0 0 0 0 0 0 0 0 0 <td>89 597 71953 76368 589 150 150 5527 1862 3365 178 783 29.5% 183 085 33.2% 176 054 6 134 988 111501 108 544 7 290 993 256 534 252 818 635 320 350 113 20 159 426 728 70.5% 368 375 66.8% 361 871 605 512 100.0% 551 460 100.0% 537 925 5 88 0 6 997 61 157 53 308 52 795 44 141 5 299 4509 3810 2 644 2838 1228 22 980 21897 23736 977 1791 1847 86 292 14.3% 83 891 15.3% 74 926 149 249 140 691 159787 11 1060 2187 6762 3 555 2887 2944 41595 41551 40017</td> | 89 597 71953 76368 589 150 150 5527 1862 3365 178 783 29.5% 183 085 33.2% 176 054 6 134 988 111501 108 544 7 290 993 256 534 252 818 635 320 350 113 20 159 426 728 70.5% 368 375 66.8% 361 871 605 512 100.0% 551 460 100.0% 537 925 5 88 0 6 997 61 157 53 308 52 795 44 141 5 299 4509 3810 2 644 2838 1228 22 980 21897 23736 977 1791 1847 86 292 14.3% 83 891 15.3% 74 926 149 249 140 691 159787 11 1060 2187 6762 3 555 2887 2944 41595 41551 40017 |

Consolidated Statement of Equity

| in CHF thousand | | Note | Share capital | Additional paid-in capital | Treasury shares | Retained earnings | Foreign currency translation | Total equity |
|------------------------------------------------------------------|---|------|------------------|----------------------------|--------------------|----------------------|------------------------------------|--------------|
| Balance as at 01.01.2017 | | | 23700 | 0 | -699 | 222 069 | -1564 | 243 506 |
| Profit for the period | | | | | | 14833 | | 14833 |
| Other comprehensive income for the period | | | | | | 7 284 | 1772 | 9056 |
| Total comprehensive income for the period | | | 0 | 0 | 0 | 22 117 | 1 772 | 23 889 |
| Dividends / repayment of capital contributions | • | 8 | | | - | -12335 | | -12335 |
| Share-based payments | • | | | | | 52 | | 52 |
| Movement in treasury shares | , | | | | -1 609 | -15 | | -1623 |
| Balance as at 30.06.2017 | | | 23700 | 0 | -2308 | 231888 | 208 | 253 489 |
| Balance as at 01.01.2018 | | | 23700 | 0 | -2063 | 252 219 | 6397 | 280 253 |
| | | | | | | | - 37/ | |
| Profit for the period Other comprehensive income for the period | | | | | | 14087 1675 | -1 665 | 14 087 |
| Total comprehensive income for the period | | | 0 | 0 | 0 | 15762 | -1 665 | 14 097 |
| Issue of share capital | | 9 | 2370 | 41 287 | | | | 43 657 |
| Dividends | | 8 | | | | -14083 | | -14083 |
| Share-based payments | | | | | | 36 | | 36 |
| Movement in treasury shares | | | | | -285 | 85 | | -199 |
| Balance as at 30.06.2018 | | | 26070 | 41287 | -2348 | 254 020 | 4732 | 323761 |

