

Portfolio Matrix

Highfield Level 4 End-Point Assessment for ST0310 Associate Project Manager

Apprentice Details	
Name	
Employer	
Training Provider	

Portfolio of evidence

It is a requirement of this assessment plan that a portfolio of evidence is submitted at Gateway to support the professional discussion. This is not assessed. Please see the EPA Kit for more information on the requirements for the portfolio of evidence.

Please indicate below which piece of evidence is mapped to each KSB covered in the professional discussion. Please use the same reference as the file name to ensure the correct piece of evidence can be located.

KSB	Evidence name	Evidence reference
K1 The differences between projects and business as usual. (BRO1)		
K3 The interdependencies between project, programme and portfolio management. (PMT5)		
K6 The differences and comparative benefits between functional, matrix and project structures. (PMT6)		
K7 Different roles and responsibilities within a project environment. (PMT7)		
K8 The differences and comparative benefits between linear, iterative and hybrid life cycle approaches. (PMT8)		
K9 Importance, content and purpose of a business case. (BRO2)		

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K11 The purpose, format, and significance of the project management plan. (PMT5)		
K13 The identification, analysis and management of stakeholders. (MS2)		
K15 The use of information management. (MI8)		
K16 Techniques for managing conflict and negotiation. (PMT7)		
K17 Techniques for working collaboratively within a team and with stakeholders. (MS3)		
K20 The principles of earned value management (EVM) and the interpretation of EVM information. (RAE5, RAE7)		
K23 Principles of project risk and issue management. (PMT6, PMT10)		
K25 The role and purpose of quality requirements, planning and control in a project environment. (PMT9)		
K27 Relevant regulations and legislation such as data protection and how they impact on their role. (RL1)		
K29 Principles of conducting project management activities which are ethical and inclusive. (PMT9, PMT11)		
K31 Presentation tools and techniques. (MI9)		
S2 Manage and engage with stakeholders. (MS3)		
S3 Influence and negotiate with others to create a positive outcome for the project. (MS3)		
S4 Resolve conflict as and when required with stakeholders within limits of responsibility. (PMT7)		
S5 Adapt communications to different stakeholders. (MS2, MS5)		

S8 Monitor and analyse project budgets. (RAE5, RAE7)		
S10 Apply change control processes to		
support the management of project		
scope. (MI9, MI10)		
S13 Evaluate and make recommendations		
on the risk management plan to threats to		
delivery and recommend solutions. (RAE6)		
S15 Deliver a Quality Management Plan		
which contributes to quality control processes. (MI9)		
S18 Work with stakeholders to deliver the project. (MS4, MS5)		
S19 Use digital tools and software to meet		
project objectives, for example, research,		
collaboration, presentations and resolution		
of problems. (MI9)		
S20 Provide underpinning data to support		
the written submission to be taken through the governance process. (BRO2)		
S22 Ensure that integrated schedules		
support critical path analysis, interface		
management, resource forecasting and		
risk management. (MI8)		
S23 Apply relevant legislation, regulations,		
codes of practice and ethical guidance		
where appropriate to their work. (RL1)		
S24 Use data to inform decisions on		
actions to take to mitigate risks on project.		
(PMT6)		
B1 Works flexibly and adapts to		
circumstances. (MS2, MS5)		
B4 Operates professionally with integrity		
and confidentiality. (MS4)		
B5 Seeks learning opportunities and continuous professional development.		
(BRO1)		
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Apprentice Declaration

I confirm that the evidence contained in this portfolio of evidence is all my own work and any assistance given and/or sources used have been acknowledged.

Signed by apprentice (name)	Signature	Date

Employer Declaration

I confirm that the portfolio of evidence is valid and attributable to the apprentice.

Signed on behalf of employer (name)	Signature	Date