Consolidated Cash Flow Statement

| in CHF thousand | | Note | Jan – Jun 2018 | Jan – Jun 2017 |
|--------------------------------------------------------------|---------------------------------------|------|----------------|----------------|
| Profit for the period | , | | 14087 | 14833 |
| Taxes | • | 10 | 3 087 | 1 963 |
| Depreciation / amortisation | | | 9419 | 9 182 |
| Share-based payments | | | 36 | 52 |
| Other non-cash transactions | • | 13 | -335 | 651 |
| Change in value adjustments and provisions | | | -1 323 | -513 |
| Gain from disposal of fixed assets | | | -136 | -5 |
| Interest income | | | -8 | -5 |
| Dividend income | | | -15 | -8 |
| Interest expense | | | 620 | 805 |
| Increase (+) / decrease (-) of accrued pension cost | | | – 757 | -891 |
| Change in working capital | | | 1063 | 6722 |
| - Trade accounts receivable and other current receivables | | | 12560 | 14885 |
| - Inventories and work in progress | | | -4900 | 1 496 |
| - Trade accounts payable and other current payables | | | -2921 | -4414 |
| - Other | | | -3 676 | -5 245 |
| Interest paid | | | -225 | -212 |
| Taxes paid | | | -4676 | -4 107 |
| Cash flow from operating activities | | | 20836 | 28467 |
| Purchase of | · · · · · · · · · · · · · · · · · · · | | | |
| – property, plant and equipment | • | 6 | -7 097 | -6113 |
| - intangible assets | | | -431 | -144 |
| - Investments | | | 0 | -200 |
| Proceeds from sale of | | | | |
| - property, plant and equipment | | | 211 | 90 |
| Acquisition of subsidiaries, net of cash acquired | | | -58 687 | 0 |
| Interest received | | | 8 | 5 |
| Dividends received | | | 15 | 8 |
| Cash flow from investing activities | | | -65982 | -6355 |
| Increase in financial liabilities | | | 68 824 | 0 |
| Repayments of financial liabilities | | | -70623 | -7 108 |
| Grant of loan | | | -265 | 0 |
| Payment of finance lease liabilities | , | | -15 | -54 |
| Issue of share capital | | 9 | 44734 | 0 |
| Transaction costs capital increase | | | -1077 | 0 |
| Dividends / repayment of capital contributions | | 8 | -14083 | -12 335 |
| Sale of treasury shares | | | 1 588 | 2 286 |
| Purchase of treasury shares | | | –1 787 | -3 910 |
| Cash flow from financing activities | | | 27296 | -21120 |
| Net increase (+) / decrease (-) in cash and cash equivalents | | | -17849 | 992 |
| Foreign exchange differences on cash and cash equivalents | | | -50 | 83 |
| Cash and cash equivalents as at 01.01. | | | 38 191 | 40 130 |
| Cash and cash equivalents as at 30.06. | | | 20 291 | 41205 |
| | | | | |

ORIOR GROUP HALF YEAR REPORT 2018 Notes

Notes to the Interim Consolidated Financial Statements

1 Basis of presentation

This interim report comprises the consolidated financial statements of ORIOR AG and its subsidiaries for the interim period ended 30 June 2018. The interim consolidated financial statements 2018 were prepared in compliance with IAS 34 – Interim Financial Reporting and should be read in conjunction with the annual financial statements 2017. The Board of Directors approved the interim consolidated report on 21 August 2018.

In preparing the interim financial statements, management is required to make estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities as well as the reported contingent liabilities at the close of the interim reporting period. If in the future such estimates and assumptions, which are based on management's best judgement at the date of the interim financial statements, deviate from the actual circumstances, the estimates and assumptions for the period in which the circumstances change will be modified as appropriate.

Principal accounting policies

The principal accounting policies applied in the preparation of the interim financial statements 2018 are consistent with those used in preparing the annual financial statements 2017, with the exception of the new or amended accounting standards and interpretations adopted as of 1 January 2018:

- Amendment to IFRS 2 Clarifications of classification and measurement of share based payment transactions
- Amendment to IFRS 4 Applying IFRS 9 Financial Instruments with IFRS 4 Insurance Contracts
- IFRS 9 Financial Instruments
- IFRS 15 Revenue from Contracts with Customers
- IFRIC 22 Foreign Currency Transactions and Advance Consideration
- Amendment to IAS 40 Transfers of Investment Property

IFRS 9 Financial Instruments includes requirements for recognition and measurement, derecognition and hedge accounting. The application of IFRS 9 has been analysed in detail. No material impact on classification and measurements of financial assets and liabilities has arisen.

The above revised IFRS standards, with the exception IFRS 15, did not have a significant impact on the accounting policies or the presentation of ORIOR Group's assets, liabilities, financial position and earnings. The effect of IFRS 15 are disclosed below.

IFRS 15 - Revenue from Contracts with Customers

IFRS 15 was issued in May 2014 by the IASB and applies to an annual reporting period beginning on or after 1 January 2018. The standard provides a single, principles based five-step model to be applied to all contracts with customers. This standard supersedes IAS 18 Revenue Recognition as well as the relevant interpretations.

The Group has applied the standard retrospectively in full as per 1 January 2018. The implementation of the new standard has the following effects. A few cases have been identified in which ORIOR qualifies as the agent rather than the principal. Both revenue and cost of goods sold decreased accordingly. The adoption doesn't have any effect on the net result, on the consolidated balance sheet and on the cash flow statement for the year 2017.

ORIOR GROUP

HALF YEAR REPORT 2018

Notes

| in CHF thousand | Reported Jan – Jun 2017 | Adjustment | Restated Jan – Jun 2017 |
|-----------------------------------------------------------------------|----------------------------|------------|----------------------------|
| Revenues | 281303 | -22193 | 259 110 |
| Raw materials / goods and services purchased | -163 158 | 22 193 | -140 965 |
| EBITDA Earnings before interest, taxes, depreciation and amortisation | 27712 | 0 | 27712 |
| as % of revenues | 9.9% | | 10.7% |
| EBIT Earnings before interest and taxes as % of revenues | 18 530 6.6% | 0 | 18530 7.2% |
| Profit for the period | 14833 | 0 | 14833 |
| as % of revenues | 5.3% | | 5.7% |

2 Seasonality of operations

Due to its broad product portfolio and high degree of product diversification, the ORIOR Group experiences a generally stable course of business with little seasonal variation. The only exception is the increase in revenues in the month of December, which is attributable to greater demand in the run-up to Christmas and New Year's Eve.

3 Changes in the scope of consolidation

The Group acquired 98.4% of the shares of Thurella AG as per 17 May 2018. Thurella's product and brand portfolio is built on concepts with well-known brands: "Biotta", "Traktor"; "Vivitz" and "C-ICE". With this acquisition, ORIOR is strengthening its position beyond the traditional food market and entering the premium niche of organic beverages, a growing market both in Switzerland and abroad. The remaining 1.6% of the shares will be purchased by the end of the third quarter 2018 under the squeeze-out procedure.

| in CHF thousand | Fair value recognised on acquisition |
|-----------------------------------|--------------------------------------|
| Cash and cash equivalents | 435 |
| Current financial assets | 10 |
| Trade accounts receivable | 3 645 |
| Other current receivables | 800 |
| Inventories and work in progress | 12738 |
| Current income tax assets | 61 |
| Prepaid expenses / accrued income | 401 |
| Property, plant and equipment | 23 825 |
| Intangible assets | 9628 |
| Long-term financial assets | 50 |
| Deferred tax assets | 41 |
| Assets | 51634 |

Notes

| in CHF thousand | Fair value recognised on acquisition |
|------------------------------------------------------------------------|--------------------------------------|
| Current financial liabilities | -514 |
| Trade accounts payable | -2753 |
| Other current payables | -1 179 |
| Current income tax liabilities | -141 |
| Accrued liabilities | -1 299 |
| Current portion of provisions | -13 |
| Long-term financial liabilities | -11 165 |
| Defined benefit obligations | -1 702 |
| Provisions | -783 |
| Deferred tax liabilities | -690 |
| Liabilities | -20239 |
| Net assets | 31395 |
| Goodwill arising on acquisition | 27 727 |
| Total consideration | 59122 |
| Purchase consideration: | |
| Cash paid (Investing activities) | 59 122 |
| Cash and cash equivalents in subsidiary acquired (Investing activities | es) –435 |
| Transaction costs of the acquisition (Operating activities) | 1 083 |
| Cash outflow on acquisition | 59770 |

ORIOR has performed a provisional purchase price allocation within the half-year results. The goodwill recognised above was attributed to the expected synergies and other benefits from combining business activities. Goodwill was allocated to the ORIOR Convenience segment (kCHF 7538) and the ORIOR International segment (kCHF 20189). The goodwill was not tax deductible.

Net trade receivables amounted to kCHF $3\,645$ as at the acquisition date and it is expected that the full amount can be collected.

From the date of acquisition, Thurella AG generated revenues in the amount of kCHF 4344 and contributed kCHF -363 to the net profit of the Group. If the combination had taken place at the beginning of the year 2018, the profit would have been kCHF -1275 and revenue would have been kCHF 17859.

The transaction costs were expensed and were included in other operating expense.

Notes

4 Segment information

For management purposes, the Group is structured along the three operating segments ORIOR Convenience, ORIOR Refinement and ORIOR International. The operating segments are characterised by a clear focus on specific product categories.

- ORIOR Convenience and its competence centres Fredag, Pastinella, Le Patron and Biotta operate five processing facilities in the German-speaking part of Switzerland. Besides fresh convenience products such as ready-made meals, patés and terrines, fresh pasta, vegetarian and vegan specialities as well as cooked poultry and meat products, the Convenience segment also produces all-natural organic vegetable and fruit juices. Its products are mainly sold through retail and food service channels in Switzerland. The Convenience segment consists of four operating segments. These operating segments have been aggregated because their long-term financial performance is similar. The type of product and the way these products are made as well as the client groups are also similar, and in some cases identical.
- ORIOR Refinement and its three competence centres Rapelli, Albert Spiess and Möfag operate five processing and refining facilities in the cantons of Grisons, Ticino and St. Gallen. The segment is characterised by a clear focus on refined and processed meat products and produces traditional premium meat products as well as new interpretations in various categories from Bündnerfleisch and ham to salami and Mostbröckli. The products are mainly sold through retail and food service channels in Switzerland. The Refinement segment includes three main operating segments. These operating segments have been aggregated because their long-term financial performance is similar. The type of product and the way these products are made as well as the client groups are also similar, and in some cases identical.
- ORIOR International consists of the operating units of the Culinor Food Group, which has five production plants in Belgium, the activities of Gesa, a subsidiary of Biotta that operates a production plant in Germany, and the export activities from Switzerland to neighbouring countries and thus represents all business conducted by ORIOR beyond the Swiss borders. The Culinor Food Group centre of competence produces high-quality ready-made meals and meal components, most of which are supplied to retailers and food services companies. Gesa specialises in producing organic vegetable juices for beverage and food processors. Products that are made by the Swiss centres of competence and exported to neighbouring countries are also included in the International segment.

Segment performance is evaluated based on operating profit (EBITDA, EBIT), which is measured in line with the principles applied in the consolidated financial statements. Transfer prices between operating segments are on an arm's length basis in a manner similar to transactions with third parties.

Segment overview January - June 2018

| , | ORIOR | ORIOR | ORIOR | Adjustments and | |
|-----------------------------------------------|--------------|---------------------|---------------|-----------------------|--------------|
| in CHF thousand | Convenience | Refinement | International | eliminations | Consolidated |
| External customer sales | 94 947 | 117 455 | 65 777 | | 278 180 |
| Inter-segment sales | 1 082 | 10294 | 344 | -11 720 ¹ | 0 |
| Sales of goods / rendering of services | 96 030 | 127749 | 66121 | -11720 | 278 180 |
| Reduction in gross sales | -1893 | -1894 | -651 | | -4438 |
| Revenues | 94136 | 125856 | 65471 | -11720 | 273742 |
| Earnings before interest, taxes, depreciation | | | | | |
| and amortisation (EBITDA) | 12253 | $\boldsymbol{9832}$ | 5234 | -95 | 27224 |
| Depreciation / impairment – tangible assets | -2778 | -2972 | -1817 | | -7 566 |
| Amortisation – intangible assets | -281 | -488 | -1 084 | | -1853 |
| Profit (EBIT) | 9194 | 6373 | 2333 | -95 | 17806 |
| Net financial expense | | | | | -631 |
| Profit before taxes | | | | | 17175 |
| Investments in | | | | | |
| non-current assets | 1527 | 4509 | 1492 | O ² | 7528 |

Segment overview January – June 2017

| | ORIOR | ORIOR | ORIOR | Adjustments and | Consolidated |
|---------------------------------------------|--------------------------|-------------------------|---------------|-----------------------|-------------------------|
| in CHF thousand | Convenience ³ | Refinement ³ | International | eliminations | Restated ^{1,3} |
| External customer sales | 87 179 | 117 314 | 59 299 | 0 | 263792 |
| Inter-segment sales | 968 | 6184 | 0 | -7 151 ¹ | 0 |
| Sales of goods / rendering of services | 88 147 | 123 497 | 59 299 | -7 151 | 263792 |
| Reduction in gross sales | -1 965 | -2055 | -662 | 0 | -4682 |
| Revenues | 86182 | 121442 | 58 637 | -7151 | 259 110 |
| Earnings before interest, | | | | | |
| taxes, depreciation and | | | | | |
| amortisation (EBITDA) | 12 096 | 10609 | 5061 | -54 | 27712 |
| Depreciation / impairment - tangible assets | -2 671 | -3053 | -1 530 | 0 | -7 254 |
| Amortisation – intangible assets | -119 | -645 | -1 163 | 0 | -1928 |
| Profit (EBIT) | 9305 | 6 911 | 2368 | -54 | 18 530 |
| Net financial expense | | | | | -1734 |
| Profit before taxes | | | | | 16796 |
| Investments in | | | | | |
| non-current assets | 1583 | 3667 | 1007 | O ² | 6258 |

Revenues as well as intercompany profits are eliminated on consolidation.
 Cash outflow from investments in property, plant and equipment as well as intangible assets.

Revenues as well as intercompany profits are eliminated on consolidation.
 Cash outflow from investments in property, plant and equipment as well as intangible assets.

³ See Note 1

Notes

Geographic information

| Revenues | 273742 | 259 110 |
|-----------------|----------------|-----------------------------|
| Other | 491 | 279 |
| Spain | 103 | 0 |
| Great Britain | 104 | 0 |
| USA | 109 | 0 |
| Scandinavia | 117 | 0 |
| Austria | 224 | 152 |
| Germany | 858 | 199 |
| France | 10573 | 7 0 6 1 |
| Netherlands | 19860 | 19653 |
| Belgium | 33 487 | 31 494 |
| Switzerland | 207 817 | 200 272 |
| in CHF thousand | Jan – Jun 2018 | Jan – Jun 2017 Restated¹ |

¹ Soo Noto 1

Property, plant, equipment and intangible assets

| and intangible assets | 425 981 | 368 035 | 361362 |
|----------------------------------|------------|------------|------------|
| Total property, plant, equipment | | | |
| France | 141 | 169 | 186 |
| Germany | 26 990 | 0 | 0 |
| Belgium | 109 976 | 112 965 | 106 206 |
| Switzerland | 288 874 | 254 901 | 254 970 |
| in CHF thousand | 30.06.2018 | 31.12.2017 | 30.06.2017 |

5 Financial assets and liabilities at fair value

The following tables provide an overview of the financial instruments as per 30 June 2018, 31 December 2017 and 30 June 2017. There have been no significant changes in the applied valuation methods since the last annual report.

| in CHF thousand | 30.06.2018 | Level 1 | Level 2 | Level 3 |
|--------------------------------------------------------|------------|---------|---------|---------|
| Financial assets measured at FVTPL | | | | |
| Current financial assets at FV through profit and loss | 287 | 70 | 217 | 0 |
| Financial liabilities measured at FVTPL | | | | |
| Derivative financial instruments | -88 | 0 | -88 | 0 |
| in CHF thousand | 31.12.2017 | Level 1 | Level 2 | Level 3 |
| Financial assets measured at FVTPL | | | | |
| Current financial assets at FV through profit and loss | 301 | 94 | 207 | 0 |

The revenue information above is based on the location of the customer.

Notes

| in CHF thousand | 30.06.2017 | Level 1 | Level 2 | Level 3 |
|--------------------------------------------------------|------------|---------|---------|---------|
| Financial assets measured at FVTPL | | | | |
| Current financial assets at FV through profit and loss | 308 | 101 | 207 | 0 |
| Financial liabilities measured at FVTPL | | | | |
| Derivative financial instruments | -6 | 0 | -6 | 0 |
| Liability from earn-out agreements | -150 | 0 | 0 | -150 |

The fair value of financial liabilities is estimated by the Group based on discounted future cash flows using interest rates currently available for debt on similar terms, credit risk and remaining maturities. Specified targets form the basis for earn-out payments.

6 Fixed assets

During the period from 1 January to 30 June 2018 the Group acquired assets in the amount of kCHF 7808 (2017: kCHF 6988), which resulted in a cash outflow of kCHF 7097 (2017: kCHF 6113).

7 Intangible assets

Intangible assets comprise the following items:

| Total intangible assets | 290 993 | 256 534 | 252818 |
|-------------------------|------------|------------|------------|
| Software | 2 109 | 2 205 | 2 286 |
| Customer base | 65 697 | 63 169 | 62 169 |
| Brands | 60737 | 55 528 | 55 528 |
| Goodwill | 162450 | 135 632 | 132835 |
| in CHF thousand | 30.06.2018 | 31.12.2017 | 30.06.2017 |

Intangible assets with indefinite useful life are normally tested for impairment annually and when circumstances indicate the carrying amounts may be impaired. As of 30 June 2018 there were no such impairment indicators.

8 Dividend

The dividend for 2017 was paid in April 2018 in conformity with the decision taken at the Annual General Meeting on 12 April 2018. Shareholders approved the proposed dividend of CHF 2.17 per share, resulting in a total dividend of kCHF 14083 (2017: kCHF 12335).

9 Share capital

In March ORIOR placed 592 499 new shares at CHF 75.50 per new share. The net proceeds from the placement amount to CHF 43.7 million after deducton of the relevant capital increase costs. The net proceeds from the capital increase has been used to finance the acquisition of Thurella AG. The placed shares were sourced from ORIOR's existing authorised share capital.

Notes

10 Income taxes

The major components of income tax expense are:

| in CHF thousand | Jan – Jun 2018 | Jan – Jun 2017 |
|-----------------------------|----------------|----------------|
| Current income taxes | -3 958 | -2061 |
| Movements of deferred taxes | 871 | 98 |
| Total | -3087 | -1963 |

Total income taxes increased by kCHF 1 124. The difference in particular results on the one side from the use of tax loss carryforwards in a company in the prior-year and on the other side from higher income taxes due to the omission of a tax privilege of a company.

11 Revaluation of pension plan/Defined benefit obligations

The pension plans qualify as defined benefit plans under IAS 19. The decrease of the defined benefit obligation is mainly due to the updated discount rate.

12 Other non-cash transactions

The other non-cash transactions in the cash flow statement are related to the valuation of our long-term bank liabilities in EUR. Whereas the CHF/EUR exchange rate increased during the prior-year period, it decreased during the reporting period.

13 Financial income

The higher financial income in comparison with the prior-year period is driven by higher foreign exchange gains on foreign currency positions.

14 Events after the balance sheet date

At its meeting on 21 August 2018 the Board of Directors passed a resolution to change the Group's accounting standard from IFRS to Swiss GAAP FER. Swiss GAAP FER is an officially recognised accounting standard that will likewise provide an accurate representation of the company's financial position. A formal request to change the corresponding regulatory standard on the stock exchange will be submitted to SIX Exchange Regulation in the coming days. ORIOR intends to use the new Swiss GAAP FER accounting standard to prepare its annual financial statements for the year ended 31 December 2018.

Share information

| Listing | SIX Swiss Exchange |
|-----------------------------|-----------------------------------------------|
| Security number | 11167736 |
| ISIN code | CH0111677362 |
| Ticker symbol | ORON |
| Shares entitled to dividend | All, except treasury shares |
| Voting rights | All registered shares have full voting rights |

Major shareholders

According to the notifications received as of 15 August 2018, the following shareholders each own more than 3% of ORIOR's share capital.

| Shareholder | No. of shares | % | Source |
|---------------------------------|----------------------|-------------------|-------------------------|
| Ernst Göhner Stiftung (CH) | 682 000 ¹ | 10.46 | Notification 05.10.2012 |
| UBS Fund Management AG (CH) | 577 613 | 8.86 | Notification 10.07.2018 |
| Schroders Plc (GB) | 288 856 | 4.88 ³ | Notification 05.02.2015 |
| Rolf U. Sutter/Group (CH) | 200 150 ² | 3.07 | Notification 25.09.2015 |
| Swisscanto Fondsleitung AG (CH) | 194 429 | 3.28 ³ | Notification 24.06.2015 |
| Credit Suisse Funds AG (CH) | 205 662 | 3.16 | Notification 15.03.2018 |

This includes 62'000 shares purchased by Ernst Göhner Stiftung on 7 March 2018 as part of the capital increase. The corresponding media release was published on 7 March 2018.

Market information/key data

| | | 30.06.2018 | 30.06.2017 |
|-----------------------------------------|----------------|------------|------------|
| Share price on 30.06. | in CHF | 85.20 | 76.20 |
| Year high (July–June) | in CHF | 88.40 | 86.00 |
| Year low (July-June) | in CHF | 71.40 | 64.80 |
| Market capitalisation on 30.06. | in CHF million | 555.3 | 451.5 |
| Net result per share | in CHF | 2.25 | 2.51 |
| Net result per share (diluted) | in CHF | 2.25 | 2.51 |
| Operating cash flow per share | in CHF | 3.32 | 4.82 |
| Equity per share | in CHF | 51.61 | 42.93 |
| Weighted Ø number of shares outstanding | in '000 | 6 2 7 3 | 5 905 |

The "per share" benchmark figures are calculated on the basis of the weighted average number of shares in circulation.

Corporate calendar

| Publication of the Full Year Results 2018 | 04.03.2019 |
|-------------------------------------------|------------|
| Publication of the Annual Report 2018 | 04.03.2019 |
| 9th Annual General Meeting | 11.04.2019 |

This includes 500 ORIOR shares purchased by Rolf U. Sutter in October 2015 at special terms under an employee stock ownership program and subject to a mandatory holding period expiring 31 October 2018 and 350 ORIOR shares purchased by Rolf U. Sutter in May 2018 at special terms under an employee stock ownership program and subject to a mandatory holding period expiring 31 July 2021. The corresponding management transaction disclosures were issued on 30 October 2015 and on 30 May 2018.

Corresponds to the information given in the disclosure notifications and is based on ORIOR AG's total share capital prior to the capital increase conducted in March 2018.

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